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Bid Case Defendants To File for Dismissal

By Nancy French

Of the CW Staff

JERSEY CITY, N.J. - Defendants in a case in which an IBM employee and various city officials were charged with conspiracy to thwart competitive bidding on a computer contract [CW, Oct. 8] will ask for dismissal of the charges here soon.

Sources close to the conspiracy case said the defense team is preparing to ask for dismissal of grand jury charges on grounds of "selective prosecution."

A story published recently by the *Jersey Journal* said the motion will contend that Jersey City is not required to have public bidding on its computer services contracts and that the defendant is not guilty of violating bidding statutes.

To support the motion, the defense will note that neither Bayonne nor Hudson County solicited bids for their computer systems, yet neither was prosecuted.

A Hudson county grand jury indicted IBM, one of its employees, five city officials.

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Jurisdiction Question Stalling U.S. vs. AT&T

By Edith Holmes

Of the CW Staff

WASHINGTON, D.C. - While the trial of the government's antitrust suit against IBM has managed to get off the ground in the course of this year, U.S. vs. AT&T et. al. may never fly.

Filed a little more than a year ago on Nov. 20, 1974, the government's action - which charges the Bell System with monopolizing the telecommunications industry - has not progressed beyond the question of whether the U.S. District Court for the District of Columbia here has the right to hear the case.

First raised by the judge hearing the suit last February, this question of jurisdiction has been the major topic for public discussion during 1975.

Judge Joseph C. Waddy asked whether this district court could try the case since a similar action brought by the government against the Bell System in 1949 was terminated by a consent judgment in 1954 in the U.S. District Court for the District of New Jersey.

In addition to wondering if the New Jersey court should hear the present case as well, Waddy suggested the Federal Communications Commission (FCC) and other state regulatory bodies might have jurisdiction over these matters rather than

(Continued on Page 2)

Car Listed as Stolen

Man Killed After DP Crime Check

By Nancy French

Of the CW Staff

TALLAHASSEE, Fla. - A Brevard County official on the way to his father's funeral was shot and killed near here recently by a Florida state trooper who mistook his car for a stolen vehicle after checking with the state's crime computer.

The victim's auto bore a license number identical to one issued for 1971, which was still in the state's active stolen vehicle data base.

Such numerical duplications are routine here because new tags with the same numbers but different colors are issued to different drivers every year, officials said.

Trooper Robert Rennie Jr. did not realize the "hot" tag was a 1971 number, not one valid for 1975, observers said.

Information is being withheld in the investigation, but the trooper's inquest to determine whether charges should be brought against the trooper, some details are available.

When Rennie spotted him, Frank D. Booth, 41, was parked on the shoulder of the highway, exposing himself in the face of his grief over his father's death, according to an associate.

Booth, a Brevard County Emergency Services office, where Booth was director.

Trooper radioed a routine inquiry on Booth's license tag number via his two-way radio to a radio dispatcher with access to the state's criminal justice information system.

The computer printout produced at the dispatcher's terminal indicated a car with that tag had been stolen in 1971. The record also provided such data as the Vehicle Identification Number (manufacturer's serial number), the year, make and model of the vehicle, its color, number of doors, state of registration, date stolen and the date the record was entered.

Although Booth's car was a recently purchased 1975 Chrysler with an orange-and-white license plate issued in 1974 and valid until 1975, the dispatcher believed the car had been stolen and approached the vehicle with his 38-caliber magnum pistol loaded and cocked, according to Patrol Commander Eldridge Beach. In the confusion that ensued, Booth was shot and killed.

Tag Year Important

In Florida, vehicle identification is determined not by the year the car is built, but also by the year the tag was issued. The year is indicated by the color of the plate, according to Ralph Davis, director of the state's Department of Highway Safety.

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Tandem Multiprocessor System Designed for 'Nonstop' Operation

By Patrick Ward

Of the CW Staff

SANTA CLARA, Calif. - Tandem Computer Corp. has developed a system for transaction-oriented network users who feel they have to install dual mainframes to make sure their network will stay up.

Tandem has developed a modular, multiprocessor system designed to support up to 1,000 users without interruption, even if some of its components fail, the company said. The system will interface with terminals selected by the user.

Priced from \$65,000 to \$1 million, the Tandem 16 Nonstop system is said to cost less than pairing two mid-scale computers and comes with a prewritten, general-purpose operating system, a spokesman said.

The system is intended for sophisticated users who will write their own applications software in a higher level language, he added. An alternative approach would be to use a third-party applications software vendor.

Nonstop is an assembly of modules

"configured so that whenever any one module is necessary to assume Nonstop operation fails, there is a redundant module that takes over automatically," the spokesman noted. The system can expand the Nonstop system without rewriting application software, he added.

A Nonstop system can consist of two to 16 32-bit 16-bit processors interconnected

(Continued on Page 4)

Study That Halted N.Y. Lottery Charges DP Security Deficiencies

By Nancy French

Of the CW Staff

NEW YORK - Gov. Hugh L. Carey has ordered a complete overhaul of the state lottery here and dismissed the lottery's director, Jerry Bruno, and his entire 325-person division.

The action came after a study by an

independent management consulting firm found "security problems," "organizational problems" and "needed opportunities for fraud" in the lottery's operation, including the DP department.

No actual fraud was found, however.

The troubled lottery operation was suspended two months ago after it was found that lottery tickets had been printed by the State Gaming and Wagering Board's computer for a special Halloween drawing [CW, Nov. 18].

Arthur D. Little, Inc. (ADL) of Cambridge, Mass., which was asked by the governor to audit computer operations, identify deficiencies and recommend corrective action, cited the shortcomings of the lottery operation in a comprehensive report.

In announcing his decision, the governor said as many staff members as possible will be reassigned to other jobs, but "in light of the state's current financial situation" there was no alternative to layoffs once the lottery failed to produce its own revenues.

Refunds are being made to some ticket holders, and some special drawing will be arranged for the winners.

The lottery will be totally reorganized along the lines of those operated in Massachusetts and some other states, and new systems analysis and computer programmers are being sought to develop the new system, Carey said.

The error that eventually brought the

25 Packages Make Honor Roll

By Don Leavitt

Of the CW Staff

DELMAR, Md. - Twenty-five packages have been named to the 1975 Software Honor Roll as a result of Datapro Research Corp.'s third annual survey of users.

Each package earned an average rating of excellent in overall user satisfaction and other evaluation criteria, the research organization said.

Systems software dominated the list, with application-oriented packages accounting for only three of the top 25 spots.

Similarity in the Honor Rolls extended to the specific packages as well, with nine of the 25 entries appearing on the roll for the third straight year. Another five maintained the place of honor they earned first last year.

The survey form was mailed to 26,000

executives and invited them to rate any packages they had acquired from the survey form. The survey form included 10 rating criteria, including overall satisfaction, thought/efficiency, ease of installation, ease of use, documentation and vendor's technical support.

Each of the possible ratings was assigned a weight, from 4 for excellent to 1 for poor, the survey form said.

The number of ratings at each level multiplied by its weight provided the weighted average for the category.

In addition to having an average overall user satisfaction rating of 3.5, each package had to have average ratings of

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DP-Aided Journalism Reaps \$1 Million

By Patrick Ward
Of the CW Staff

ALBANY, N.Y. — Journalists and DPers here pored over the *Knickerbocker News* here to plot their skids recently to produce a detailed series of articles on delinquent tax accounts in Albany County.

A month after the five-part series appeared, the county received over \$1 million of its back taxes. This represented a "tax surge" over the previous rate of payment, according to reporter Gene Weingarten.

Without the help of the newspaper's IBM 370/125, researching the stories

"would have been too time-consuming, expensive and probably impractical," according to Steven Kent, executive city editor.

The project appealed to the news staff because property owners owed the county some \$20.6 million in unpaid taxes, the largest amount in the state outside of New York City.

However, the county tax records were not in a single place on thousands of records of cases. What the news staff did in this form "would have taken months and dozens of people," Kent said.

At this point the news staff enlisted the

aid of the newspaper's DP department, whose 370/125 processes the paper's payroll and other business applications.

The *Knickerbocker News* photostatically copied the public tax payment records onto microfilm and then spent many hours keypunching the relevant data.

John L. Burns, the newspaper's manager of advanced systems, then wrote an RPG program which broke the data down into categories for reporters Weingarten and Andrew Bigos, who wrote the series.

"It was a matter of getting the information by people's names," Kent explained. The computer system also produced a breakdown of delinquent properties by ward so the *Knickerbocker News* could run a multicolored map showing the level of delinquency in various areas.

Other breakdowns included lists of delinquent properties by street and town; property owners who owed more than \$5,000 in delinquent taxes, and taxpayers who owed more than \$100, more than \$500 and more than \$1,000.

Once breakdowns included lists of delinquent properties by street and town; property owners who owed more than \$5,000 in delinquent taxes, and taxpayers who owed more than \$1,000.

Other breakdowns included lists of delinquent properties by street and town; property owners who owed more than \$5,000 in delinquent taxes, and taxpayers who owed more than \$1,000.

With the help of the computer, the newspaper will be able to easily break down the responses to see, for example, how many "Downstaters" compare with "Upstaters" as a particular issue.

This will help the newspaper's coverage of voting patterns on major state issues, Kent said.

Correction

The third paragraph of Herbert S. Bright's "Simulation Confirms Proposed Encryption Algorithm" [CW, Nov. 19] should have read:

"Unauthorized recipients of the cipher who may have the algorithm but who do not have this key cannot derive the original data. A standard algorithm based on a computer-generated key thus provides a cipher for compatible cryptographic protection of computer data while preventing unauthorized use of data in cipher form."

The author, for his part, noted there are 512 entries in the "S-box" substitution cipher tables, not 256 as stated toward the end of his article.

Complete output from the test runs is available from Computation Planning, Inc., 7840 Aberdeen Road, Bethesda, Md. 20014.

N.J. Bid Conspiracy Defendants Reported Ready to Ask Dismissal

(Continued from Page 11)
ciats and other officials "leaving free, open and competitive bidding" and "overt acts" of conspiracy in order to win the contract for the city's computer system in violation of a New Jersey statute.

Identical Specifications

As evidence, the indictment alleged specifications in the city's request for proposal (RFP) issued on April 3, 1974, described "almost exactly" the characteristics of an IBM 370/125 system and the computer's architecture.

Further information for the RFP was provided by IBM employees interested in closing the contract, the indictment

charged.

The source added that 90 items included in the 92 specifications for the new system were identical to IBM specifications.

The source said further that an IBM secretary's secret testimony before the grand jury, said she typed the RFP under direction of the IBM field office.

Indicted on charges of conspiracy and misconduct in office were: Peter Korn, former Jersey City business administrator; Joseph Cahill, the city's former financial director; and Walter Papell, former DP director.

Also indicted were Joseph P. and Roger Forsyth, an executive of First Jersey National Bank, who were charged with obstruction of justice.

Question Stalling U.S. vs. AT&T

(Continued from Page 11)

the court, according to the Communications Act and other federal and state regulatory statutes.

When the government first filed its complaint last year, lists of companies in the telecommunications field which were to be depicted were drawn up and a series of documents within AT&T and the government was begun. But all such discovery has been suspended pending a decision on whether the District of Columbia court has jurisdiction.

Last March, both the government and AT&T filed memoranda on the subject with the judge. The government argued Waddy and his court do have the right to

hear the case under Section 88 of the Sherman Antitrust Act.

AT&T, however, contended the matter would best be decided by Congress, the FCC and state regulatory agencies. Neither party suggested the action be stayed with the Federal District Court for now.

In August, the judge invited the FCC to participate as "a friend of the court" or "amicus curiae," filing a memo on the question of jurisdiction. The FCC has requested two extensions for submitting its brief.

At present, the document is due Dec. 15, and the parties have asked to file briefs in response during January.

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In Reviewing Program Error

By a CW Staff Writer

NEW YORK - In reviewing the program error that led to the suspension of the New York State lottery here, Arthur D. Little, Inc. (ADL) found the problem was "virtually nonexistent" within the "poorly designed, implemented, controlled and managed lottery."

No single individual or organization controlled all the resources needed to operate

Study Leads to Halt Of N.Y. State Lottery

(Continued from Page 1)

Oct. 29, 1975, the lottery operations occurred as a result of a decision to distribute only 4 million rather than the usual 5 million tickets for which the computer program had been designed and previously used, the ADL report said.

The Colossus-Halloween Special lottery number had seven digits divided among three boxes, according to the report.

Box A held one digit - a pool or series digit - which in a run of 5 million tickets ranged from one to five. In this case, since only four million tickets were being printed, the number in Box A should have been one, two, three or four.

To add still another layer of complexity, the lottery operators wanted to be able to sell players tickets from each of the four pools rather than having all their tickets from one series. To do this, the lottery devised a scheme to randomize the print order so that each agent received a packet with tickets from each of the four pools.

Although the scheme was properly executed in the prior Colossus games, it was not modified correctly for the Oct. 31 Halloween game, the report said.

On Sept. 16 a programmer employed by the Racing and Wagering Board, which provides computer services to the Lottery Division, was assigned to make a change in the program so it could be run later that day to print 4 million tickets rather than 5 million as were previously produced.

The programmer made the changes he thought necessary and instructed the computer operator to produce the tickets.

However, he failed to modify the program instructions appropriately, which led to the assignment of the digit 5 in Box A even though there were only four pools of 1 million each produced, ADL said.

Moreover, the programmer failed to modify his key numbers for special games which led to the assignment of duplicate and triplicate numbers.

ADL said 100,000 tickets with a 5 in Box A were printed.

In addition, 900,000 duplicates (1.8 million tickets) and 500,000 triplicates (1.5 million tickets) out of the 4 million tickets were printed, according to the ADL report.

ADL Recommendations

Although it is "impossible to eliminate human error," ADL recommended procedures and controls that reduce the likelihood of such errors, and such controls were "virtually nonexistent" within the computer sections, the report said.

Only limited tests of the revised program were performed before the decision to print was made, and these tests were performed by the programmer himself, the report said.

The program was not reviewed by the programmer's supervisor nor by anyone else. Further, the order to print the tickets was apparently given informally by the programmer acting under the instructions of his supervisor.

a successful lottery, a report by ADL said.

Within the lottery division itself, there is no computer programming capability, no procurement, personnel or finance capability.

Persons who perform these functions report to the Director of Administration for the Racing and Wagering Board in New York City, rather than in Albany where the division is located.

Computer programmers for the Department of Taxation and Finance are paid from lottery funds, report to the head of DP within the Administration Division of the Racing and Wagering Board and are supervised by DP shift supervisors who work for the Department of Taxation and Finance.

There is a general absence of written

instructions for initiating computer actions and no formal review to assure correctness and implementability.

Only one individual currently understands all the computer programs used for the lottery. Suppose he left?

Decisions to introduce new lottery games were made with no analysis of the implications such steps might have in terms of operating procedures.

No "checklist" was used to review and examine changes in the rules and regulations before offering a new game.

Paper stock was purchased on a price-bid basis, without assurance that paper stock and ink used could not be duplicated elsewhere. The distribution of counterfeit tickets requires only two things - the code, which was found to be relatively unsophisti-

cated, and some paper stock.

The lottery's typeface is widely used and posed no problem to the would-be counterfeiter.

Identical algorithms were used for three different games. A set of "seed numbers," used to make the algorithm perform its computations for a particular set of tickets, was neither reviewed nor changed for the second game.

No "lock-out" feature was used for an extended period of time, to prevent the computer from printing unauthorized tickets.

No controls over unauthorized ticket printing were established either by using operator codes or by keeping critical programs stored on magnetic tapes and disks, out of the computer room when not in planned use.

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Fla. Man Killed After Trooper Checks DP Crime Bank

(Continued from Page 1)

and Motor Vehicles.

"This year the number was '123' last year, this year you could get '856,'" he explained. "It doesn't matter who had '856' last year."

When asked if anyone ever considered deleting "hot" numbers from their series or creating a truly unique numbering system, Davis said, "Why should we? What difference is it to us?"

"The new tags have been a different

color every year until this year," he added. "Some years they are blue, other years they're green. This year's tag is orange."

"Any police officer knows an orange tag would not have been issued in 1971," he said.

However, despite the fact that it takes two criteria — the plate number and year issued — to correctly identify a vehicle, a police inquiry into the state criminal justice information system can indi-

cate a "hit" without that second identifying criteria, Gil Rodrigues, second in command of the Florida Crime Information Center, admitted.

Had both the year and the tag number been required to access the file, Booth probably would be alive today because Rennie's query would have found no record in the stolen vehicles file. He could have approached the patrol vehicle without a trooper, a police officer and a trooper.

Under the circumstances, however, he was prepared for the worst and, "in a one-on-one situation like that, a trooper is entitled to protect himself," the officer said.

At this time officials will not speculate on how much data from the stolen vehicles records actually was provided to Rennie over his two-way radio.

In such cases it is customary for the communications officer to simply say "the car is hot" or "it's a hit" without a lot of other details, the police officer added. "The trooper is not actually short enough to read to the querying trooper or police officer in its entirety."

Tapes of the conversation will be played at the inquest, Rodrigues said.

While there is no way to determine just how many items of vehicles stolen prior to 1975 are still in the Florida Crime Information Center's data base without dumping the records, Rodrigues said

"there is a high percentage."

All vehicles that were not recovered in past years are still in there, he said.

NCIC Not Involved

Because the tag involved was a Florida tag in Florida, it was not necessary for the inquiry to go to the National Crime Information Center (NCIC) in Washington, D.C., and an NCIC official confirmed that this particular inquiry did not go there.

However, since the stolen vehicle record was still in Florida's files and since state law enforcement officials are responsible for inserting and deleting such files, that record is without doubt in the NCIC file as of this date.

"It is surprising Booth wasn't stopped much earlier since apparently the tag had been on his car since 1974," the NCIC official observed.

Renite has been suspended pending the outcome of an investigation and the coroner's inquest, Patrol Commander Beach said.

"We have deep sympathy for Mr. Booth's family, but we're also not going to throw the trooper to the wolves until we find out what happened," he added. "The trooper's best defense in the inquest will be whether the use of force by the trooper was justifiably excusable or not, an assistant state attorney said.

'Nonstop' Multiprocessor System Could Support 1,000 Terminals

(Continued from Page 1)

by a redundant Dynabus.

The Dynabus connecting the processors has a 1.2 Mbyte transfer rate and built-in hot-swap redundant automatic switch-over or disconnect in the event of a processor failure or a bus failure between two processors.

The main semiconductor memory offers a 500 msec access time, including mapping and memory protection, the company said.

The optional core memory provides a cycle time of 800 nsec, including mapping and parity checking, Tandem said. Both the semiconductor and core memory are packaged on 32K boards.

One processor supports up to 32 dual-port controllers, the spokesman said. Each communication or terminal controller can handle up to 32 lines.

Each disk controller can handle up to four drives, from 10M bytes to 80M bytes in size, and each magnetic tape controller can handle two 800 Mbit/in. units, he added.

Tandem's Transaction Operating System (T/TOS) for the Nonstop system is a multi-programming, multiprocessing virtual operating system.

A copy of T/TOS resides in each processor module so a processor failure won't limit system capability, Tandem said.

T/TOS allocates execution time to multiple programs on a priority basis and allocates buffer space and control blocks. It handles process synchronization, fault diagnosis, deadlock detection and interval clock maintenance.

Tandem said it expects to have five sales and service sites across the country when it starts delivering Nonstop systems in April. The company will maintain the equipment itself, but will encourage customers to do as much maintenance and parts storage as they want.

Tandem is at 2090 Stender Way, 95051.

(Continued from Page 1)

at least 2.8 in each of the categories.

Training provided by the software vendors was another category Datapro had the executives to rate. Although these were averaged and not broken down by the Honor Roll, Datapro's 20 of the 25 packages would have remained on the Honor Roll even if a 2.8 or better rating in training were required, Datapro said.

Other Misses

Twelve more packages would have made the Honor Roll, the researcher noted. "If a change in one category were to be a simple, positive change in another category," The required change would have had to be in an upward direction, although Datapro didn't stress that point.

Another 17 packages met all the qualifying criteria but were rated by only three to five users each. These were given honorable mention by the survey team.

Complete results of the survey, including detailed statistics on 12 packages rated by 50 or more users and 95 others rated by at least six — are available for \$10 from Datapro at 1805 Underwood Blvd., 08075.

Allixx — Management Information Service

• Allixx Automatic Spooling Asynchronous Processing (DOS Asyn) — Universal Software, Inc.

• DOS Dump/Restore/Plus & Virtual Disk Utility — Westinghouse Electric Corp.

• DYL-250 — Dylkor Software Corp.

• EPIC — Software Design, Inc.

• Fast Dump/Restore (FDR) — Innovation Data Processing, Inc.

• Foresight — Foresight Systems, Inc.

• I130/Fortran — DNA Systems, Inc.

• Grasp — Software Design, Inc.

• IMSL — International Mathematical & Statistical Libraries, Inc.

• Komand — Pace Applied Technology, Inc.

• The Librarian — Applied Data Research, Inc.

• Optimizer/Optimizer II — Capex Corp.

Pansori — Pansophic Systems, Inc.

• Panvatel — Pansophic Systems, Inc.

• Problem Program Evaluator (PPE) — Books & Babbage, Inc.

• Quikload I, II & III — System Support Software, Inc.

• Relo-Plus — Universal Software, Inc.

• RIC II for System 360/370 — IBM Corp.

• 30/30/Sort — DNA Systems, Inc.

• Syscor — Whilton Computer Systems, Inc.

• UCC One (formerly Tape Management System — University Computing Co.

• UCC Two (formerly Duol — University Computing Co. of Waterloo, Ontario

• Westinghouse Teleprocessing Interface System (West) — Westinghouse Electric Corp.

• Second consecutive year

• Third consecutive year

Twenty-five packages (listed alphabetically) make up the 1975 Software Honor Roll, according to Datapro Research Corp.



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By Limiting Disclosure

EFTS Law Seen Hurting Credit System

By Nancy French

Of the CW Staff

WASHINGTON—A new law has passed that limits the disclosure of personal information held in electronic funds transfer systems, (EFTS) the exchange of data upon which much of the consumer credit system depends could be hindered.

The warning is made by Dr. Robert Davis, director of the National Bureau of Standards' Institute for Computer Sciences and Technology, in a report prepared for the Privacy Protection Study Commission, which is looking into information practices in the credit industry.

Credit bureaus "are perceived as providers of security and very burdensome" and may actually prefer to spend that money defending themselves against lawsuits rather than implementing privacy safeguards, she told the commission.

According to Davis, any system of information exchange between data banks, retail organizations and credit agencies would require procedures and requirements to be applied to all uniformly.

If strong technological provisions were implemented in both EFTS and credit-reporting systems, could the needed data interchange take place? Davis asked.

Tend to Circulate

Basically, credit records are classed as a subset of intelligence records. They are normally kept private but tend to circulate within the concerned intelligence community, she explained.

"Banks, oil companies, department stores and other credit-reporting organizations freely exchange information with credit-reporting organizations every time a credit check is performed, as well as on a more scheduled systematic basis," she noted.

In 1974, for example, "credit bureaus conducted about 150 million credit checks on individuals, with each check adding a small increment of data to the individual subject's record," she said.

While there are about 2,000 credit bureaus, only about 200 of these are automated. Most use their own manual record systems locally and have access to larger systems when needed. These smaller systems are also valuable sources of input to the larger systems, she explained.

Since their primary aim is to sell information, the information supplied by the credit bureaus should be under ideal conditions, accurate and complete. Since customers want to maximize sales to good credit risks and minimize bad credit losses.

Incompatibility of Aims

These basic aims of credit-reporting organizations do not necessarily mesh with

privacy requirements, Davis said.

Credit agencies' "desire to sell information may result in a wider dissemination of data than that individual might prefer," she pointed out.

Further, their desire to maintain complete files may also result in maintaining data, especially as detrimental, for excessive periods of time.

In addition, many keep limited records of data to date each time a retail sales organization inquires about an individual's credit status, that valuable item of credit information is added to the file.

Subsequent records are also kept so that, by default, an inquiry without subsequent reporting of charge authorization is an indication credit was denied to the individual in that case, she explained.

CRTs Prove 'Ouchless' Patients

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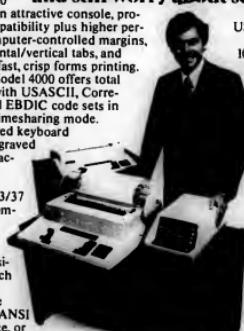
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Simulation Used to Put Railroads Back on Profit Track

PHILADELPHIA Part of a plan to reorganize seven bed-ridden northeastern U.S. railroads into a money-making operation has entailed building the largest "model railroad" in the world.

The model doesn't run on tracks, though it runs on a computer system.

Entertained by Day & Zimmermann, a consulting firm based here, the model is a mathematical simulation of the operations of the Consolidated Rail Corp. (Conrail), which the U.S.

Railway Association (Usra) has proposed to Congress.

The Conrail Analysis Model (Cram) consists of computer programs and data representing traffic, stations, classification yards, operating costs and revenues — and more than 30,000

The reorganization plan involves the Penn Central, Erie Lackawanna, Reading, Central of New Jersey, Lehigh Valley, Lehigh & Hudson River and Ann Arbor railroads.

The model is, in effect, a very

large data base operated by a team of specialists who use many complex computer programs to develop information from the data and organize this data in a variety of ways.

Because more than 5 million data elements are used to represent each rail line, for example, Day & Zimmermann turned to a large computer time-sharing service for necessary large-scale DP capability for storage and manipulation of the model. Using keyboard computer terminals in its Philadelphia head-

quarters, the consulting firm's analysts could develop and debug their computer programs, enter data into the system and simulate the operations of Conrail under varying conditions.

The terminals are linked to a Computer Sciences Corp. information data center in Chicago by a communications network of leased telephone lines and satellite circuits.

Day & Zimmermann has been building computerized models of railroad operations for about four years now, beginning with

the firm's modeling assignment from the trustees of the Penn Central.

The early model enabled the trustees to experiment with the size of the 20,000-mile Penn Central rail system and develop relationships between size to net operating income. The outcome of these studies suggested an optimized rail configuration of about 11,000 route miles.

Since then, the consulting firm has developed more definitive models for the trustees, adding passenger train scheduling types, train types and commodity groups; and introducing location-specific costs.

Last spring Usra called on Day & Zimmermann to build Cram. The initials not only describe the model, but the deadline as well. However, the trustees of the firm said, the company finished "construction" in May and has been running the model through its pages ever since.

1,715 Segments

The 30,000 miles of track in the model have been broken down into 1,715 segments. Each segment has been labeled with its own mileage, curvature, grade, signaling, speed limits, ownership and the state in which it's located. The segments come together at 1,338 points (nodes) representing switching yards, stations, ownership boundaries and state lines.

Once the skeletal structure of the proposed configuration of Conrail was established, Day & Zimmermann analysts began preparing traffic base and initial data provided by Usra against which forecasts could be made.

The traffic base is comprised of more than 200,000 records of "load movements," including origin, destination, commodity, number of cars, net weight and the resulting revenue for the railroad. The data was applied to the model converting destination and origin into model codes.

In the next step, freight routing in the firm entered into the model's plan for Conrail freight.

The analysts were then ready to load the trains and run them over the Conrail system to determine how much freight traffic — and revenue — would pass over each segment of track in a given forecast year.

Day & Zimmermann was able to analyze the effect of freight movements on traffic requirements as fuel, yard crews and track maintenance, with these statistics added to the data base.

At this point, all data was brought together in the final stage, cost analysis. Cost equations are applied to the model in three major categories: costs directly related to activity levels such as fuel consumption, track maintenance and freight-yard operations; site-specific costs such as building maintenance and depreciation; and overhead costs.

If everything goes according to plan, including passage of the necessary legislation to remove many of the regulatory restraints on railroads, Usra said Conrail will turn its first profit — about \$36 million — in 1979. It predicts a 1985 profit of \$597 million.

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COMPUTERWORLD

Charts First 40 Days' Behavior

Team Develops Supernova Model Accurate Within 2%

By Catherine Arnst

Of the CW Staff

YORKTOWN HEIGHTS, N.Y. — A recently developed computer model which describes the general behavior of supernovae during the first 40 days after it explodes and becomes a supernova is accurate within 25% when compared with actual observations.

The model, developed by Dr. Gordon Lasher, Dr. Alan Karp and Dr. Kwing Lam Chan at IBM's Thomas J. Watson Research Center, is different from others done and possibly more

successful, Lasher said, because it is simpler.

"Others have tried to model the whole phenomena," he explained.

When compared with actual observations of 38 Type I supernovae, the model showed an "encouraging fit," Lasher said. A Type I supernova is one in which the spectrum of the light emitted by the exploding star shows no evidence of hydrogen.

Lasher hopes the model will "serve astronomers to handle on 'stellar evolution'" by allowing them to work backward from

the time a star explodes to find the cause of the explosion.

Although equations are available that describe what a star is like at the end of its life, "they don't tell us precisely when a given star is going to explode," Lasher said.

"What this gives us," he continued, "is a start toward quantitative understanding of supernovae. In a sense we will get an idea of where we came from among all the heavy elements, including the heaviest bodies, are produced by many astronomers to originate in supernovae."

The model was developed from a set of equations based on three parameters: the amount of energy released in the form of radiant energy by the collapse of the star's core; the mass of the expanding envelope of gas; and the initial density of that envelope.

It took approximately six months to design the program, which was written in APL and run on an IBM 360/91. The results were plotted on a logarithmic curve that fits the first month's record of the 38 observed supernovae. After this period, there is a tail-off of light emission for which there is no account.

The model is a true picture, Lasher said, of the initial burst of light from the exploding star should it proceed for an hour or so by a burst of soft X-rays. Such an X-ray burst has not yet been observed, but "I have hopes that X-ray observations will confirm this model,"



Chan, Lasher and Karp (left to right) study computer model of supernova.

Lasher said. "The reaction to the model has been generally favorable. Lasher said, although "we haven't convinced my competitors" who hold different theories, he said.

CRT Interviews to Detect Suicide-Prone Found 30% More Precise Than Doctors

By a CW Staff Writer

MADISON, Wis. — A computer interview designed to predict suicide risk is 30% more accurate than doctors in pinpointing suicidal patients, according to the results of a retrospective study.

And, of a sampling of 21 of these patients, 52% preferred being interviewed by a computer rather than by a physician, compared with 27% of 43 non-suicidal patients.

Suicide is currently the 11th largest cause of death in the U.S. and the second leading cause of death in persons in the 15-25 age group.

"Roughly three-quarters of the people who kill themselves see a physician three months before they do it, but not always for that reason," according to Dr. John H. Greist, one of the interview's developers.

Doctors often are not sensitive to the suicidal person's "cry for help" or are reluctant to ask him about it, so the problem goes untreated.

Eliminates Prejudice

The computer interview eliminates any prejudice or hesitation that a doctor might exhibit, asks questions and processes answers systematically and will never forget to ask any pertinent questions, Greist said.

"There are definite problems in predicting suicides as people are not always talkative or open, especially if it stems from deviant or problem areas of behavior. People tend to give indirect, inaccurate answers or underestimate the problem."

"Generally, the more delicate the problem, the more the patient prefers to talk to a computer than to a physician," he said.

"We realize the introduction of nonhuman devices into this sensitive clinical area will be criticized, but we would like to point out that use of machines is not new in medicine," said one developer of the program said.

The computer interview also avoids the problem of conservatism, in which humans underestimate the certainty of events. Studies have shown the computer interview consistently assigns a higher probability to its prediction than a doctor, Greist said.

Substitute for Psychiatrist

Patients at the University of Wisconsin are interviewed at a computer terminal by telephone and acoustic coupler to either a Univac 1108 or a Digital Equipment Corp. PDP-11. Questions are drawn from a subjective data base containing 35 factors and 246 levels of these factors.

"The computer models the

very best composite psychiatrist," Greist said. The data base developed from information provided by eight psychiatrists who were asked to list all the factors they took into consideration when evaluating patients with suicidal thoughts.

Variables Important

Many variables may be important in predicting suicide, so "the data collection techniques and the development of the diagnostic data base are far more important to the success or failure of the system than the mathematical predictive techniques that are used," he said.

Both open-ended and multiple-choice questions are used in the interview and the patient has the option of skipping any question. The manner in which the computer presents the questions to the patient depends on how the patient responds to each question in succession.

After the interview, a summary of the information collected is provided in about two and one half minutes and the patient is presented with either a serious risk, nonserious risk, having thoughts of suicide or having no thoughts of suicide.

The interview at the university was developed in 1971 and about 200 patients have used it so far, Greist said.

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French Agency Spends Millions For Little DP Use

By Andrew Lloyd
Special to Computerworld

PARIS—The French government has hit the headlines in France with the disclosure recently that the national health service spent almost \$50 million on computers from 1971 to 1974 but computed only 1.5% of its total administrative procedures.

The body in question—the Caisse Nationale d'Assurance Maladie—did not deny the figures, but a spokesman said DP accounted for only .2% of its total administrative procedures.

The information on the health service's use of DP came from a formerly confidential report requested by the French Ministry of Finance and delivered to it in March.

The information was leaked to the press by the president of a French medical association whose members are facing highly exaggerated tax demands because of a faulty computer system.

The health service is a big user of equipment from both IBM and Compagnie Internationale pour l'Informatique (CII). CII is the French national company which is merging with Honeywell Bull.

By 1974, only 16 out of a scheduled 26 computers had been installed—eight CII Iris systems, five IBM 370/135s, two Philips 11175s and one Honeywell Bull 6025.

The spokesman for the health service complained that only been able to get the report that had been leaked. But when asked what good points had emerged from the report, he was able only to stress the report had been "constructively critical."

Despite the implication of hardware difficulties by the health service, the medical association accused the authorities of proceeding with an ill-prepared task with an incompetent staff.

The author of the audit which revealed the facts was the software house CAP-Sogeti. Its chairman, Jean Renondon, declined to comment on the disclosures on the grounds of professional secrecy.

Unique Features Shape Swedish DP State of the Art

By Julia Van Dusen
Special to Computerworld

STOCKHOLM, Sweden — To understand the data processing state of the art here, three uniquely Swedish features must be taken into consideration.

One is that each child at birth is assigned a unique "civic registration number" which consists of the YY/MM/DD plus a four-digit control field.

This number is on every Swede's birth certificate, school records, driver's license, library card, and so on, up to and including the death certificate.

A person cannot have more than one civic registration number during his lifetime.

Another feature is that every DP center here — whether commercial or government — must apply to the Data Inspection Department (established two years ago, and the prime law went into effect in November) if it wants to set up a file/record on an individual.

Moreover, it has to state specifically what the data will be used for. This law protects the Swedish individual's privacy, i.e., it guarantees that data such as salary, credit, bank assets, matrimonial state, etc., does not become a commercial product that can be sold to anyone who can pay the price.

This regulation also ensures that there is no duplication in the same data of the same person in every DP center within a given type of industry or interest area.

A third uniquely Swedish feature is that every systems analyst, programmer, computer operator, remote-job entry (RJE) operator, tape librarian, etc., belongs to some labor union, as does virtually every worker in Sweden, regardless of the type of work he does.

Challenge to Ingenuity

Working within these constraints seems to challenge the ingenuity of Swedish DP professionals. Take the case of Skandia, the largest insurance company in Scandinavia, whose DP center is here in Stockholm.

One of its major systems is designed around the civic registration number of its customers. The system, called Stofli (the system's Swedish initials translated into English as "customer record and inquiry input" system), transmits a constant stream of inquiries and input via a network of 483 Stanas CRT terminals located in regional offices all over Sweden.

By using the unique civic registration number of a Swede as an ID number, and Stofli's simple yet powerful command language, it is easy for a clerk in any of these offices to access and retrieve the required information about a customer's insurance.

An Example

For example, if a customer wants to change his insurance because he has traded his car, the clerk retrieves the customer's record by keying in "M" (for motor vehicle type of insurance), the person's civic registration number and last name, and the policy number. The clerk then inputs the new data, verifies it on the screen and transmits it to the computer center in Stockholm.

The customer now receives confirmation of his insurance policy covering his newly acquired car, generally within 48 hours, instead of a week or two later, as in the past.

Thus, by eliminating a lot of paperwork, handled by many people — which invariably increases the possibility of errors — and by inputting data directly from the source documents to the computer after it has been verified, the system cost justified itself.

Within the next couple of years Skandia plans to expand the capabilities of Stofli in order to let the regional offices process 80% to 90% of all claims on losses which

occur outside the locale of the head office.

IBM Equipment Used

The hardware in Skandia's DP center is 99.5% IBM, including: two 370/158 multiplexer mainframes (OS, MVT/VS2), one with 2M bytes and the other with 1M bytes; 3470/3480 disk drives; 3590 tape drives; 3603 tape control units; 3704 teleprocessing controllers; 3211 high-speed printers; 3270 teleprocessing printers and CRTs; and many more.

The only non-IBM hardware Skandia uses are two Memex 3670 disk drives and the Stanas CRT terminals.

If the 121 year-old insurance company's hardware is impressive, its software is perhaps even more so. At Skandia, as in most DP centers in Sweden, Cobol is used 75%, Assembly language approximately 22% and PL/I and Fortran make up the balance of 3%.

Being an IBM shop, it uses Msp as its spooler, JMS for data base, modified structured programming and time-sharing option (TSO) for on-line program development, interactive computing and problem solving. Skandia's utility programs are extensive and functional.

The Data Inspection Department is divided into Administrative, Technical Support and Application Development units. With a staff of 220 persons, they support industrial, marine and commercial systems; personal and nonlife systems; life and group life systems; customer and market research systems; and support systems; and international systems.

The flexibility and progressiveness of Skandia's DP management can be seen in the "probating and problem-solving" climate it provides the staff.

For instance, Skandia recently initiated a new and exciting concept: all systems analysts and programmers act as consul-

tants to all on-going projects. And while they interface with each other through all stages of the projects, they work independently.

Thus, each person's expertise is optimally utilized, because — as consultants — they are called in by the project leaders only when their knowledge and experience are needed at a particular stage of the project.

Moreover, if the particular type of staff needed for a certain project is busy at something else, the project leader is able to call in a consultant. EDPS consultants, i.e., systems analysts and/or programmers from various software service companies. At Skandia, this practice is looked upon as "quality assurance."

Van Dusen is a national lecturer for the Association for Computing Machinery (ACM) and author of Practical Systems and Procedures Manual.

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ICCP, Psychological Corp. Sign Testing Pact

CHICAGO — The Institute for Certification of Computer Professionals (ICCP) has signed an agreement with The Psychological Corp. for assistance in its

Call for Papers

FOURTH ANNUAL SYMPOSIUM ON THE SIMULATION OF COMPUTER SYSTEMS, Aug. 10-12,

1976, University of Colorado, Boulder, Colo. 80302.

Papers are being solicited on the simulation of computer systems as applied to design, development, utilization and procurement. Applicable subjects include system design and analysis, program design and testing, selection, configuration and optimization of computer systems. Tutorial and workshop sessions are also solicited.

Abstracts should be submitted by Dec. 15 to Dr. Gary J. Nutt, University of Colorado, Boulder, Colo. 80302.

1976 INTERNATIONAL OPTICAL

COMMUNICATION CONFERENCE, April 23-26, 1976, San Diego, Calif.

Suggested topics for the conference include: optical data systems; optical realizations; optical patterns; character and object recognition (including robot vision); optical data processing systems; and real-time and near-real-time optical systems.

A 250- to 300-word abstract or summary should be submitted by Dec. 15 to Dr. James E. Gandy by March 1. Abstracts should be sent to Sam Herzig, Naval Underwater Systems Center, New London, Conn. 06320.

1976 NATIONAL COMPUTER

CONFERENCE, June 7-10, New York.

Two-hundred authors are wanted for sessions on data processing, data sciences, data handling, DP applications and information processing.

The abstracts should not exceed 5,000 words and must include an abstract of 100 words. Figures or material such as equations, figures or reference lists should be counted as double-spaced typed pages.

Six copies of the manuscript, typed and double-spaced, should be submitted by Jan. 5 to Dr. Stanley Winkler, IBM, 18100 Frederick Pike, Gaithersburg, Md. 20760.

SEVENTH ANNUAL CONFERENCE ON COMPUTERS IN THE

UNDERGRADUATE CURRICULA, June 27, 1976, Phoenix, Ariz.

Papers are requested describing actual applications of computers in undergraduate curricula from a broad array of disciplines. Those research papers from large and small colleges will be given special consideration.

Because the conference emphasizes applications of computers in many disciplines, topics which are specifically excluded: Papers on computing topics which are covered only if they have novel features.

Papers should not exceed 15 pages and must be submitted by Jan. 15 to Gerald L. Engel, Virginia Institute of Marine Science, Gloucester Point, Va. 23062.

TRENDS AND APPLICATIONS: MICRO AND MINI SYSTEMS, May 27,

Gaithersburg, Md.

Submissions for the symposium should be of a tutorial nature, describing practical experience with micro and mini systems or presenting new research results. Topics to be covered include: microprocessor systems, multiprocessor assemblies, intelligent terminals, microsystems, programming and operating systems, security, performance evaluation and novel applications.

Three copies of a 1,000-word abstract should be submitted by Jan. 15 to Dr. James M. Miller, Mitre Corp., Westgate Research Park, McLean, Va. 22101 by Jan. 15.

14TH ANNUAL ASSOCIATION FOR THE EDUCATION OF DATA SYSTEMS (AEDS) CONVENTION, May 3-7, Phoenix.

Research interests in all areas related to computer use in instruction, research, and application of research.

An abstract of not more than 100 words should be submitted by Jan. 15 with final copy of the completed paper by March 1. Manuscripts of any papers should not exceed 10 pages. All communications should be sent to Mrs. Jerry 1976 AEDS convention program chairperson, University Computing Center, University Computing B-Wing Room 101, Arizona State University, Tampa, Ariz. 85281.

testing programs, particularly the Certificate in Data Processing (CDP) examination.

The Psychological Corp. will provide psychometric consultation and analysis, and administrative support and will cooperate in the expansion of ICCP's programs to provide broader certification test coverage for personnel in the computing industry.

The CDP examination consists of five sections and may be taken by any person with a minimum of 60 month's full-time or equivalent part-time work experience

in a computer-based information system environment.

College-level academic experi-

Societies/ User Groups

ence may be submitted as partial fulfillment of the experience requirements, according to the institute.

Persons who do not meet the experience qualification may still sit for the exam; the CDP award will be made when evi-

dence of completion of the experience qualification is submitted, ICCP noted.

To receive the certificate, every candidate must successfully complete all five sections of the exam.

The next exam, to be conducted under the agreement between ICCP and The Psychological Corp., will be given Feb. 21, 1976, at testing locations throughout the U.S. and Canada. Further information is available from ICCP at 304 E. 45th St., New York, N.Y. 10017.

McFarland Named To DPMA Position

PARK RIDGE, Ill. — The Data Processing Management Association (DPMA) has named T. David McFarland as its executive director.

McFarland joined the 23,000-member association as managing director in January 1973. Previously he had been assistant secretary for membership activities of the American Society of Agricultural Engineers.

ACM Adopts Resolution for Dissident Soviet Scientist

MINNEAPOLIS — The governing council of the Association for Computing Machinery (ACM) recently adopted a resolution expressing the belief that Dr. Valentin Turchin, a Russian computer scientist, will "be permitted to accept the invitation by Columbia University to teach at that university." Turchin, an ACM member, has reportedly been harassed by Soviet officials since 1973, when he became chairman of the Soviet group of Amnesty International and protested the treat-

ment of dissidents in the Soviet Union [CW, Aug. 13].

Formerly head of a laboratory at the Institute of Automated Systems of the Soviet Academy of Sciences, Turchin was dismissed in July 1973 and no one is permitted to hire him now.

Since April, Turchin's apartment has been searched and he has been interrogated at least six times. He now feels there is no alternative but to leave the USSR, and was offered a post as Visiting Scholar in the Mathematics De-

partment of Columbia. However, the Soviet government will not give him an exit visa.

ACM said it has had no word on Turchin's situation in a few

Societies/ User Groups

months, although it has heard that the government "is closing in on him."

The resolution was adopted by the council during ACM's annual conference and copies have been

sent to various Soviet scientific officials, as well as the chairman of the communist party, Leonid Brezhnev, and the Soviet ambassador to the U.S., Anatoly Dobrynin.

ACM has received no reaction from any of these people and the organization does not plan any further action on the matter at this time.

The full text of the resolution is as follows:

"The council is happy to note that Columbia University has invited Valentin Turchin, a com-

puter scientist and Russian citizen now living in Russia, to accept a position as a Visiting Scholar in the Mathematics Department of the University.

"Prof. Turchin's visit would serve to advance the sciences and arts of information processing and promote the free interchange of information about the sciences and arts of information processing. Thereby, it would benefit the computing community and the public at large.

"His presence in the U.S. would make it possible for him to participate in meetings and conferences of the association, as well as other technical and scientific meetings and conferences.

"Therefore, the Council of the ACM expresses its hope that Dr. Turchin will accept the invitation to accept the invitation by Columbia University and voices its concern that he may be prevented from doing so."

Group Attacking Attitudes on DP

NO. HOLLYWOOD, Calif. — A judge who admitted he knows nothing about computers has helped establish the Southern California Computer Society (SCCS), an organization dedicated to changing the public attitude toward the computer as a de-humanizing force.

Judge Pearce Young of the Los Angeles Superior Court started SCCS with Don Tarbell, a computer expert with the Hughes Corp., and Dr. G.A. Silver, a teacher and author of books on computer programming.

Governed by a 20-member board of directors, the society publishes a monthly newsletter and is actively engaged in developing a computer center.

Further information on the society is available from Silver at No. 405A, 12444 Victory Blvd., 91606.

Calendar

Jan. 11-14, New York — National Retailers Association (NRA) 65th Annual Convention and Business and Equipment Exposition. Contact: NRA, 100 West 31st St., 10001.

Jan. 19-21, San Francisco — Meeting XIX of the Mark IV User Group, Inc. Contact: Mary K. Clyde, Program Chairman, IV User Group, Inc., Computer Research Co., Richardson, Calif. 94802.

Jan. 20-22, New York — '76 Input/Output Systems Seminar. Contact: Input/Output Systems Association, 999 Bedford St., Stamford, Conn. 06905.

Jan. 21-27, 28, Valley Forge, Pa. — Second Workshop on Mass Storage Systems, sponsored by the IEEE Computer Society. Contact: Dr. David Freeman, Control Data Corp., 2621 Van Buren Road, Norristown, Pa. 19401.

Jan. 29-30, Paris — 3rd International Congress of Computers in Industry. Contact: Institut d'Informatique et de Gestion, 5 Rue Quention Bauchart, 75008.

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Editorials

Volunteer to Help

The makeup of the National Commission on Electronic Funds Transfer has been sharply criticized by various industry observers, including our own Dr. Grosch [CW, Nov. 12] and the Association of Data Processing Service Organizations (Adapsco) [CW, Nov. 19].

Certainly the commission should have been pulled together long before it was. "Inexcusable" is too kind a comment for the delay of nearly a year from the time President Gerald R. Ford signed the enabling legislation to the time he named the chairman and the industry and public members of the commission [CW, Oct. 15].

It is unfortunate, as has been noted by the critics, that there are no members on the commission itself with a great deal of technical computer-oriented background. Such an input at the commission level might well have been valuable.

However, it is likely that the commission members won't attempt to explore all the aspects of electronic funds transfer systems (EFTS) themselves. They should set up specific task groups to explore the many facets of the issue — social, financial and technical.

The commission's prime function should be to synthesize the work of these groups into a final overview report.

Certainly DP people — as well as experts from many other fields — should be called on to work in these more specialized task groups.

The commission has a national assignment and must explore many issues involving EFTS, not just the technical problems, which seems to argue in favor of having someone like Chairman William B. Widnall in charge of the group.

He is not just another "retired U.S. Congressman" for whom ex-Congressman Ford has found a job. He has a long history on the House Banking and Finance Committee and was ranking Republican member when he retired.

DP people should put aside their disappointment about their lack of representation on the commission and volunteer to help on the special task groups that will be established.

And we should all carefully watch the makeup of the subgroups in order to evaluate the job that can be expected of the commission.

'Mini' Needs Help

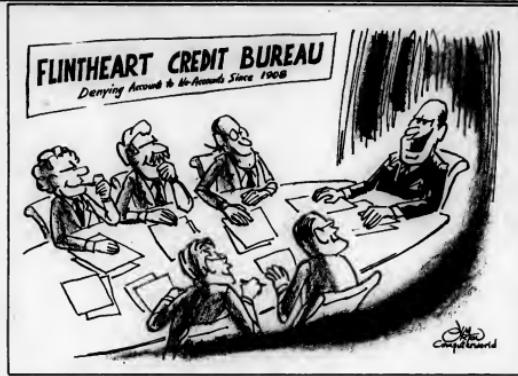
The idea of a specialized user organization devoted to minicomputers is a good one, and apparently many users feel the same way.

A major effort to start such a group, which has been incorporated as the Minicomputer Industry National Interchange (Mini) [CW, Sept. 17], has received over 3,000 responses from users seeking to join or requesting more information.

However, the response from the industry has been at best unimpressive. So far, no manufacturer has agreed to help partially underwrite the start-up costs for the organization, even though several have expressed some interest, according to Mini President J. R. David at 256 Garabaldi Ave., Lodi, N.J. 07644.

The deadline for getting such support is just one week away, so action must be taken soon by those firms interested in the idea.

Hopefully the idea will not die, even if a lack of vendor response causes a reworking of the idea to make it a fully member-sponsored organization without any manufacturer funding.



'Resolved Then, Gentlemen: Rather Than Use the New Funds for Privacy Safeguards, They Go for Defending Privacy-Violation Lawsuits'

Letters to the Editor

Seeing Record Displayed Beats

Keypunch Check Digit Every Time

Hoony for Edwin Levy [CW, Nov. 26]!

How anyone can believe a check digit is better than seeing the name of the record being accessed displayed is beyond me.

We don't happen to sell Singer System Tens, but, if you do, your operators or our clients' operators, how they would like a keypunch machine having no editing or self-checking, you could get laughed out of the country.

Would you believe we have programmers who think that record length is determined by the amount of data which needs to be stored and that 80 is a number between 79 and 81?

Cliff Fryda

Watertown, S.D.

Poor 'Quality and Substance'

The reader commentary on whether software should be classified as goods or services [CW, Nov. 19] was of poor "quality and substance" and "contributed nothing to the universe."

I'm sure Computerworld could have found something more maturely written to print on the subject. That reader didn't appreciate Gerald H. Larsen's analogy.

Rochester, N.Y.

Joanne C. Lang

Kate Oliver

are really men in women's bodies — then I would agree that they don't "want" promotions.

If, however, "want" means being (and able) to accept the responsibilities of success, then, Wolfe is mistaken.

It is a mistaken management notion that one must be "aggressive," willing to step on anyone in order to be in a responsible position.

Worcester, Mass.

Mistaken Management Notion

After reading Ed Tunistall's complaints regarding his NCR 200 [CW, Oct. 15], I feel I can no longer keep silent.

First, I am concerned, his first course of action is to work things out with the local NCR service representatives regarding his maintenance (or lack thereof).

Tunistall's second course of action is to review his problem to ascertain if it is equipment or personnel causing the bad creation.

If equipment, he should after the manufacturer properly, not through an open forum in Computerworld; if people, he should train them properly in usage of the system and, most definitely, in care of the equipment.

William S. Henderson

Lake Forest, Ill.

NCR Delivers Reliable Product

Not only has NCR really entered the computer field, it is producing a product that exhibits reliability day in and day out.

As a Century computer user for four years, we at The Drake Hotel have never had printers go up in smoke as Ed Tunistall stated has happened at his site.

We find that the system as a whole has low down-time, and, when peripheral errors do occur, the operating software's error diagnostic and correction routines perform admirably.

Our present mainframe is a Century 200. Since its installation two years ago, we have never experienced a head crash and, whenever a service call is required, the NCR computer engineers have the system back up and running order.

The software in general is easy to use and effective. The operating system offers features not often found in machines this size.

Application software is oriented to user function, increasing NCR's response and understanding of user problems.

Both the DP department and top management agree that our Century 200 has more than paid for itself in improved cash flow and cost-effective information gathering services.

James Troester

Chicago, Ill.

Wrong Course of Action

According to Jack M. Wolfe, women don't "want" promotions [CW, Oct. 15]. The semantic differentiation of this term may be the basis for one of the arguments which are put forth regarding discrimination against women — in DP or otherwise.

Women may very well not agreeably apply for certain promotions, but, if they do, we should simply don't believe they have a chance.

They have watched their more aggressive counterparts get shot down in the attempt.

If "want" means they won't fight and gruel as they would be required to — i.e., prove that they

A Rather Small Indian

Singer was never on my list of vanishing IBM competitors, and not just because I had very good reason to believe that it had moved into the central-architecture category. Neither was Nixdorf, now it has dumped its Telefunken burden. NCR, some of the letters in CW to the contrary notwithstanding, is moving away, and DEC, perilously, as I say repeatedly — is moving toward central.

But Singer never tried. But it was and is a major factor in the point-of-sale market. Even though it is not one of my "ten little, nine little, eight little Indians," the recent removal of Don Kircher interested me. The announcement of Joe Flavin as his replacement showed quite clearly how little the conventional Wall-Street-Journal decision maker understands the computer racket.

Flavin, whom I remember faintly as being in IBM World Trade during my second hitch, is and always has been a finance guy. But Singer's difficulties are not financial. Sure, like any other company, it has problems and is in monetarily terms. But its problems were in poor domestic sales and in performing to promises. What good can a controller type do in those areas?

I don't know what executive search outfit, if any, helped bring in a bean-counter to replace Kircher. Obviously, the man has come through the basics of IBM dominance. Account-

ing practices and financial planning, superb though they are at Galactic Headquarters, are not what every customer knows, is salesmanship. Whatever the Gray Giant decides to push, whether in unlikely areas like dictating machines, blood dialysis equipment or PL/I, or in its mainstream markets, it pushes successfully — by selling! Once again, while it is a remarkable, quickly blossomed over, in general IBM can sell anything; even VS, for heaven's sake!

Remodeling Singer management in a sales-oriented mode would not automatically insure success, or even good recovery. Look at XDS and the last years of RCA. As Bill Norris once said of the XDS people (but I close): "Complete absorption in the computer trade — that was prior to his buying Commercial Credit), it is a necessary but not a sufficient condition.

Singer can still give NCR and IBM (and Japanese and German and Italian competitors) a run for its money. It had experience, the market lacked some human-interface consideration, and central software was *ugghh*, but the competition wasn't much better. What Singer needed, especially domestically and especially in the U.S. and worldwide, was creative salesmanship. It could sell its unsaleable computers on the hundred business and schools, given huge discounts in Brazil, set up a

customer training center in Las Vegas, advertise in *Penthouse* (sorry, Pat!) instead — they worry about counting the money. *What money??*

I suppose Singer will dump data systems and go back to sewing machines. It would be a pity, for us in the trade, for international business for stockholders, and so on, and for retail consumers. It would be nice if, instead, there is a special *infant* corner of the Indian burial ground that awaits IBM competitors who don't understand how to sell.



Herb Gross

Still Time to Apply

The CDP Examination: What It Is, How to Prepare

The Certificate in Data Processing (CDP) examination is, for the first time, open to anyone whether or not they have satisfied that five-year experience requirement.

A change in the regulations now allows people to sit for the examination and pass the various sections necessary while they are still qualifying to actually be awarded the right to the initials.

However, I think any employer, seeing the results of an examination, will be able to give full value to such successes, so I think it is worthwhile, even without the three letters.

Perhaps this is what has doubled the number of inquiries this year. Whatever the reason, the examination is set to be held Feb. 10 at 100 sites across the country, seems to be becoming stronger and stronger.

General Description

So, in case you are interested to know someone who is passing here is a general description of the exam.

The exam is given on a Saturday. There are five sections: on equipment, programming, management, systems and a hodgepodge of maths and accounting called "quantitative methods." You can take and pass sections separately; you don't have to pass or even take them together.

It costs \$25 to become a candidate, another \$10 to sit in a particular year, plus \$10 for each section in which you sit. So you can get away with \$45 the first year (assuming you only sit for programming, for instance) and as little as \$20 the next year, if you then want to take systems analysis only.

The questions are multiple-choice-type, such as "In Cobol, what type of condi-

tion is exhibited by the expression 'A AND B OR D OR E'?" with the candidate having to choose from Or, Complex, Compound or Exclusive Or. This comes from the programming area.

A system question might be a simple one such as:

"What would the correct digit (X) be, using the sum-of-the-digits method, for the identification code 85463X?" Here the choices might be 2, 5, 6 and 16 with the correct answer being 6. (The Cobol expression was "compound," incidentally.)

Some, however, are more judgment-oriented, as, for instance, another from the systems analysis area: "Which of the following is the least desirable purpose for conducting a postimplementation systems audit?"

(1) To isolate remaining problems.
(2) To finalize system's documentation.
(3) To identify the actual improvements made by the system.
(4) To determine whether the system is performing according to specifications."

Problem Questions

Now, I happen to believe that a post-installation systems audit is a very desirable part of any systems documentation. I also believe it is available in most systems analysis areas. As such, I find the fourth alternative obnoxious, as it assumes that some idiot has allowed a system to go into use before it is audited.

So my choice would be that No. 4 is the least desirable aim, since that permits the use of unaudited systems.

However, the group of five CDP holders who form the certification council disagree. They say No. 2 — completing documentation — is the correct answer.

So, if you are interested in how you can prepare for the examination when there are a number of questions currently included in the question pool which have problems.

The CDP exam does have a study guide which is where the sample quoted above

comes from.

This lists some 10 equipment texts, eight programming texts, 27 for management, 19 for accounting and maths and 15 for systems analysis.

The guide also has about a page on each section, with descriptive paragraphs followed by a "depth-of-knowledge" statement.

A typical one is the first in the systems analysis area. This is entitled "Defining the Systems Responsibility (A) Functions (B) Concepts (C) Principles (D) Test Orbits (E) Controls." The one has a knowledge statement that reads: "Understand the functional responsibilities and organization of the systems group" — a description which wouldn't help me at all, for instance, in defining systems responsibility for (B) Concepts or (C) planning!

Assistance Program

The Society of Certified Data Processors (SCDP) provides the only organized and centrally located candidate-assistance program for the industry. This program is a three-step process.

• Thirty-question diagnostic examinations in each section. These are used to provide explanations of the reasoning behind any wrong answers you give to the diagnostic questions.

• Individual tutoring and reading assignments.

• A dry run through a 500-question examination, leading to final study suggestions.

Program Cost

The cost of the entire SCDP program is \$50, although parts of the program can be obtained at a lower cost. Tutorial help from the 500-question examination is also available at \$10 per section if you want it.

The CDP estimates that a "review activity" the process can be completed in two to three months, which means it is still practical to start preparing for the 1976 examination now and certainly for those parts for which you feel you have

In a Nutshell

Fees

For examination: \$45 to \$45.
For assistance program: \$15 to \$50.

Examination Date

Feb. 21 (Special arrangements made for religious conflicts).

Examination Form

Five 50-minute sections, each section containing 60 multiple-choice questions.

Examination Qualifications

Candidate reference from a CDP or immediate supervisor.

CDP Award Qualifications

Passing all sections in one or more examinations, 60 months experience with a possible reduction for academic courses.

Addresses

For study guides and registration forms, write to the Institute for Certification of Computer Professionals (ICCP), 1001 Park Ave., East 45th St., New York, N.Y. 10017. For DP, 200 12th St., Washington, D.C. 20024 or telephone SCDP at (202) 554-4632.

For candidate assistance program details, write or telephone SCDP.

already covered most of the ground.

So, there is the situation. The CDP exam seems to be taking hold, it is open to anybody, and there are study guides and an assistance program. Think it over — and I seriously suggest you plan to take it soon. The sooner the better.

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There are many performance evaluation tools... How do you decide which to use first?

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ACM Special Issue Scope Defective Without Warnier

By Peter M. Neely

Special to Computerworld

In the Nov. 5 issue of *Computerworld*, "Structured Program Guidelines Found in ACM Special Issue," Daniel C. Cooper appeared. Cooper considered the Association for Computing Machinery's special issue to be outstanding.

Unfortunately, I consider it significant that Cooper's article on scope of coverage, in particular, there is no mention of Jean-Dominique Warnier nor of his programming system, *Lois de Construction des Programmes* (LCP).

It is my belief that academicians who tend to be more theoretical than practical have also an obligation to be schooled. A scholar should be aware not just of the work of immediate colleagues, but also of work in related fields and in other countries.

For example, reference to LCP in the Sept. 6, 1972 issue of CW. Since LCP, or the Warnier methodology, has enjoyed wide usage in France and other European countries and a series of textbooks is devoted to its exposition, it is important that scholars should be aware of its existence.

It is my contention LCP and top-down structured programming are essentially equivalent, even though stylistic elements may tend to obscure this. But, in my opinion, the theoretical derivation of LCP is much more rigorously developed than that of structured programming.

Suppose there are two sets of data. The first is the set of required output, the second is the set of input required in the computation of the output. The input will be ignored here.

Consider the set of all output as the whole set. Decompose this into subsets which can be considered as single entities at the next level of abstraction. Repeat as needed until the individual data elements are reached.

The three basic constructs of structured programming are then derived as follows:

• Succession – to impose order on the unordered sets (subsets).

• Selection – to select a subset or its complement (relative complement).

• Repetition – to process all elements of a set (subset).

Furthermore, correctness of

Reader Commentary

design (decomposition) in the event of complicated decomposition is confirmed by use of equivalence algebra induced by a set and its subsets.

If one reads Warnier's work one will find efficiency as well as correctness is addressed. Examples are given showing different ways of expressing logically equivalent decompositions.

The logical equivalence of alternative decompositions is easy to show by set membership since there is no dependence whatsoever on proving equivalence of programming linguistic constructs.

A partial bibliography is:
 Warnier; J.D., and B.M. Flanagan, *Entrainement à la Programmation, Tome 1: Construction des Programmes*. Paris: Les Editions d'Organization, 1972.
 Warnier, J.D., *Entrainement à la Programmation, Tome 2: Exploitation des Données*. Paris: Les Editions d'Organization, 1972.

Warnier, J.D., *L'Organisation des Données d'un Système*. Paris: Les Editions d'Organization, 1974.

And, finally, in English:
 Warnier, J.D., *Logical Construction of Programs*. Leiden Holland: H.E. Stenfert Kroese, 1974.

Now is with the University of Kansas' Computation Center.

'Infosys' Application Packages Tailored for S/32 Installations

ANN ARBOR, Mich. — Manufacturers and distributors can pick and choose individual application systems from Apodetics, Inc. to put together as extended an operation as they want on an IBM System/32 CPU.

The so-called Infosys packages are said to handle all business functions including order entry and invoicing, sales analysis, cost control and accounting.

Inventory control, payroll and purchase order processing are also available by the Apodetics software, a spokesman said.

Work-in-process, bill-of-materials and material requirements control are still other areas covered by the Infosys packages.

The applications are designed to use the CRT terminal on the System/32 as a prompting device. Coupled with editing functions applied as soon as data is entered, this assures that only correct data is entered, he claimed.

Each application system provides a paperless trial which can be used to reconcile its operation at the end of any accounting period, he added.

Each subsystem is designed to accommodate a wide range of business requirements, according to the vendor. These include pricing based on total quantity of order, automatic back orders, open item receivables, multiple corporations, user-defined charts of accounts and automatic commission calculations, the spokesman explained.

The packages are available for one-time fees covering five years or for monthly rental fees plus installation charges. The one-time fee is from \$1,500 for order entry to \$650 for accounts payable; monthly rates are from \$48 to \$20 after

installation charges of \$500 to \$250.

Prices include some customizing. The vendor will also offer consulting support for \$100 per application system.

Apodetics can be reached through P.O. Box 2109, 48109.

Interactive Goes Overseas

WALTHAM, Mass. — Interactive Data Corp., now has a branch office in London providing on-line access to the company's financial and investment-oriented data bases, a spokesman said from 486 Totten Pond Road, 02154.

IPL Links Transactions to Data Bases

ANN ARBOR, Mich. — The Cypher Technology Corp. of Ann Arbor, Data Processing, Inc. has added the Information Processing Language (IPL) to its network's capabilities.

Described as a high-level language emphasizing "ease of use and flexibility," data base management and transaction-processing applications, IPL was designed for the cost-effective development of systems to collect, store, validate, update, retrieve and control management information, Cypheretics said.

Through a combination of features, IPL is said to provide the benefits of flexibility in the design of systems while retaining efficient processing.

IPL offers a variety of techniques for the storage, retrieval and analysis of large quantities of information. Data can be structured to meet special requirements and to permit multiple applications of a

N.Y. OS Users to Look at CPE
NEW YORK — The next two meetings of the OS Eastern Region Systems Group (Oserg), one scheduled for next week and the second in mid-January, will be devoted to computer performance evaluation (CPE) topics.

The sessions are open to interested members and non-members, according to the group's secretary.

On Dec. 19, the group will hear users tell of their experiences with hardware and software monitors on IBM systems at several large New York installations, she said. On Jan. 23, a technical session on performance monitoring will be made by a vendor spokesman. Oserg is made up of systems programming management and technical

representatives from more than 100 installations utilizing IBM's OS and OS/VS in the New York metropolitan area.

Described as a supplement to Share and Guide on the local level, Oserg will be used to share information to provide a forum to share and hopefully resolve software-related problems, to hear special presentations by members and vendors and to coordinate activities with other user groups.

Specific information about the CPE-oriented meetings or about membership in Oserg can be obtained from Marvin L. Silversman, Oserg president, 75-23 113th St., Forest Hills, N.Y. 11375.

data base with one-line input.

IPL's update techniques filter data at the source to ensure accuracy. Data bases can be updated at will with low cost, while IPL's built-in security controls limit access to sensitive information, a spokesman said.

Should requirements change or new information be required, the entire data base may be reorganized through a single "transform command," he added.

A reporting system facilitates the creation of both production and ad hoc reports in any format desired. Unlike most data base management systems, transaction processing systems, IPL systems may be integrated into existing applications that use standard languages or other Cypher-

netics information management products, networked or stand-alone.

It may be used with any standard remote communication terminal and is "ideal" for applications requiring data entry and reporting from multiple locations, Cypheretics claimed.

The ease with which modifications may be made to both data bases and reports makes IPL "particularly attractive in fast-changing environments" where conventional data base systems and standard languages such as Fortran, Cobol or Basic are impractical, the spokesman continued.

Cypheretics is headquartered at 175 Jackson Plaza, 48106.

Asgol Puts 'PL/I' Code on Nova

ORANGE, Calif. — With high-level constructs described as similar to Algol or PL/I, Asgol from MDB Systems, Inc. is to be a structured programming language operating under RDOS or X DOS on DEC's General Nova or NOVA-transparent mini-computer systems.

Providing "intelligent manageability," the language processor features a "flexible and generalized expression organization," a stylized listing to replace the flow chart embedded Assembly language, typeless variables and code efficiency, the vendor explained.

The compiler indents at each BEGIN and END level and provides visual linkage and association between BEGIN and END pairs. This visibility does not eliminate the need for competent systems programmers, MDB admitted, "but it does make such individuals 50% more

productive."

Recursive and reentrant object code is generated by the compiler. Reentrant code has many advantages, according to MDB, including fast context switching in interrupt-driven systems.

Recursive techniques are important, the vendor continued, in the development of compilers and interpretive language processors.

The compiler operates in a single pass, is written in Asgol and is composed of "extensible procedures" which are called into core as needed. It will run in as little as 8K of memory, but runs faster with more, the vendor said.

A programmer's manual, which could serve as an introduction to the language, will be available for \$10. The Asgol software itself costs \$1,250.

MDB Systems is at 981 N. Main St., 92667.

IFM Called File Manager, DBMS

KANSAS CITY, Mo. — Now available on the United Computing Systems (UCS) network, the Interactive File Manager (IFM) functions as both a file manager and a data base management system (DBMS).

While IFM can perform routine file management requirements, it is also capable of handling applications such as inventory control, personnel management and sales and accounting information systems, according to UCS.

IFM has a vocabulary of 13 action verbs (HELP, SORT, UPDATE, SCAN and PRINT) for commands. Keyword phrases direct these verbs to the specific data upon which action is to be taken.

The Macro verb, which allows definition of new IFM verbs, extends the potential of the program for the experienced user. A print capability within IFM helps direct the macro verbs.

Report creation is facilitated through the PRINT verb for simple ad hoc work and the REPORT verb for standard, repetitive output.

IFM's file maintenance and management capabilities are available in the interactive mode. They eliminate the need for complex batch systems such as Sort/Merge and specially developed Fortran or Cobol programs, UCS claimed.

The combination of the file management and data base management capabilities permits development of information systems around a multiple file environment.

The output file containing sales forecasts from a forecasting module, for example, can be read as part of a sales management system, eliminating the need for reformating or loading into a separate data base, UCS said.

IFM is accessible in time-sharing and remote job entry modes from the over 90 clients across the country connected to the UCS via Unisys communications system. IFM is also available "nationally" via In-Wars communications facilities in the remote batch mode.

UCS is based at 2525 Washington, 64108.

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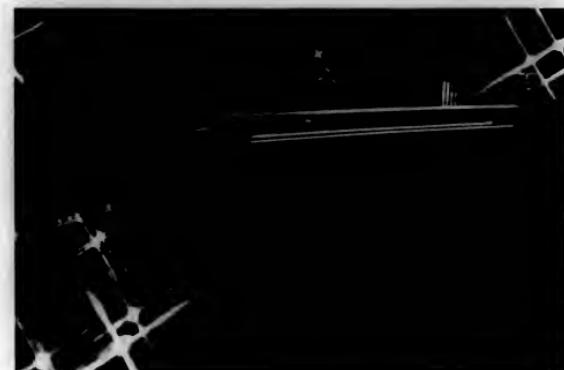
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An ETMF freight depot near Chicago at dusk.
IBM 3767 terminals are linked by a communications network spread through 19 states.

Freight Carrier Picks Up Speed with New Communications Terminal

It isn't every day a company installs new terminals throughout its operation, enlarges the scope of its communications system and projects a savings of some \$80,000 a year.

That's what's happening at ETMF Freight System of Dallas, where new IBM 3767 Communication Terminals have replaced the company's 2740s in 55 freight terminals around the country.

"Not only do the new hardcopy 3767s cost 24% less than the 2740s," says Tom Hendrickson, director of management systems, "but they can also print up to five times faster."

The 3767s are the latest addition to ETMF's on-

line network, which uses the IBM Freight and Equipment Reporting System for Transportation (FERST/VS) for message switching and equipment control. At ETMF, the FERST/VS group of Program Products runs on System/370 Model 145 linked to a communications network that connects the carrier's freight terminals.

This fall, the company expects to install the third program of the FERST/VS package—Billing. "Putting the billing function online would have meant adding terminals to handle the extra work," says Hendrickson. "But the greater speed of the 3767s means we will need fewer additional terminals to do the job.

Notes and observations from IBM which may prove of interest to data processing professionals.

We figure the saving on machine replacement, plus the saving on additional machines, will add up to some \$80,000 a year."

The 3767 prints faster, because it is a bidirectional machine. In fact, its built-in logic microcode determines whether it would be faster to print from left to right or right to left. It can also decide how best to move on to the next print position, say an indentation or a tabbed column, without any wasted motion. The result: the 3767 can print up to 80 characters per second.

"An 80-page report can now be printed in ten minutes," says Hendrickson. "With the 2740, this job would have taken almost half an hour."

He points out that the faster printing speed means the machine is more available to receive reports and enter data. And getting more information more quickly means ETMF is in a better position to assure on-time pickup of delivery. "Freight service is the most important product a freight line has to sell, especially since all rates are regulated by the Interstate Commerce Commission."

Were the 3767s easy to install? According to Hendrickson, it was a "plug-in" situation for the most part. "We needed little help from IBM, and we were able to get the terminals up and running in less than a day. ETMF," he goes so far as to say he can install a 3767 himself in 15 minutes flat. "Operators adapted quickly to the new terminals, and no training people had to be sent out to the field."

The new machines have proved highly reliable. Based on Full Scale Integration (FSI) technology, they have a few minor parts to wear out. Should any trouble occur, a built-in diagnostic capability alerts the operator and the problem can be isolated. Often this can be remedied on the spot... an important consideration in a small, remote freight terminal.

The new terminals have improved the productivity of ETMF's 55 freight terminals. They have also opened the way to growth, because they are compatible with Systems Network Architecture (SNA). "This combination of equipment and programs will simplify the connections among controllers, lines and terminals in our system," says Hendrickson. In 1976, ETMF will add a fourth component of three components of SNA: Synchronous Data Link Control (SDLC), Virtual Telecommunications Access Method (VTAM) and Network Control Program (NCP).

"With these enhancements," continues Hendrickson, "we will be able to increase transmission speed while continuing to give our users at remote terminals direct access to application programs and central computers. In the future, we will be able to use many different kinds of terminals with varying functions within the network."

Computer Helps Farmers Fight the Blight

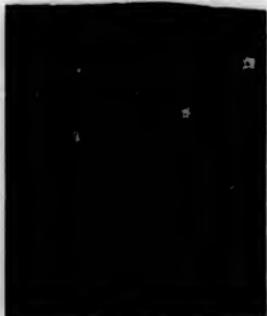
Figuring out the best time to spray potato crops to prevent blight used to be largely a matter of guesswork. But for the past four years, more than 100 farmers from Maine to Florida have been getting valuable assistance in their battle against a lethal, blight-producing fungus from an unexpected source—a computer program known as "Blitecast".

Developed and administered by plant pathologists at Pennsylvania State University at University Park, Pa., the Blitecast program predicts the appearance of the fungus seven to fourteen days in advance. Data for the program is collected with hygrothermographs and rain gauges, which monitor temperature, humidity and rainfall in each field on a daily basis. At the end of the week, growers telephone the data to researchers at Penn State, who enter a computer terminal in his office to enter the information into the university's System/370 Model 108. The data is analyzed against the conditions that are known to promote fungus growth—warm days, cool nights and extended periods of humidity exceeding 90%.

Within a few seconds, the computer prints out a recommendation indicating whether it will be necessary for the farmer to spray fungicide that week. "It used to be standard procedure to spray automatically once a week," says Peplinski. "By using our program, many growers have cut their spraying schedules substantially, without sacrificing crop safety. At \$4 per acre for fungicide, farmers can save considerable money and cut pollution at the same time—if conditions demand it.

The computer also produces a longer report that summarizes blight forecasts, weather conditions and spray recommendations made to date for each participant. A typical file extends for the duration of the potato growing season—generally from May through August.

In research related to the Blitecast program, scientists at Penn State are also studying the extent to which reduced concentrations of fungicide will effectively kill blight, and the precise relationship between weather conditions and tuber maturity. "Our goal is to increase crop yield by every possible means," says Peplinski. "Using the computer is the only way we can get accurate predictions to our farmers quickly enough to be effective."



At the Penn State University test plot in Rock Springs, Pa., plant pathologists study conditions that cause potato blight.

"One of the sweetest systems in the industry"

That's the way Mario Calderin sums up his experience with the new IBM 3790 Computer System. Calderin is director of Computer Information Systems at Work Wear Corporation's Rental Services Division: The Encino, California, company installed one of the first 3790 networks in the country. Running under IBM's Systems Network Architecture (SNA), the 3790 brings new data processing capabilities to the company's remote locations. At the same time, it streamlines the flow of information between the company and the System/370 Model 145 at the firm's central computer facility.

Calderin was so enthusiastic over his early success with the 3790 that we asked him to tell the story in his own words.

What has the 3790 accomplished for your company?

"There are two major benefits that the 3790 is bringing to Work Wear . . . centralized financial control . . . and decentralized operational control.

With the 3790, we can do centralized data and the responsibility for handling it—to our sales regions. And corporate is getting a complete picture of the financial state of the company in real time . . . which means in time to act on it."

Why do you say those are major benefits?

"Because of the nature of our business. We rent and launder work clothes and industrial and linen supply items at 33 remote locations across the country. That's probably the largest laundry in the country. And every day we've got to account for four or five million pieces of laundry that are somewhere in the process of being picked up, cleaned or delivered to our customers. That's problem number two—a fantastic amount of detail work to keep track of daily."

How did you handle all that before?

"Buddy, three years ago, I would have said that our major product was paperwork. Paper reflecting over a million transactions a month flowed from the plants to four regional data centers, where it was key-punched and entered in local computers. These in

turn transmitted the data to the central computer at our Los Angeles headquarters.

"By the time anything was logged in and errors recorded, the information was out of date. It was history. Moreover, it was indigestible. Different standards used in different regions resulted in data incompatibility."

What changes have you made?

"When the 3790 system is completely installed—most of it is already in place—data from all 33 locations will be transmitted at the close of each business day to our Model 145 in Los Angeles. By the start of the next morning, management can know exactly what's transpired, company-wide, on order volume, bank deposits, accounts receivable, inventory status, and other vital information. That's what makes centralized financial control possible."

How is the data entered in field locations?

"Each plant has two or three 3277 Display Stations linked to its own 3791 controller—a programmed unit that cuts down the burden on our central computer. As each item is entered at the terminal, it's checked for validity, with corrections being made on the spot. Then, at the end of the day, when the plant data files are updated, at night, the controller transmits the day's data to the 145, which updates the company-wide master files.

"The 145 then prints out documents like the day's invoices and drivers' pickup slips—between 40,000 and 50,000 of each daily, or monthly, or quarterly—for distribution by courier back to the plants. But starting in the summer, all this plant work will be off-loaded through the 3790—a tremendous step forward."

What do you mean by 'off-loaded'?

"There'll be a line printer at each plant. The 3790 will read and print data on this printer for onsite production of all the plant's daily documents. This means they'll produce their own invoices, pickup slips and load reports almost immediately. No more waiting for courier deliveries. That's what I mean by decentralized operational control."

Is data also available interactively?

"Yes, both at plants and at headquarters. Information is always current and accessible for quick response to any inquiries, including trend analysis and other management information programs."

"Incidentally, if we should acquire new plants,

they can be added to the 3790 network by simply installing the new programs are written, assembled, tested and stored in our Model 145, ready for use when our plants need them."

"We think that extending computer power to the field via the 3790 is the way to go for many companies. It certainly is for Work Wear."



Mario Calderin



Rental uniforms being loaded at

A Work Wear laundry for delivery to customers. The 3790 has meant greater control for Work Wear, from loading dock to corporate office.

Producing Customized Specifications with ATMS

Last year, the Boston-based engineering firm of Chas. T. Main, Inc. produced over 20,000 pages of detailed engineering specifications for a major project in the electric power, pulp and paper, printed media publishing, and general manufacturing industries.

"Whether the assignment involves the design of a new factory, plant additions, an environmental system," says Howard Broad, manager of data processing, "our business demands that we organize and edit pertinent information efficiently and accurately."

To meet what amounts to constant deadlines, engineers at Chas. T. Main use a comprehensive series of "master specifications", or standardized designs, and an IBM Program Product, the Advanced Text Management System, ATMS, a powerful editing and command language, allows the firm to retrieve master spec data stored on a System/370 Model 145 and to modify it to fit each new project.

The ATMS concept is simple. Any text material, once entered into the computer system, never needs

to be re-entered. Simple editing commands and typing are used to make additions, deletions or changes.

"We've put all our master spec into the ATMS system," says Howard Broad. "If an engineer needs to specify a particular kind of pump in a utility system, he goes through a master index and checks off all paragraphs that pertain to that pump."

The ATMS can be programmed to an operator, who executes the text retrieval by typing in the ATMS commands on an IBM terminal linked to the computer. Within minutes, hard copy can be generated on an IBM 1403 high-speed printer, or at the operator's terminal. ATMS may also be used effectively with IBM 3800 and 3900 Series for text editing and producing final output. Both methods eliminate time-consuming card punching and verification.

"The engineer can pencil in specific details, such as heights, weights and temperatures. These modifications can be entered at the terminal," says Howard Broad. "At the same time, irrelevant portions of the master spec can be deleted and additional paragraphs added. All new information is automatically stored on computer disk."

"Because large portions of the master specs don't need to be retyped or reproduced, ATMS has significantly improved our turnaround time. We've eliminated clerical overtime and substantially reduced our paper," says Howard Broad.

"Equally important, ATMS is helping us to assemble better master specs. With it, we are able to update continually such information as environmental standards, improved materials and new test procedures," he continues. "The more standardized and disciplined our specifications, the better we can serve our clients."



Based on specification reports developed under ATMS, models of new construction projects are created at Chas. T. Main, Inc.

DP Dialogue appears regularly in these pages. As its name implies, here, DP Dialogue will be a two-way medium for DP professionals. We'd like to hear from you. Just write: Editor, DP Dialogue, IBM Data Processing Division, White Plains, N.Y. 10604.

IBM.

Data Processing Division

CPE Goals Differ From Shop to Shop; Lack of Standard Measure Also Hurts

By John J. Hunter

Special to Computerworld

When a doctor takes your blood pressure, he usually tells you if it is high or low. If it is beyond an accepted, predefined limit, he advises corrective action.

Unfortunately, the Performance Evaluation of the art in Computer Performance Evaluation (CPE) is very far from this stage. Perhaps it must always remain so, for reasons we will discuss later.

At this point, the comments of Dr. J.C. Browne, editor of a leading CPU publication, *Journal of Performance Evaluation Review* (PER), published by the Association for Computer Machinery's Special Interest Group on Measurement and Evaluation, are relevant:

"A principal problem in performance measurement and analysis is a lack of well-defined reasonable ranges for performance metrics, such as CPU, device utilization, throughput, response time, and so on." PER solicits "for publication case studies of performance measurement and analysis projects where reliable values of device utilization and other metrics were obtained in the context of a reasonably well-defined environment."

"Such data will be useful in establishing a basis for comparison which can be of great value to analysts with limited experience and to managers and administrators of data processing installations."

Why is there such a problem in establishing "good" values in absolute terms for CPD measurements? The answer lies in two basic reasons: (1) There is no single measure of computer performance; and (2) every CPE shop is different. Let's expand on both of these ideas.

Every Shop Different

One of the first frustrations to hit the beginning CPE user is to successfully use his new tool, say, a hardware monitor, and discover his CPU busy rate is 53.8%.

When he tells his boss of his finding, the boss asks, "Is that good?" The analyst will usually have to say "It all depends."

Depends on what? A list of factors on which it depends would include throughput, user turnaround satisfaction, planned expansion, and the feasibility of system replacement.

For a center that's doing all its cus-

tomer complaints, has no planned expansion and has a fully depreciated system, 53.8% is fine.

However, given these circumstances, 23.8% or 73.8% would also be fine.

For a center planning to double its workload, 73.8% CPU utilization is not fine. For yet another center, which feels it can do with a smaller system, 23.8% CPU utilization is low enough to indicate the matter should be studied.

The examples illustrate the point that perhaps CPE measurements made in a vacuum will never be correct. They will probably always need to be viewed in terms of the center as a whole.

No Single Measure

That there is no absolute value that expresses "goodness" for any single CPE measurement has prompted a trend in CPE to combine all measurements into an overall view of the system. The result is a single metric composed of the individual measurements.

One such approach is the Kiviat graph, which was presented in the *Journal of Computer Performance Evaluation* in October 1973. Kiviat graphs are plots of common performance measurements that are usually portrayed by Gantt charts.

The graphs themselves are circular, with axes originating at the center and radiating to the circumference. Although any value can be assigned to the axis, a common version of the graph has eight axes, with the vertical and horizontal axes used for parameters that are usually considered favorable. Examples are component utilization (CPU, channel) and overlap of component utilization. The diagonal axes are used for things that are considered unfavorable. By combining these measurements, Kiviat graphs will produce shapes which are readily recognizable, both good and bad. The best theoretical shape is a four-pointed star, while nonoptimal conditions are indicated by deviations from this shape.

Although the Kiviat graph is not the perfect answer to the dilemma of no single measurement, it has several very important benefits to new CPE users. First, its very existence indicates that there is a need to look at a mix of variables simultaneously and not a single measure.

Second, it provides the benefit of more graphically presenting changes in system behavior over time, if the changes are updated on a regular basis.

While updated bar charts or tables would provide the same

information, the degree of change in individual variables and changes in their relationships are much easier to see in the form of the changing shapes provided by the Kiviat graph.

The third advantage of the Kiviat graph comes from using the eight axes in a standard manner. This scheme involves the use of each of the eight axes for a specific function.

For example, the first vertical axis is used to represent CPU utilization, while the first horizontal axis is used to represent CPU and channel overlap. When this scheme is followed, the resulting shapes can be compared with a series of standard shapes, each associated with some system condition.

A system that is I/O-bound, for instance, will have a shape called an "I/O wedge," while one that is CPU-bound will be a "CPU sailboat." A well-balanced system will have the previously mentioned four-pointed star shape.

Although the Kiviat graph has some technical limitations that prevent it from being a CPE standard, it is a step forward in performance measurement. The popularity of the graph is attested to by the fact that one hardware and one software monitor vendor recently added it as an option in data reduction software.

One of the factors working against the use of standard numbers, or even standard shapes, as an absolute measure of goodness is the variability in DP center workloads.

After all, common sense and judgment must prevail, as they are still in all aspects of CPE.

This article was extracted from a 20-page "Product Class Report" on CPE recently released by International Publishers, Inc. of Philadelphia, where Hunter serves as software editor.

Linkpack Usage Eyed by 'CUE'

SUNNYVALE, Calif. — An option now available with the Configuration Utilization Evaluator (CUE) from Book & Babbage measures the activity of modules in the Linkpack Area.

Measures such as CPU Busy, Page Residence Time, Page on APQ, Page Being Input, Page Printed, and the percent of the total Linkpack page faults which are attributable to each module are given.

With this information, the user can pack those modules with high activity into the smallest Linkpack Area, thereby reducing paging and reducing the Linkpack Area working set, the vendor said.

CUE is a software measurement tool which determines the activity of resources in the system as well as causing tasks waiting for these resources to run.

The Linkpack Area Usage option is available for IBM's VS1 or VS2. The option is available for \$1,750 from Book & Babbage at 850 Stewart Drive, 94086.

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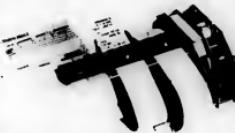


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DOS Partitions Balanced

NEW YORK — A partition-balancing system that controls priorities dynamically under IBM DOS or DOS/V, EQUIPRITY from Labyrinth Systems Ltd., may be able to increase a user's throughput 30%.

The console operator is free to designate which partitions are under the balancer's control at any time.

EQUIPRITY works by continuously checking each partition for which it is responsible. When an executing program is in an I/O-bound phase, the partition is immediately assigned a higher priority. When it is in a CPU-bound phase, the priority is lowered by the system.

Improvements of as much as 30% can mean cost savings in overtime pay or additional shifts, the vendor continued. Cost of the improved performance, according to Labyrinth, is "about five minutes in a 24-hour day" and \$1,995.

The vendor is at 2 Penn Plaza, 10001.

For Training and Tuning

Service Backs CPE Novices, Experts

RESTON, Va. — DP managers looking for help in establishing or supporting computer performance evaluation (CPE) efforts within their organizations or interested in having a CPE team come in from outside may be able to use the consulting services of CACI, Inc.

Four individual categories of analysis have been identified as targets for the new operation: Data center management, systems planning, applications develop-

ment and fiscal management.

The focus can be on the user's rapidly expanding work schedules, rising costs or the need for extensive management planning activities, CACI noted.

The consultants expect to provide whatever level of support seems worthwhile, from one-time visits to solve specific problems to regularly scheduled visits, annual retainer fees. CACI will work with users' CPE or CPE-related tools the user al-

ready has or it will bring in the tools it needs to use.

In addition to reviewing a user's performance, CACI will make recommendations and cost estimates for the proposed changes and will, if the user wishes, support the implementation of the modifications.

Organization and training of user staff to run its own in-house CPE activity or evaluation of user needs to expand CPE, CACI is doing — is still another service CACI can now provide, a spokesman said.

The CACI staff has had "considerable experience in monitoring Control Data Corp., IBM and Univac systems," he added, but the concepts behind CPE can generally be applied to any installation willing to devote time, staff and funding to the project.

The need for and value of CPE increases with the complexity of the computer system and rising DP costs, the consultant noted.

The CPE services are being managed by CACI Inc.-Federal, 1920 Association Drive, 22091.

Cosmic 'Vicar' Manages Images

ATHENS, Ga. — The Video Image Communication and Retrieval (Vicar) system from the Cosmic clearinghouse is an expandable library of application programs and a supervisory control program designed to ease the acquisition, digitizing, processing and recording of image data.

Intended primarily for IBM OS/360-370 users, the application programs perform image-processing functions such as picture enhancement, expansion, two-dimensional convolution filtering, geometric transformation and other image-enhancement operations, a Cosmic source said.

The user accesses these services through commands and menu supported by the control program. The specifics of the operation required at a given time are defined by the operands with which the user completes the commands, the spokesman said.

Vicar is said to require minimal programming knowledge and little data input from the user. The system also uses self-contained specialized I/O routines intended to reduce library and mainframe requirements.

Currently the application library contains more than 200 processing programs, Cosmic said, adding all use standard Vicar support facilities. Vicar itself is available for use under OS/360-370, or, in a special packaging, under 44/P5 on the IBM 360/44.

Described as 60% Fortran and 40% IBM Assembler, Vicar is made up of "approximately 92,000 lines of assembly language." The OS version catalogues Cosmic as GSC-12704/CW and the 44/P5 version (NPO-13415/CW) are each available to U.S. users for \$1,670, with documentation separately priced at \$388.

Cosmic is at Suite 112, Barrow Hall, University of Georgia, here in Athens, 30602.

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COMMUNICATIONS

Bring Better Control

POS Systems Improve Food Operations

CHICAGO — Faster operations, greater accuracy and better management control are benefits resulting from the operation of computer-based, point-of-sale (POS) accounting systems by Interstate Tower Restaurants.

A division of Interstate United Corp., Interstate Tower Restaurants runs five restaurants in the new Sears Tower here. POS accounting systems are operated in three of the five — a coffee shop, a dining room and a pub with food service.

"The POS accounting systems make it possible to speedily and accurately price all items, including toppings," Donald Stanczak, general manager. "Sales tax is automatically calculated, eliminating the possibility of tax errors or omissions.

"The systems record every item sold and every check used," he pointed out.

"As a result, we have complete cash and check control."

"Overall, we're able to obtain more information faster," Stanczak said. "For example, we can get a report on the number of each type of item sold at any time of the day, providing us with an instant analysis of product mix. As a result, we're able to maintain better management control."

Produced by the Data Systems Division of Addressograph Multigraph Corp., the Documentor POS systems include a processor with a minimum of 4,000 bytes of memory, a master terminal and two remote terminals. Both the master and remote terminals have a multicolour printer, visual numeric display and up to two cash drawers.

The terminals are also equipped with

document readers capable of scanning pencil markings on customer checks preprinted with up to 120 menu items. The customer checks are printed on Wausau Mills Company's oil- and grease-resistant paper, which is treated with "Scotchban" brand paper protector to eliminate oil and grease stains which otherwise might be incorrectly interpreted as pencil marks.

Interstate operates the POS systems in different configurations in each of the three restaurant locations. The Dutch Corner coffee shop uses two terminals, one master and one remote unit, in its cashier operations and one remote terminal in its kitchen.

The Franklin Inn dining room operates a master cashier terminal and two remote kitchen terminals. The Dinghy Pub has



Documentor remote terminal reads customer checks, calculates sales taxes, prints out total amounts and visually displays amounts in 1.5 sec for three Sears Tower restaurants.

one master cashier terminal and a single remote kitchen terminal.

When waitresses take orders, they make pencil marks in appropriate boxes on the preprinted customer checks and place these checks in the entry trays of the remote kitchen terminals. The terminals read the checks, calculate sales taxes, print out total amounts and visually display amounts in 1.5 sec.

If an error is made in marking, the check is rejected while an error code is displayed, identifying the source of the error so it can be corrected.

Waitresses must process all customer checks through remote terminals before presenting the checks to the kitchen for order filling, thus ensuring each customer order is fully captured by the POS system. Waitresses then present food orders and checks to customers.

When customers leave, they present the checks and payments to cashiers who then process the checks and complete transactions. As a by-product of terminal operations, all data is stored in memory for recall on a need-to-know basis.

Variety of Reports

At any time of the day, the master terminals can then be used to produce a variety of different reports. Summary reports, for example, show the number of each different type of item sold, making it possible to plan purchases and control inventory levels.

A waitress productivity report shows sales by class of item in terms of items and dollars. Waitress tip reports, missing check reports and item price lists can also be produced at any time.

At any time of the day, complete revenue and cash reports are automatically produced for balancing purposes.

"The systems were not installed without problems," Stanczak said. "There was a breaking-in period during which our people had to learn to understand and properly use the systems."

"However, the systems are now running smoothly and providing increased speed, accuracy and control, enabling us to do a better job of management," he concluded.

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DAA Death Brings Query: 'Now What?'

By Ronald A. Frank

Editor, the CW Staff
WASHINGTON, D.C. — After the DAA, what?

That is the question being asked in the wake of the Federal Communications Commission's (FCC) decision to eliminate the need for Data Access Arrangements as of April 1976 (CW, Nov. 12).

The DAA question is associated with the FCC's ruling that AT&T will do next. A Bell spokesman said the phone company is still carefully reviewing the decision, but its exact reaction has not yet been determined.

Meanwhile, users are speculating on what the data communications environment will be like when DAA's are no longer required — and they are getting few answers from their suppliers.

There is, of course, that simple option of doing nothing. The FCC has made provision for a "grandfather clause" that would allow all installed DAA's to remain in place on dial-up lines behind noncarrier modems.

Presumably, this set-up would remain intact as long as the user can resist sales pressure from his vendor to change.

Status Quo Not Visible

But the status quo is not a viable solution. Obviously users will want to eliminate the recurring monthly rental for the DAA in favor of a device which could be purchased and written off for tax purposes.

The FCC ruling gives vendors (and users) the option of getting their modems certified by an outside agency and then registered for use by the FCC. This procedure assumes the inclusion of protective circuitry similar to the DAA inside.

the certified and registered unit.

The simplest way to add the protective circuitry to an installed modem would be to add a circuit board in the field. But

Analysis

most noncarrier modems do not have provision for such an added board.

The board itself would be relatively low-cost, probably about \$50 for a manual DAA equivalent and about \$100 for an automatic DAA equivalent. But if the user set out to make such a field change, it might have to be returned to the supplier for modification.

If so, what would the user do while his modem was being retrofitted?

For the user who decides to have his noncarrier modems certified on his own, the cost probably would range anywhere between \$1,000 and \$5,000. This is the estimate required to meet the California certification standards (Oct. 29). And the FCC certification tests were being conducted with much less severity than engineering experts.

Affect on Quality

If users begin using certified/registered modems on dial-up lines, the quality of the phone facilities might be affected, according to one user.

The phone company usually makes an effort to provide a clean local loop to the nearest central office when a DAA is being installed, this user said. Without a DAA, the phone installer might merely provide the termination block for a user to hard-wire a certified/registered unit, he said.

A check with the phone company confirmed Bell has standard practices concerning the use of DAA's. When a user orders a Bell data set or a DAA, the exact procedures vary with the speed that data will be transmitted, but local representatives will provide a clean local loop that is tailored for use, an AT&T technical expert said.

One of the interesting alternatives for the user with a large installed number of noncarrier modems and DAA's would be to buy the DAA's from the phone company. With an estimated 120,000 DAA's of all types in the field, Bell might look for a better way to dispose of the couple of thousand DAA's in use. Some of the models might be one way out.

But that would leave the question of maintenance. Will Bell maintain DAA's it no longer owns or will the user have to assume this task?

One regulatory expert said it was premature to raise this type of question. In his opinion, Bell will delay the implementation of a non-DAA environment as long as possible by using regulatory and legal means.

No matter how long the various appeals take, the user will one day have to address the question: "After the DAA, what do I do?"

So far there are few answers.

Dataspeed 40 Rates Filed

WASHINGTON, D.C. — AT&T has filed tariffs to cover its synchronous clustered configurations of the Dataspeed 40 CRT (CW, Nov. 12).

The interstate rates will go into effect on Dec. 18 unless suspended by the Federal Communications Commission.

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Packet-Switched Net to Offer 'Virtual Circuit' Service

TORONTO — The packet-switched Datapac network will be providing a "virtual circuit type of service" when it begins operations in mid-1976, according to A.M. McMahon, vice-president of the Computer Communications Group at Bell Canada.

Speaking at a recent conference sponsored by the Canadian Information Processing Society here, McMahon said three different Datapac services will be offered initially.

The first, called Datapac 1000 service, is aimed at point-of-sale and credit-check users, and will be connected to intelligent terminals through what is known as a Network Interface Machine (NIM) and allow access to a variety of data bases.

The second service, Datapac 1500, will allow intelligent terminals using the Standard Network Access Protocol (Snap) to access a variety of host computers that also use Snap.

This service is aimed at the inquiry-response user, with particular emphasis on elements of the payment system, such as on-line banking, McMahon said.

The third service is Datapac 2100, which also uses a NIM. It will support teletypewriter terminals at the input/

output end and interface with host computers in a Snap format. It is aimed at the time-sharing user.

Four Serving Exchanges

Initially, there will be four Datapac serving exchanges in Canada. These will be located in Montreal, Toronto, Ottawa and Calgary.

Between 1976 and 1980, about 16 additional nodes will be added as required.

However, from the start, the rates will assume the existence of 20 Datapac serving exchanges.

Switching between the nodes will be on 56-kbit synchronous digital Datapac facilities. The Datapac switch, developed by Bell Northern Research and built by the Northern Electric Company, is a multiprocessor data switching machine, will be used packet and circuit switching capability.

The entire system is a product of Canadian design, engineering and manufacture, McMahon noted.

A number of modes of operation will be supported. The mode that will give the most complete range of benefits to the one using the Snap protocol, McMahon said, noting this will require having intel-

ligent terminals and computers equipped with Snap.

Service to nonintelligent terminals will be provided by the use of NIMs. These NIMs will provide the terminal handling, concentrating and packetizing functions for presentation of this traffic to the network.

For the remote job entry type of terminals, there will be a frame-switching mode of operation. For data transfer between these terminals and their host computers, the network will be transparent and will provide a virtual circuit connection, he said.

Situation 'Promising'

McMahon said "the situation looks very promising for agreement on an international basis on a basic packet network protocol."

Eleven months ago, a set of preliminary specifications for the Snap protocol was introduced. "At that time, we said we wanted to have as much feedback as possible from users, universities, computer and terminal manufacturers, fellow standards groups around the world, and international standards organizations, with a view to improving this protocol to the greatest extent possible," he said.

Carrers Agree on Protocol

As a result of these discussions, the Snap protocol has undergone some significant changes. The world's major carriers (those involved in packet switching) are basically in agreement on the protocol

that has evolved, McMahon said.

"The current status is that we hope to have a recommendation going forward to the February 1976 meeting of Study Group 7, which will turn it over to the 1976 Plenary Assembly of the CCITT for final approval," he added.

Spes Coming

In the meantime, Bell Canada will be publishing firm specifications for the Snap protocol this month. It will be a protocol that essentially has the concurrence of the major carriers involved in packet switching.

The protocol will be a nonproprietary protocol that any carrier, any user and any manufacturer — anywhere — will be free to adopt, he added.

The Datapac network will be working for the next few months to implement the new protocol between Toronto, Montreal and Ottawa. This three-node trial will be expanded to a four-node, real-life trial phase early next year with a number of customers using it.

Service in July

Commercial service will start in July 1976 with the three services, he said.

In the spring of next year, the British plan to start operating a packet-switched service, experimentally. Telenet in the U.S. is also planning to start a packet-switched network. France will introduce its Transpac network in 1977 and Japan plans to start packet service in 1977 or early 1978, he said.

Net Reduces Firm's Inventory, Allows Same-Day Shipments

Special to Computerworld

MINNEAPOLIS — Using a network of intelligent terminals linked to computers, Van Dusen Air Inc. has cut out inventories, lowered the cost of the investment associated with them, but also initiated a successful program of same-day shipments.

"Our primary objective was not to save money, but to improve service," William Larson, corporate D.P. manager.

Before the present network was established, Van Dusen used a manual Kardex system at each branch office to determine if inventory was in stock.

Each of its 20 domestic sales offices carried a complete inventory of diverse items, such as a final assembly, component, frequent shortages of some items and delays in getting out-of-stock items to customers.

If an item was out of stock, the branch office mailed a requisition to its central warehouse in Atlanta for prompt delivery. The order would be checked and processed, pulled from inventory, grouped by the branch office and trucked on a weekly scheduled basis to the appropriate branch sales location where it would be distributed to the customer.

To cut down on the inventory investment at the individual branch offices and to reduce the time delays in getting out-of-stock items to customers, Van Dusen set up a network of three regional sales support centers in Teterboro, N.J., Los Angeles and Atlanta. In each, Van Dusen keeps a stock of 15.

Larson explained that this relieved the individual offices of having to stock a full inventory of more than 10,000 items. The branches now carry the approximate 2,000 items which account for over 85% of their sales activity.

Communications Needed

However, this did not solve the more basic problem of how to distribute the inventory. To do that, Larson began a search for a communications terminal.

His criterion was for a reasonably simple

communications device, "because we are not a big IBM 370 user with hundreds of programmers to dedicate to any one project."

He also wanted a device which would be easy to relate to at the business end "with a CRT to follow the bouncing ball" and simple to install at a corporate level.

In February 1974, the first of these devices, a Sycon Model 340 terminal, was installed. By the fall of that year, terminals were in place at all 20 domestic locations. Since then, Sycon units have been installed in Winnipeg and Montreal, Canada.

Today, the network of Model 340s and System/3's is a system known as "Today Sure Order" (TSO). The system is designed so that when an out-of-stock item is received at a branch office by 2:00 p.m., the item will be shipped the same day from the nearest sales support center direct to the customer.

Unattended Polling

Orders are placed through the terminal's typewriter-like keyboard during the day by entering a seven-digit customer account number and a six-digit (modulo 11 check digit) stock item number. The data is then polled unattended two or three times a day. If the System/3 cannot find the out-of-stock item, it must be shipped. Acknowledgements of the orders are then transmitted back to the offices where they are printed out on 80 card/hec Sycon printers. The hard-copy report lets branch managers know the data was received and received correctly, so they can advise customers accordingly.

Later that evening, an updated inventory of the more than 10,000 items in stock at the regional sales support centers is sent to each branch office.

With the introduction of a manual Kardex system to fill orders from inventory in branch stock, future plans are for a terminal device to be used to handle on-site inventory control to relieve branch personnel of tedious Kardex maintenance work.

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Cost for the seminar, including continental breakfasts and luncheons and all course materials is \$250.

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New York *Essex House* **Jan. 26-27**
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Dr. Dinesh Doss, the highly recognized telecommunications consultant will lead this two-day seminar on the newest advances in data communications. The course covers areas like SDLC, HID-LoD, DDS, newly approved major revisions to WATS, and the impact of Satellite Communications.

Total Cost, including workbook, reference materials luncheons and continental breakfasts is \$350. Additional registrants from the same company qualify for the reduced rate of \$300.

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Also led by Dr. Dinesh Doss, this course is a follow-up to course #1010. Special emphasis is given to techniques that minimize operating costs in commercial data communications networks. This three-day seminar covers procedures for system design, system evaluation, and cost-optimizing network operations. Total cost, including an extensive set of customized course materials, is \$450. Additional registrants from the same company qualify for a reduced rate of \$400.

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Three Alternative Communications Futures Predicted

OTTAWA — "The place of telecommunications — and, in a larger sense, of information technology — will be pivotal in the world now being reshaped," according to Dr. John M. Richardson, acting director of the U.S. Department of Commerce's Office of Telecommunications.

And when analyzing the forces of change on a national and international scale, "we really have no choice but to engage in some prophecy," Richardson remarked in a speech to the Canadian Information Processing Society here recently.

"I suggest that when we think about the impact of telecommunications, it may help to do so in terms of three alternative futures," he said.

"I have in mind, first, a 'technology-driven future'; second, a 'public policy-driven future'; and, finally, a 'market-driven future.'

"The total future of telecommunications will therefore be a complex mixture of market forces, political pressures and the dictates of technological development. But looming over all of that will be the greater phenomenon we call 'information technology,'" he continued. —

"By the year 2000, surely, this 'information society,' with all its complexity, will be upon us. This special technology cannot be an isolated function; it will be part of a much greater whole," he predicted.

Technology-Driven Future

"The technology forces for change will be led by these key developments: the large-scale integration of electronic circuits; optical fiber communications; and the satellite, especially the higher powered variety," Richardson said.

"First, technology, massive integration of electronic circuits, gets us quickly to the heart of the information society: the linkage between the computer and sophisticated telecommunications technology," he said.

"Within the next 20 years of this century, we shall be working with 'smart' computer terminals in a multitude of ways.

"In 10 years we will have developed the hardware and software for local smart terminals that will do much of the logic and decision making now referred to a large remote computer by long-distance communications."

"Moreover, it is the fast-developing digital world of data transmission that will, first, simplify the compatibility of smart terminals and communications lines and, second, reduce the cost of transmission to economic levels," he predicted.

Policy-Driven Future

The public policy-driven future will be characterized by a central government plan to be done in the public interest. "The point is that telecommunications will reach such economic and social importance governments will wish to encourage its development more positively. Technologically advanced systems will require more extensive regulation."

"In addition, it may become mandatory to plan multilane systems so costs can be shared

among many information-related public services such as health, employment and welfare," he said.

"As to the regulation, the avalanche of data that before long will be swirling about us thanks to the phenomenon of information technology will mean that there will be whole shelves of novel legislation. And to be sure, a corpus of such laws is now developing.

"It is important that we in the field become familiar with the areas most subject to this grow-

ing legislative activity," he stressed.

"Before we can have public policy problems to solve, we must first have the telecommunications systems in operation. And that implies the existence of buyers for them.

"Much of our available technology will lie dormant until a market appears to activate it," Richardson said.

"But in some cases, cost is not the problem," he said, citing the regulation barrier.

"If the way is cleared, in seven

to 10 years we ought to have in our homes the services I described — everything from the library service to the want ads.

"We must then see what price mechanism takes, all the signs point to its happening on an international scale.

"Here is an authentic bright spot for telecommunications businessmen — they can count on a world market," Richardson said.

"Arthur D. Little, Inc. predicted a world market of telecommunications equipment of

at least \$40 billion a year by 1980, compared with today's total of only \$15 billion."

"This will arise partly from the efforts of the less developed countries to achieve telecommunications parity with the advanced nations.

"Rest assured, however, that no single firm will be permitted to dominate this field. Valid national security interests will demand that each nation take steps to ensure its telecommunications destiny remains in its own hands," he said. —

Bitch. Bitch. Bitch. Bitch. Bitch. Bitch. Bitch. Bitch. Bitch. Bitch.



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Interfaces With Police Net

On-Line System Speeds Updating of Drivers' Licenses

Special to Computerworld

OLYMPIA, Wash. — Despite the enormous difficulties involved in getting two agencies overmodem computers, the Washington State Department of Motor Vehicles has been accomplishing on-line updating of records for a number of years.

The department has responsibility for driver licensing, vehicle registration and titling, fuel tax collection and proration, as well

as licensing, registration and regulation for over 170 businesses, professions and occupations.

In addition, the department's Traffic Safety System Division provides data processing services to several other agencies and commissions such as the Department of Labor and Industries, the Secretary of State's Office, State Board of Pharmacy and the State Gambling Commission. In 1967, an existing IBM

1401/1410 magnetic tape batch system was converted to a dual Univac 70/45 on-line real-time system with symbiosis using 70/752 CRT terminals for input and 70/568-11 magnetic card mass-storage units for random access data storage. The dual 70/45s each have 262K bytes of main memory.

Under the old system, the vehicle titling process involved clerical receiving, title examination

and coding followed by key-punch, key verification and input.

The new system involves a clerical receiving function followed by CRT terminal direct key-entry input to the random access files.

Employees, to function as combination title examiners and key-entry operators, were recruited from among existing title examiners and keypunch op-

erators.

The title examiners/terminal operators now overlap the two previous functions to maintain title for completeness and accuracy while awaiting the CRT display response from the previous title inquiry. Thus, when the record is displayed on the CRT screen, the perfected title is used to key in to key-in the record update transaction. The normal 6-second 1-to-7-second response time is adequate to permit optimum operator transactions.

Under the old system, the vehicle title backlog at times amounted to 120 calendar days of unprocessed transactions. Since conversion, the normal vehicle titling turnaround time is 10 days or less.

Field Station Access

In June 1968 a CRT video data terminal, connected to the computer by a leased voice-grade telephone line, was installed in the Olympia Driver License Examining Station as a pilot to test the feasibility of field station on-line access.

Under the concept, an applicant's driving record is accessed and displayed on the CRT screen while the applicant is being tested or examined. The applicant's eligibility is established before a license is issued or renewed. The system can access 280 terminals, including law enforcement, in-house and driver license examining stations, with on-line access to computer records.

Centronics Adds Impact Printers

HUDSON, N.H. — The Centronics Data Computer Corp.'s models 103 and 503 series impact printers can provide 340 line/min output from either a CRT terminal or a minicomputer system, according to the firm.

The two models have electronic paper feed and the ability to quickly seek the fastest path to the next print line, Centronics said.

A self-contained test print capability is offered as a standard feature on the Model 103 and as an option on the Model 503. The 103 also has this capability to exercise the printer off-line to set up forms and check the printer's operations.

The printers can be linked to minicomputers and terminals through either serial, RS-232 or bidirectional parallel interfaces, Centronics said.

The models 103 and 503 offer similar performance and features. The Model 103, however, has standard features that are compatible with earlier Centronics 100 series printers.

The Model 103 serves as a basic model for new customers or for the current Centronics 100 series customer who needs higher throughput, the company said.

The Model 103 costs \$4,340 and the Model 503 \$3,565. Deliveries will begin this month and in January, respectively from the firm here in Hudson, 03051.

If you
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users of data processing
happy and satisfied,
it's time to discover
Tesdata MS.

Tesdata MS is a new kind of management tool that enables today's data processing manager to manage and control complex computer systems operations with greater ease and certainty. The number one reason in most installations for customer dissatisfaction can be attributed to a lack of access to information in a timely fashion concerning its own operations. Tesdata MS offers you the kind of capability needed to effectively run a large scale data processing operation. MS is your management and control system—your performance measurement system—your barometer and problem solver. MS

has the ability to not only collect very accurate data but, most importantly, its data base and analytical capability provides an effective and convenient means for really using the data. The combination gives you what you need.

With Tesdata MS...

• Operations can instantaneously determine down time and status changes.

• Management can receive usage analysis reports in graphic form that show the trends and sophisticated exception reports; formats are variable and obtaining them is almost instantaneous and relatively routine.

• Systems personnel can evaluate VS systems' working sets with the MS Working Set Monitor and modify the program layout to improve working set locality.

• CPE analysts can use their time analyzing reports effectively with our exception reporting techniques and eliminate the tedious task of reviewing pages upon pages of measurement data and putting it into usable form.

• Planning staff can look in detail at the systems and insure that system resource requirements are really what's needed and avoid very costly errors. (And, coming soon from Tesdata will be MS CASE, a simulation system for MS which will provide even more capability for the planner.)

• Real time reports on usage can be automatic and these can be beneficial to operations, programming or systems personnel.

• Top corporate management can feel comfortable that data processing management is doing its complete management job and credibility automatically increases.

Who's buying Tesdata MS systems? Many of the world's largest users of data processing systems are renting or purchasing MS systems. Most importantly, Tesdata's previous customers are also buying—a large business equipment manufacturer just installed an MS system; its third large Tesdata system; a major chemical company just installed two MS systems and traded-in an older Tesdata system it had used for two years; one of the country's largest life insurance companies is trading its older Tesdata system for an MS88; the same with a large midwest industrial concern. Tesdata's systems have proven that they provide honest benefit to their users or we wouldn't have so many of our customers upgrading and adding systems.

To learn more about Tesdata MS, contact your Tesdata representative (we have offices worldwide!) or corporate headquarters: Tesdata Systems Corporation, 7900 Westpark Drive, McLean, Va. 22101/(703) 790-5580/Telex: 89-9489.



Tesdata MS
A New Era in Computer Management

The Varian System It Comes in Many Flavors

When your complex information processing problems demand more than traditional solutions, then you need the Varian System.

The Varian System is a broad, open-ended selection of computer hardware, firmware and software that gives you the speed, performance and flexibility that allows you to design your own computer package to meet the specific demands of your business.

VORTEX, one of the world's best real-time operating systems, offers efficient, proven software packages including the TOTAL data base management system.

Multi-lingual capability, COBOL, RPG II, BASIC and FORTRAN IV Level G lets you select the language best suited to your application.

VTAM data communications software provides you a macro level facility for handling a wide variety of applications.

HASP RJE software lets your Varian System communicate with large scale computers.

Micro programmable 330ns processors give you high performance



Varian's 1900-4 WCS Series 4000 computer uses a 330ns point processor to generate up to 100,000 data points per second, 10 times faster than conventional minicomputers.

A wide range of peripherals and specialized interfaces, four I/O channels and dual port memory, also let you configure your system for maximum I/O throughput.

A network of field service engineers, analysts and a full staff of factory experts are committed to serving you with system configuration, hardware and software specials, installation, operator training and systems maintenance.

Whatever your taste, contact any of our offices throughout the world, or Varian Data Machines, 2722 Michelson Drive, P.O. Box C 19504b, Irvine, California 92713, (714) 833-2100. In Europe, contact Varian Associates Ltd., Molesley Road, Walton-on-Thames, Surrey, England. Telephone 267766.

Helping a Fast World Move Faster



SYSTEMS & PERIPHERALS

BCM Multimedia System Links Key-to-Disk, OCR

By Patrick Ward

BOSTON — Blue Cross of Massachusetts (BCM) has a "mind-boggling" data-entry problem that no one technique can handle effectively, according to Robert Guida, manager of BCM's data-entry division.

In 1974, BCM captured 1.54 billion characters through its various data-entry methods, he said.

One of BCM's answers to the problem is a "multimedia" key-to-disk optical character recognition (OCR) system that combines the advantages of both approaches, said Guida, who is director of the BCM multimedia center.

BCM continues to use shared processor, keyup and on-line data entry for applications where they are appropriate, he said.

BCM first turned to OCR in 1972 to handle turnaround billing remittance forms from subscribers. Other applications followed.

One of the applications called for BCM

to input alpha as well as numeric handprint information into the scanning system, "but this type of scanning is as yet unproven," Guida said.

"That led us to look for a solution that would allow us to scan as much data as we could on a document and then key enter the rest," he said.

When BCM installed a Scan-Data Corp. 2250/1 scanner system last spring, it soon interfaced it with a 10-station Scan-Data 2250/2 key-to-disk system. Each system has its own controller, but the OCR system shares the key-to-disk system's disks.

Correcting Documents

Currently users handprint alphanumeric information on turnaround correction documents which go directly into the scanner. This document has both OCR A characters and handprint alphanumericics on it.

The Scanplex 1 CRT directly attached to the scanning unit is used for correction



CRT operators in the Blue Cross of Massachusetts Multimedia Center can both correct rejected characters and key in nonscannable data as the OCR system reads documents.

of all rejected OCR A and numeric handprint characters, Guida explained. A 2250/2 terminal attached to the 2250/2 key-to-disk system is used for entry of the handprint alpha characters the system can't recognize, he added.

With the entry of the alpha characters for the application data or in the multimedia room itself, user departments key in nonscannable documents through remote 2250/2 stations.

This was one job formerly done at BCM's central data conversion shop, but since the 2250/2 keystations can be lo-

cated apart from their processor, IBM decided to shift this key-entry function out to the users.

"We know that we need to have a centralized data-entry capability in the data conversion department, but we're also attempting in several ways to capture data from sources outside," he said.

In dealing with rejected documents, the users can fix the problems right in their offices, where the backup documents and knowledgeable people are, Guida said.

The user can key in at his 2250/2 terminals, batch balance the results and then release the data to the mixed-media system when he is satisfied with its correctness, Guida said.

This prevents flow of correction documents back and forth between the user departments and the mixed-media system, he said.

"We can be scanning documents, we can be correcting rejected characters from a previous scanning job or we can be entering additional data either locally or remotely into the 2250/2 system all concurrently," he said.

The general-purpose 225 is available for immediate customer delivery. The preset model will be available this month.

CDI Has Entry-Level Monitor

WATERLOO, Ont. — The Model 3000 Tricorder from Computer Performance Instrumentation, Inc. (CPI) is an entry-level hardware monitor for the mid-range computer user.

Costing \$4,950, the Model 3000 can keep under track of CPU peripheral utilization, CPI said. The device can also identify the user's scheduling task by identifying loads on the system, a spokesman said.

The basic Model 3000 captures performance data through its 12 probes and displays it in real time on one or more video screens. Chart or peer recorder output is also standard.

The optional Model 3350 recorder/communicator has a cassette which stores 12 hours of performance data. The recorder/communicator can emulate an ASCII terminal to transmit that data back to the mainframe.

Alternatively, the host CPU can repeatedly poll the recorder/communicator to make sure the system has not exceeded a performance parameter set by the user. If the system does, an alarm goes off.

Data can also be collected by the optional Model 3460 1/2-in. magnetic tape controller, the spokesman noted.

In addition to the hardware, CPI provides software that can analyze the recorded data. Presently the firm is offering software for both IBM 360 and 370 machines and the Honeywell 6000 series, according to the spokesman.

This software can produce reports on system utilization or the percentage of time a channel was active, CPI said.

The system can also measure contention on shared disks and the percentage of active time for seeks across the disk, but cannot produce a map of the seek activity for a given disk.

CPI is at 572-7 Weber St. N., N2L 5C6.

NCR Adds Multiple-Use Cash Register

DAYTON, Ohio — NCR Corp. has expanded its family of electronic cash registers with the introduction of the NCR 225, available in two versions.

Equipped with a microprocessor, the NCR 225 is being offered to perform back-office tasks such as check endorsement, balance and reporting.

Such tasks are simplified through individual identification of cashiers and through identification and automatic totaling of the various media used for payment, the firm said.

As a report printer, it can produce a variety of department, financial and exception reports.

In addition to automatic tax calculation, quantity extension and item repeat, the 225 offers Clear, Error Correct and



NCR 225

Void keys which can be used to correct entry errors during a transaction.

The general-purpose model, priced at \$2,695, is designed for department and specialty stores, variety stores, supermarkets, discount stores and other general retail outlets.

The "cashier" model, which was developed for restaurants and fast-food operations, features up to 36 preset keys and is priced at \$2,895.

Function keys are color-coded to aid cashiers in their transition from electro-mechanical to electronic registers, NCR noted.

The 225's three separate printers simultaneously print a customer receipt and a sales journal and validate insertion forms with a handprint figure. As it operates, the 225 can be programmed to require insertion of a form on all charge transactions.

The 225 can handle any type of transaction at the point of service, including cash, charge, check, credit card, return, received-on-account, refund and paid-out transaction forms.

Charge transactions are handled the same as cash up to the final key entry. The 225 can also enter a previous balance and update a customer's charge account card and monthly statement.

On completion of the charge transaction, the customer has audited the account and has given an account statement

as of the last transaction. As the customer leaves the store, both the customer and the store know the status of the account as of the last transaction, an NCR spokesman said.

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CDI Has Entry-Level Monitor

Because at Raytheon Service Company we have more experienced field reps who are trained to service more types of equipment than any one else in the business — whether manufacturer or service company.

We'll service your IBM or Honeywell mainframes . . . your CDC disk/memory,

your Memorex, Potter, Telex, CalComp and Ampex peripheral units. And dozens of other peripherals from dozens of other man-

ufacturers. Furthermore, we supply the very best in technical support and documentation back-up.

So, when Raytheon handles your service, you don't worry about which piece of hardware is the problem. Your RSC rep will troubleshoot the complete system. That's fast, and cost-efficient.

We're proving just how fast and cost-efficient our single-source service is for a

growing number of mixed vendor system user/customers. Major national and international airlines. Leading industrial firms. And governmental agencies. They think single-source service makes sense. We do too. We'd like to show you why. For the whole story, contact Mike Salter, Director, Commercial Marketing, Raytheon Service Company, 12 Second Avenue, Burlington, Mass. 01803. (617) 272-9300.

RAYTHEON

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When your complex information processing problems demand more than traditional solutions, then you need the Varian System.

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HASP/RJE software lets your Varian System communicate with large scale computers.

Micro-programmable 330ns processors give you high performance.

Varian's 190ns WCS, double precision floating point processors and memory map can give you even higher throughput of data during those critical run-times.

A wide range of peripherals and special interfaces, four I/O techniques and dual-port memory access also let you configure your system for maximum I/O throughput.

A network of field service engineers, analysts and a full staff of factory experts are committed to serving you with system configuration, hardware and software specials, installation, operator training and systems maintenance.

Whatever your taste, contact any of our offices throughout the world, or Varian Data Machines, 2722 Michelson Drive, P.O. Box C-19504b, Irvine, California 92713, (714) 833-2400. In Europe, contact Varian Associates Ltd., Molesley Road, Walton-on-Thames, Surrey, England. Telephone 26-766.

**Helping a Fast
World Move
Faster**



SYSTEMS PERIPHERALS

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By Patrick Ward
of the CW staff

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BCM continues to use shared processor, key-punch and on-line entry for applications where they are appropriate, he said.

BCM first turned to OCR in 1972 to handle turnaround billing, remittance forms and subscribers. Other applications followed.

One of the applications called for BOM

to input alpha as well as numeric hand-print information into the scanning system, "but this type of scanning is as yet unproven," Guida said.

"That led us to look for a solution that would allow us to scan as much data as we could on a document and then key enter the rest," he said.

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cated apart from their processor, IBM decided to shift this key-entry function out to the users.

"We know that we need to have a centralized data-entry capability in the data conversion department, but we're not sure that we need to capture data at a resource," Guida said.

In dealing with rejected documents, the users can fix the problems right in their offices, where the backup documents and knowledgeable people are, Guida said.

The user can key in at his 2250/2 terminals, batch balance the results and then release the data to the mixed-media system when it is satisfied with its correction results.

This prevents flow of correction documents back and forth between the user departments and the mixed-media system, he said.

"We can be scanning documents, we can be correcting rejected characters from a previous scanning job or we can be entering additional data either locally or remotely into the 2250/2 system all concurrently," he said.

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Equipped with a microprocessor, the NCR 225 is being offered to perform back-of-the-store and front-of-the-store, end-of-day balancing and auditing. Such tasks are simplified through individual identification of cashiers and through identification and automatic totaling of the various media used for payment the firm said.

As a report printer, it can produce a variety of financial and exception reports.

In addition to automatic tax calculation, quantity extension and item repeat, the 225 offers Clear, Error Correct and



NCR 225

void keys which can be used to correct entry errors during a transaction.

The general-purpose model, priced at \$2,695, is designed for department and specialty stores, variety stores, supermarkets, discount stores and other general retail outlets.

The "prezel" model, which was developed for restaurants and fast-food operations, features up to 36 preset keys and is priced at \$2,895.

Function keys are color-coded to aid cashiers in their transition from electric-mechanical to electronic registers, NCR noted.

The 225's three separate printers simultaneously print a transaction receipt, sales journal and validate insertion forms with reprinted figures. As an option, the 225 can be programmed to require insertion of a form on all change transactions.

The 225 can handle any type of transaction at the point of service, including cash, charge, coin, credit card, return, receipt, adjustment and paid-out transactions, the firm said.

Charge transactions are handled the same as cash up to the final key entry. The 225 can also enter a previous balance and update a customer's charge account card and monthly statement.

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CDI Has Entry-Level Monitor

WATKINSVILLE, Ga. The Model 3000 Tricorder from Computer Performance Instrumentation Inc. (CPI) is an entry level hardware monitor for the mid-range computer user.

Operating at 34.950 Hz, the Model 3000 can help users keep track of CPU or peripheral utilization, CPI said. The device can also ease the user's scheduling task by identifying loads on the system, it spokes-

man noted.

The basic Model 3000 captures performance data through its 12 probes and displays it in real time on one or more video screens. Chart or pen recorder output is also standard.

The optional Model 3350 recorder/communicator has a cassette which stores 24 hours of performance data. The recorder/communicator can simulate an ASCII terminal to transmit this data back to the mainframe.

Alternatively, the host CPU can repeatedly poll the recorder/communicator to make sure the system has not exceeded a performance parameter set by the user. If the system is in alarm mode,

Data can also be collected on the optional Model 3460 F-24 magnetic tape controller, the spokesman noted.

In addition to the hardware, CPI provides software that can analyze the recorded data. Presently the firm is offering software for both IBM 360 and 370 mainframes as well as the well-known 8000 series according to the spokesman.

This software can produce reports on system utilization or the percentage of time a channel was active, CPI said.

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CPI is at 572-3066.

We'll service your mixed vendor system better than your mixed vendors.

Because at Raytheon Service Company we have *more* experienced field reps who are trained to service *more* types of equipment than any one else in the business... whether manufacturer or service company.

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ufacturers. Furthermore, we supply the very best in technical support and documentation back-up.

So, when Raytheon handles your service, you don't worry about which piece of hardware is the problem. You RNC rep will troubleshoot the complete system. That's fast, and cost-efficient.

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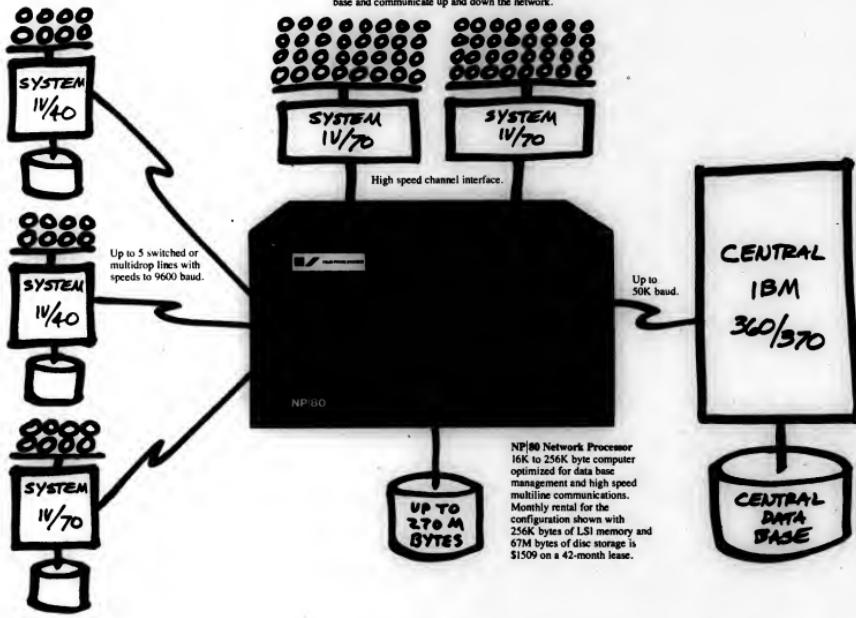
growing number of mixed vendor system user customers. Major national and international airlines. Leading industrial firms. And governmental agencies. They think single source service makes sense. We do too. We'd like to show you why. For the whole story, contact Mike Salter, Director, Commercial Marketing, Raytheon Service Company, 12 Second Avenue, Burlington, Mass. 01803. (617) 272-9300.

RAYTHEON

NP|80: The new Network Processor that distributes your data the way your company is organized.

Remote locations
with up to 32
displays per system.

Up to 64 local displays can access the NP|80 data base and communicate up and down the network.



Hierarchical networks for hierarchical organizations.

Makes sense doesn't it. Ideally, information should flow up and down a network as it does in an organization... with geographically distributed files at branch, district, and regional locations in keeping with departmental scope and span of control.



But until now, a simple solution for these intermediate sites has not been readily available.

What's needed is a new kind of processor that can complement today's remote systems by filling the gap between the lowest level in the network and the central office. What's needed is a unique computer for large regional and district sites... optimized for distributed data base management and wideband multilink communications.

What's needed is the NP|80—the new Network Processor that distributes your data the way your company is organized.

NP|80—the missing link.

Four-Phase Systems' NP|80 is a new computer system that complements and extends the capabilities of our popular System IV/40 and System IV/70, field proven with over 70 million operator hours.

Designed for use at intermediate network locations, the NP|80 lets you distribute computing power and data files naturally throughout your organization while preserving compatibility with both current line disciplines and IBM SDLC protocol.

Up to 64 local displays can access an NP|80 data base of up to 270 million bytes through direct channel connection of two System IV/70's.

These same displays can also access your central data base at speeds up to 50K baud through the NP|80's wideband communications facilities.

While performing data base management and communications services for the local System IV/70's, the NP|80 can concurrently provide master multipoint control for an extensive network of remote Four-Phase systems with speeds up to 9600 baud.

Now each level of an organization can store frequently used data in local system files for interactive access. At the same time, operators can retrieve information stored at higher and lower levels throughout the organization.

As a result, system response patterns can be matched to local requirements through flexible application of total network resources.

Multilevel network access.

Multilevel distributed processing adds a new dimension to remote computing.

Displays at remote locations can access local, regional, and central files with automatic routing based on data availability. Typically, most transactions will be processed against local files while exception transmissions are passed to the next highest level.

Similarly at regional sites, transaction processing can be supported by both local and central files while down line communication is pipelined through the NP|80 with negligible CPU loading.

Central control with local autonomy.

Now line managers can assume responsibility for the data processing they require. Needed reports and documents are easily generated at remote locations using COBOL, RPG, Sort, Assembler, DOS, and an extensive selection of utilities. And programming can be done either locally or at headquarters.

For data base synchronization, branch and regional files can be updated from the central site. Detailed information in these files can also be accessed by headquarters when required.

Complete freedom exists to tailor networks exactly to your needs. Regional NP|80's can communicate with district NP|80's which in turn can communicate with branch System IV/40's and System IV/70's.

Through such multilevel processing, the NP|80 offers large network users enhanced system performance, increased functional capability, expanded display support, reduced mainframe loading, hierarchical fallback, and greater flexibility in meeting changing or expanding requirements.

Distributed data management.

NP|80 network control and data management services are provided by a resident multiprogramming executive. While transparent to system users, the NP|80 can concurrently support shared file access and high speed communications for separate application programs on two System IV/70's.

The NP|80 performs indexing, searching, and deblocking operations for the attached System IV/70's while handling communications concentration for the lower level systems. Blocks of up to 128 sectors may be read or written by the NP|80 with a disc transfer rate of 1.2M bytes/second.

The parts we needed didn't exist, so we had to make them ourselves.



Magnified view of Four-Phase's new 16K-bit n-channel silicon gate RAM.

In 1970 we introduced the industry's first computer with LSI semiconductor memory and an LSI central processing unit.

In 1972 we shipped the industry's first systems with 2K LSI RAM's.

Now with the NP|80, we've created another milestone—the first computer to be introduced with 16K LSI RAM's.

We design and manufacture not only the displays and computers employed in our systems, but also the LSI components used in them. Not because making semiconductors is our business. But because producing the most advanced distributed processing systems is.

256K bytes of network processing power.



This hand contains all the 16K bit RAM chips needed for the NP|80's 256K byte memory with error correction.

The heart of the NP|80 is a powerful 16-bit computer with 500 ns cycle time and up to 256K bytes of LSI memory.

The system includes multiple DMA channels, software and hardware error recovery facilities, firmware diagnostics, a memory relocation and protection system, and communications control for up to six high speed lines.

To learn more about the NP|80 and our comprehensive selection of distributed processing software, send for our new brochure.

Four-Phase Systems

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19333 Valley Parkway, Cupertino, CA 95014
Please send me the new NP|80 brochure.

Mainframe _____ No. and type of terminals _____

Name _____ Title _____

Company _____

Address _____

Telephone _____

City _____ State _____ Zip _____

If you need to read or do anything else, we want to talk to you.



We want to talk to you about the Tab 501 Data Entry Microprocessor.

About the unique versatility and operating capabilities resulting from its built-in microprocessor, RS-232C interface and unmatched performance characteristics:

- Minicomputer card input or output.
- Data transmission via modem or cable for terminal applications.
- Interfacing to virtually any type of data entry or processing system.
- On-line or off-line versatility.
- Reading, punching, printing, verifying and interpreting capabilities.
- Attractive purchase or lease plans.

We want to tell you about our unique features.

- Constants from memory—up to 220 columns.
- Up to 28 program levels with automatic sequencing.
- Instant verification.
- Completely automatic error correction.
- High speed character duplication.
- Unusually quiet.
- Unparalleled operator acceptance of over 2,000 installed units.
- Easy to learn—easy to operate.

Let's talk about "specials." We will work with your special. Special applications? Special operating characteristics? Special interfaces? Special keyboard requirements? Because the Tab 501 Data Entry Microprocessor has this unique flexibility, we can give you what you want—easily and inexpensively. It's worth talking about.

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| <input checked="" type="checkbox"/> Gentlemen: Let's talk. |
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| <input type="checkbox"/> Company _____ |
| <input type="checkbox"/> Address _____ |
| <input type="checkbox"/> City _____ State _____ Zip _____ |
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Let's talk:
 Data base
 Interfaces
 Terminal applications

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Communication Terminals for your Communication Needs and more!

DTC 300/S (pedestal) and 300/T (desk top)

Features include:

- Diablo printer with micro-processor controller
- Selectric style keyboard with numeric pad
- Automatic line feed and vertical tabs
- Variable length forms control
- Plot capability with BASIC and Fortran routine
- Standard RS-232C interface

DTC HyWriter R.O. (either pedestal or desk top)

Features include:

- Diablo printer with micro-processor controller
- 110-2400 baud, serial or parallel interface
- Same firmware features as 300/S and 300/T



DATA TERMINALS AND COMMUNICATIONS

DTC Micro-File

An intelligent, user programmable, flexible disc storage device that is interface compatible with any RS-232 type serial terminal. Typical possible applications are data entry, text and program file processing, file record maintenance, text processing and more.

Features include:

- Dual flexible disc drive (80K characters)
- 80 columns, 16 lines (optional 160 columns)
- User programmable in Intel P/M language
- Best Interpreters, Fortran, Cobol available
- Text processing
- Data Rates of 110-4800 baud
- Desk Top, Pedestal, or Rack Mounting



Corporate Office:
1190 Dell Avenue, Campbell, CA 95008
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Graphics Systems Added by Adage

BOSTON — Adage, Inc. has announced two interactive refresh graphics computer systems.

The Adage GP/400 independent graphics peripheral incorporates a 200 nsec microprogrammed processor and implements a complete graphics language in firmware.

Processing of all graphics commands and sampling of all console devices is handled internally to the graphics peripheral with no dependence on the host computer. Free of machine-dependent graphics software, the GP/400 can be used with any customer-specified host computer, Adage said.

The Adage GS/300 interactive computer graphics system is an integrated hardware/software system incorporating the same 200 nsec microprogrammed graphics processor as the GP/400 in addition to a general-purpose disk drive.

The GP/400 costs \$45,000 and the GS/300 costs \$17,000 from the firm at 1079 Commonwealth Ave., 02215.

Two Fiche Standards

Get Ansi's Approval

SILVER SPRING, Md. — The National Micrographics Association (NMA) has announced acceptance of two micrographics standards and the availability of a micrographics reference book.

The American Standards Institute (Ansi) PH5.9-1975 standard replaces both ANSI PH5.9-1970 and NMA M53-1972, the NMA said. It covers distribution microfilm of documents generally not exceeding 8 1/2 x 11 in.

The Ansi PH5.22-1975 standard covers dimensions and operational constraints for double-frame cassettes for 16mm processed microfilm.

Reference Text

The reference text, *Micrographic Systems* by Daniel M. Costigan, was described as both a reference source for the micrographics specialist and an introduction to micrographics for the novice.

The two standards cost \$3 for members and \$4 for non-members. The reference text costs \$12.50 for members and \$16.50 for non-members from the NMA's Publication Sales Office at 8728 Colevalle Road, 20910.

Get it. Get it fast.

Why wait?



Now you can get the 3348, or "Winchester," Data Module, with all the quality and error-free performance that the name BASF implies . . . and at a competitive price.

The "Winchester" Data Module is a completely self-contained unit, incorporating heads, spindle, and recording surfaces in a protective factory-sealed pack. You've heard of the advantages of this new technology . . . complete security from environmental contamination, improved high-density storage, and incredibly fast access. Now you can enjoy this premium performance without paying a premium price.

Here are the facts, in brief: • Complete compatibility with 3340 drives • BASF-guaranteed Zero-Error performance • Now available in two configurations . . . The 1335 Module, with 35 million-byte capacity, and the 1370 Module, with 70 million-byte capacity • Our 1370F Module, with fixed head and quicker access, will be available later.

For complete details on the BASF "Winchester" Data Module, write: BASF Systems, Crosby Drive, Bedford, MA 01730, or call our nearest regional office . . . in **Los Angeles**, (213) 451-8781; in **Chicago**, (312) 343-6618; and **Clifton, N.J.** (201) 473-8424.

You're already paying for BASF quality . . . you might as well have it.



**"In the time it took to say
13 transactions,
the PDP-11/70 did them."**

David Kosko, Digital Test Programmer



It started last June with a report out of Cleveland. One of the customers said he ran close to 500 transactions a second doing analog inputs. Then another report came in. A New York bank set a record of 3.2 transactions per second doing multiple data base tasks. Across the country, more and more customers were amazed at the throughput power of the 11/70.

We weren't. Some time ago, we conducted a test of our own in the lab, based on a customer service application adapted from an actual situation. If we had hit 3 or 4, most people would have been amazed. What we got was 13 transactions per second, hour after hour. Our \$200,000 computer performed like a million-dollar main frame.

The question: how could it happen? There are at least 5 reasons.

Reason 1. Total systems speed. The 11/70 is designed for speed both inside and out. Not

just the processor, but the software, the cache memory, the I/O channels, the disks, the peripherals. In fact, the complete package is especially designed to run a lot of data. In a hurry.

Reason 2. Up to 2 million bytes of core memory. Attached to a 2k byte, 240 nanosecond bipolar cache. (Uniquely, the cache acts like a high speed buffer between the main memory and the CPU, and just as uniquely this results in an effective memory cycle of under 400 nanoseconds.)

Reason 3. The 11/70 uses high speed dedicated I/O busses. These busses can transfer data from a disk as fast as 1 megabyte per second. And the disks themselves can be expanded to give you up to 700 million bytes of storage on-line.

Reason 4. The 11/70 can be accessed by hundreds of terminals. What's more, you're not limited to just a few standard disks and terminals. Instead, you can choose from 60 different periph-

erals including a variety of line printers, tape drives, disk systems, and more. Much more.

Reason 5. Your choice of three operating systems. IAS lets you do batch, real-time, and time-sharing tasks - all at the same time. Or you can choose our dedicated operating systems, RSTS/E for timesharing. And RSX-11 for real-time. With languages to match. ANSI-74 COBOL, extended BASIC, MACRO, assembler, FORTRAN IV.

The PDP-11/70 gives you a throughput breakthrough. At a breakthrough price. For more information, call your nearest Digital representative. Or write Digital Equipment Corporation, Maynard, Mass. 01754. European headquarters: 81 route de l'Aire, 1211 Geneva 26. Tel: 42 79 50. Digital Equipment of Canada, Ltd.

digital

50,000 computers saving
managers millions.

13 Transactions/Second
Defined. To show how the 11/70 handles data, we set up a real-life transaction processing application. We used standard 11/70 hardware. Standard RSTS/E software. And a standard commercially available data base stored across two disk packs. Then we

wrote an applications program to allow 27 users to simultaneously query and update the file. The 11/70 responded at a record 13 transactions per second. With an average 2.6 disk accesses per transaction, including the read/write/verify sequences in file updates.

Digital Equipment Corporation, Communications Services
NRII/M15, Northboro, Mass. 01532

Gentlemen:

I am very interested in your results. Please send me the complete engineering report as soon as possible.

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COMPANY _____

ADDRESS _____

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TELEPHONE _____

Key-to-Disk Exceeds Small Site's Savings Expectations

IRVINE, Calif. — A dollar savings eight times greater than estimated and numerous intangible benefits have resulted from a switch to key-to-disk data entry equipment at the Irvine, Calif., headquarters here of Parker-Hannifin Corp.

The net savings after installation of an Infotex system was \$375/mo compared with an estimated savings of \$47/mo, according to Jim Sullivan, manager of management information services at the facility.

"Because this installation is considered small, with only four keypunch and verify devices and six operators on two shifts, economics became a major factor in justifying a change," Sullivan said.

Parker-Hannifin is a manufacturer of industrial components and products for industrial, automotive and high-technology markets.

The greater savings at the Aerospace Group resulted from increased efficiency, greater production, reduced card consumption and reduced overtime labor costs, Sullivan explained. Equipment costs were also reduced, he said.

The intangible benefits that came to the group after it installed an Infotex System 1301 with four keystations in January 1974 and returned its four Univac 1700 keypunches and verifiers include:

- Improved data entry keypunching production levels by about 25% to 30%.
- Improved accuracy in entering and verifying data.
- Improved computer operations efficiency.
- Improved data entry input format flexibility for application system design.
- An enhanced working environment for the data entry operators.
- Consolidation of data from remote sites, communications lines, on a time-haul basis.

Additional benefits have accrued to the Irvine facility since the installation, Sullivan said, including ease in developing new application programs and use of data communications.

"One of the major intangible justifications was the development of a computer-assisted production and inventory control system," he noted. "The heart of this system is a bill of material for each product that we manufacture."

"We found that if we restricted to an 80-character input card, the redundancy of required fields would put serious limitations on our data entry function, as well as complicate the update program with numerous input formats."

"The key-to-disk equipment provides us with larger input records and, with the use of the reformat feature, we cut our estimated cost of data capture to 20% of original estimates," Sullivan said.

Sales Orders Gathered

The data communications function on the Infotex 1301 is used to gather sales orders from a plant in Uptate New York and to transmit those sales data back to that plant, Sullivan explained.

The New York facility uses an intelligent terminal as a stand-alone data collection device for new sales orders and for shipping data during its normal business day, which is three hours different from the Irvine system's.

"We use a dial-up phone call daily to read out the New York plant's accumulated data, include it in our daily processing and then transmit shipping data back to it," he said.

Tangible savings — not including the monthly rental cost for keypunch equipment — from Infotex key-to-disk equipment — come from reduced punched card costs and reduced labor costs, he explained.

Average card use prior to conversion to key-to-disk was 363,000 cards per month. Six months after installation, the card usage dropped to 122,000 cards, resulting in a savings of \$248/mo. A savings of \$206/mo had been estimated.

"A combination of overtime and part-time help was used to maintain keypunch production levels to minimize the data bottlenecks in the DP department," Sullivan said. "That required 100 man-hours per month for the three months prior to installation.

"Although overtime cannot be eliminated completely, it should remain in the 10- to 20 hours per month range," he said. In June 1974, overtime averaged 13 hours, resulting in a savings of \$425/mo, compared with an estimated \$150/mo.

Production Increases

"The Infotex equipment provides us with a great deal of data on the operator's performance, as well as individual job characteristics," Sullivan said. "Such information was not obtained easily, if at all, from the standard keypunch machines.

"For instance, we have seen production levels improve by almost 50% between December 1973 and March 1974. This is measured in cards punched per keypunch hour."

"And we have seen the detected error rate — mistakes made by a keypuncher and caught during verification — fall to 1.23% in June from 4.75% in December."

There are two ways to summarize increases and decreases in productivity at the Irvine facility: the monthly DP labor distribution report that shows all expenditures for labor, power, supplies and runtimes for each job and the logs for source documents submitted to keypunching and for data received in the computer room for processing.

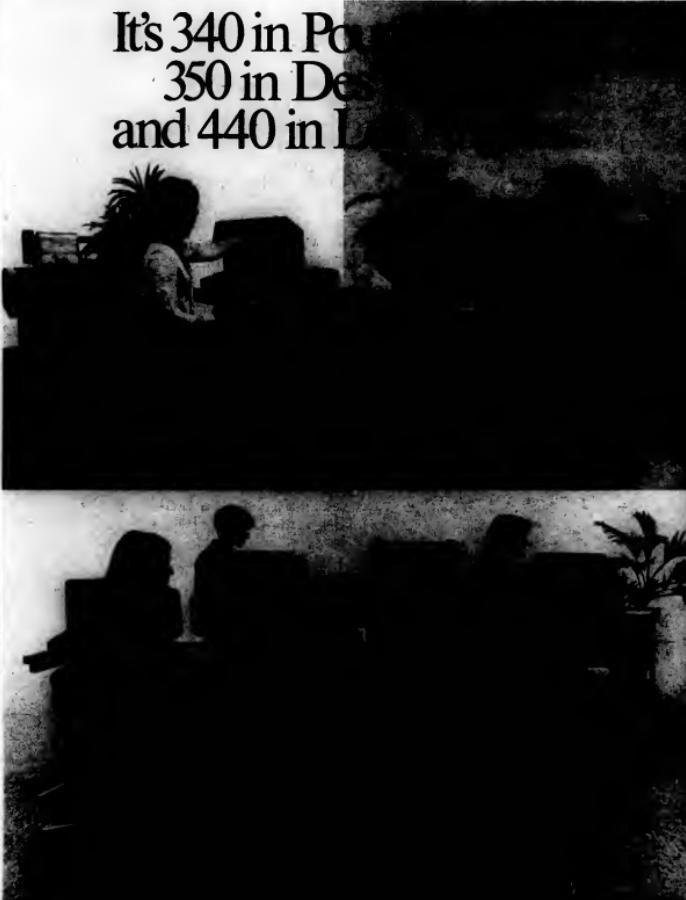
To determine changes in man-hours per day productivity after installation of the Infotex data entry system, Sullivan selected typical months before and after installation for the order processing,

work-in-process and shop labor systems. The order-processing production increased 56%, with man-hours per day dropping from 10 in October 1973 to 4.4 in March 1974. Work-in-process production increased 30%, with man-hours per day dropping from 5 in October to 4.2 in March. And shop labor production increased 38%, with expended man-hours dropping from 5.2 in October to 3.2 in March.

Delivered Sooner

A second measure of performance is the effect the conversion to key-to-disk data entry has on computer operations. Prior to installation of the Infotex system, work delivered to the keypunch department around 5 p.m. was processed and delivered to the computer room at 11:30 p.m. Now the same work is being delivered to the computer room three hours earlier, or at about 8:30 p.m.

It's 340 in Po
350 in De
and 440 in I



360 Replaced by Univac 90/30

Hospital's Budget \$1,500/Mo Less After CPU Switch

NEW ALBANY, Ind. — When Memorial Hospital, a 200-bed, non-profit institution here, saw it could replace its 24K IBM 360/22 with a 32K Univac 90/30 for \$1,500 less a month, it went ahead and did it for "strictly financial considerations," according to Shirley Michael, DP manager.

But the Univac system also offered a higher internal speed, more disk capacity and greater growth potential at the lower price, she added.

Installed in April, Memorial Hospital's 90/30 has two disk drive systems with a total storage capacity of 57.92M bytes, a card reader operating at the rate of 500 card/min, a card punch and a printer with a speed of 500 line/min.

The system has a processing speed of 600 sec.

Now there's a family of distributed data entry and processing systems that you can tailor to the requirements of your remote sites.

If you've considered the advantages of distributed data entry and processing, you've probably discovered a fact: A system that's fine for Pouquebec might be a washout in DesMoines.

Different sites have different needs. From remote data entry, to communications, to remote inquiry and response, to on-site report and form generation.

And to overwhelm a small branch with high-powered equipment is just as bad as under-equipping a large one.

To match each of your branches with exactly the right equipment, in both hardware and software, there's only one terminal manufacturer to turn to. Us.

We're as flexible as you are.

Using our Sycor Models 340, 350 and 440, and their wide range of programmable equipment, you can pinpoint capability to site requirements and price.

Our Model 350, for instance, might be just the ticket for your two-man operation in Des Moines. While a larger branch in Los Angeles might require the concurrent background processing capabilities of the Sycor 440.

And, while each of the three terminal systems has its own unique capabilities, they all work together in a remote processing network.

Each, for example, can be programmed with our high-level, easy-to-use TAL language. And,

The conversion of all existing programs from the 360/20 to the 90/30 was accomplished with relatively no problems within two months, she said.

The RPG-II programs were recompiled for the 90/30 at a Univac office in nearby Louisville, Ky.

During the changeover period, we received excellent cooperation from all departments of the hospital," Michael noted. "They allowed us to freeze all of our programs while we made the conversion."

"As a safeguard, we ran our patient billing and inventory control programs in parallel for two weeks until we were sure everything was proceeding satisfactorily.

"From our experience to date, we feel our switch to the 90/30 was a sound decision that has given us a number of

important benefits.

"Perhaps most important is the fact that we are operating more economically than before, with an average cost savings of \$1,500/mo.

"Additionally, we can perform many more tasks in a lot less time than previously. We have the growth capability to expand the system, if required by merely adding more memory or peripherals, without the need to replace the entire system."

Keeps Tabs on Expenses

Keeping close tabs on expenses in all departments is a major chore for Luther Wyrick, the hospital's associate administrator. He views the hospital's computer as a valuable asset in his work.

"We couldn't run a hospital this size

today without computer assistance," Wyrick noted.

"Over the last few years the volume of paperwork we have to process has multiplied enormously. I hate to think how we could cope with it manually."

"We're also receiving a considerable amount of management information from the system that would be almost impossible to obtain manually except at exorbitant cost."

"From this data we can spot trends much earlier in such areas as labor distribution and departmental overspending and take appropriate action before it becomes a severe problem."

Three Billing Files

One of the computer's major tasks is handling the hospital's billing operation, a major task for any hospital forced to cope with today's proliferation of insurance forms.

Three data files — one each for patient census, charges and insurance and kept in the same disk pack — are used to accomplish this operation.

Each time a patient is admitted, an admissions slip is received by the DP department from the admissions office. From this information, a new patient or census card is keypunched and a master record produced for the patient data file.

The census card contains the patient's name, birthday, date of admission and, later, the date of dismissal. It also lists station, room and bed number, physician's name, accommodation code (semi-private room or ward) and type of service (medical or surgical).

Insurance billing forms are also received from the admissions office. These trigger preparation of a second card known as a guarantor's card, which is keypunched and the information entered into the patient's record.

A final census report generates charges for rooms and other miscellaneous charges and is keypunched and sent with certificates. This information then becomes the input for the billing operation.

A record of purchase orders issued by the hospital's purchasing agent is kept in the computer's files. When the merchandise arrives, another card is punched and the inventory records updated.

As supplies are received from the stores to the department needing them, inventory records are again updated and the departments receiving the supplies have their accounts charged against their budget allocation.

At the end of each month, a statement of the purchase orders paid is sent to the DP department by the hospital's business office listing the amounts paid to vendors.

A weekly stock status report is prepared which details the hospital's medical/surgical, X-ray, laboratory and dietary supplies on hand, how much was ordered during the week, how much was received during the week and how much was issued to departments.

Another report is prepared weekly on open purchase orders to remind the purchasing agent to "chase up" the vendors concerned.

The computer generates automated purchase orders for supplies used frequently and these are sent to the purchasing agent for his signature.

The purchasing agent receives a report at the end of the month of items paid for as well as an item distribution run showing items dispensed to different departments.

On a monthly basis, an item distribution is run for each of the hospital's 16 departments showing the total number of items and the amount of money charged to each unit. A recapitulation of these charges is supplied to the business office.

they not only talk to your CPU, but to each other.

And that means flexibility.

Should the requirements of one location change, our systems can change with them. You can switch terminal m. dels without changing programs, or even retraining operators.

The Model 340.

For smaller office situations that call for data entry, you'll find our Model 340 the low-cost intelligent answer.

No matter which of its hundreds of applications you use it for—like order entry, payroll and accounts payable—you're assured of virtually error-free data every time. Because operator errors are pointed out immediately for on-the-spot correction.

And, its 8K bytes of programmable memory and capabilities like customized field validation, conditional data entry and arithmetic operations, make the Model 340 go even further in providing for needs you might not even have anticipated when you first got it.

The Model 350.

If you need the advantages of random accessibility, look into the Model 350. The 500,000 "fill-in-the-blanks" characters on its exclusive dual flexible disks let you store customer, product/price and salesmen files right at the source. With up to 16K bytes of programmable memory, the Model 350 not only retrieves data, but maintains and updates files—and even

generates reports.

Just key in a customer number and you get all the pertinent data: name, address and billing information. That means reduced keystrokes, improved accuracy and big savings.

The Sycor 440 System.

When you need more than just data entry, look into our new Sycor 440. With a disk storage capacity of up to 10 million characters and the use of up to eight separate terminals, you can do data entry and inquiry/response concurrent with background processing.

Our 440 system lets you share and access files locally, reducing communication line costs and investments in central CPU resources.

On-site display is controlled by the on-site processor and is capable of performing independently. At the same time that you're performing data entry you can use make of our special programs to produce a wide variety of management reports like sales analysis, inventory and billing.

It's a system as flexible as your needs.

Give us a call.

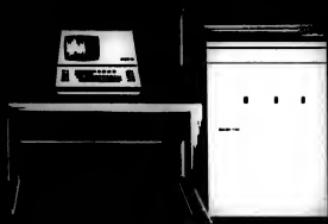
We invite you to take a closer look at our family of distributed data entry and processing systems — the lowest cost answer to your branch office needs.

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powerful,
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remote data entry
and batch
communications
... for only
\$328/month*



DATA 100

C O R P O R A T I O N



Operations check control-room instruments at Georgia Pacific Corp.'s PVC plant in Plaquemine, La.

User Places Blame on Systems House For Problems With Nova Installation

By Mal Stiebel

Special to Computerworld

TULSA, Okla. - Wholesaler J.C. Hamilton Co. has gotten the short end of the stick. After a \$1.5 million investment and its two-year struggle to bring some benefit from its in-house Data General Corp. Nova 1200 system, according to company president J.C. Hamilton Jr.

He placed the blame not with the hardware, but with the systems house that put the installation together.

The hardware and software supplier, Computer Sales and Service, went bankrupt and its owner moved to Dallas, leaving the firm and another company in the Tulsa area with an unimplemented program written in a "unique language." That couldn't be understood by any outside programmer or by the users themselves, Hamilton said.

Parallel Runs

Applications, including purchasing, inventory, accounts receivable and payroll, were run in parallel with a manual system for the entire lifetime of the system, because the user had "little confidence" in the validity of the programs or the computer-stored data base.

System response time to transaction entries from the four CRTs tied to the computer was over 10 seconds.

The systems house (when they were still in business) told Hamilton program changes to reduce the response time would cost over \$10,000.

The hardware has been maintained by multiple vendors: Data General for the computer, CRTs and Teletype; Centronics Data and Teletype for the printer; and Iomega, Inc. for the disk drives.

The firm was satisfied with the hardware performance although it had a strong preference for a single local maintenance source.

Considered a System/3

The company considered an IBM System/3 in 1973 before deciding on the Nova. It didn't like the \$5,000 System/3 price tag, and wanted an interactive system, rather than a card-oriented batch system.

Now the company has reassessed its needs. This time IBM has offered the System/32, although the quoted price is still around \$5,000.

But Goes to DEC

But the company has, in fact, installed a Digital Equipment Corp. system instead. A Digital Teletype offers a similar purchase plan for the Tuba system to replace the existing system.

It means new programs for the existing applications, a planned payroll package and another conversion for the data base of 40,000 inventory items. But Hamilton didn't seem disheartened by the expense.

"It made us a lot smarter than we were two years ago," he said.

Trade Groups Could Help

Hamilton suggested that trade groups could perform a significant service by participating in

In Plastics Plants

Minis Reduce Risks to Workers

SAN LEANDRO, Calif. — Minicomputers are now being used to help reduce risks to employees in the process of making polyvinyl chloride (PVC), a plastic widely used in pipe, pipe fittings and packaging.

Varian Data Machines Series 620 minicomputers are controlling chemical reactors at three large new plants that manufacture PVC.

The three plants are operated

by Georgia Pacific Corp. in Plaquemine, La.; Shintech, Inc. in Freeport, Texas; and Tennessee Chemicals, Inc. in Pasadena, Texas.

Together, these plants account for 25% of present domestic PVC capacity. All of them were started during the past nine months.

All were designed specifically for computer control — a strategy that offers increases of 30% to 40% throughput per unit of capital cost when compared with manual control.

Workers can meet the Occupational Safety and Health Administration's (Osha) new limits on the exposure of workers to vinyl chloride monomer (VCM), the major raw material used in making PVC.

To date, no manually controlled PVC plant has been able to comply with Osha's requirements.

The design and implementation of computer control at the three plants was handled by the Taylor Instrument Process Control Division of Sybron Corp. in Rochester, N.Y.

J. Patrick Kennedy, a systems consultant at Taylor's office here, said the manufacture of PVC provides an excellent example of the advantages computer control can bring to a batch process: increased throughput; closer control of the process; major gains after it is often the opportunity to use larger, more efficient processing equipment.

PVC is made by the polymerization of VCM. In this reaction, molecules of VCM join to form long, chain-like molecules — polymers — of PVC.

In a typical manufacturing cycle, a reactor is loaded with VCM, water and certain catalyst additives. The vessel then is heated with steam until the polymerization — which produces considerable heat — is running at a selected temperature. After that, the reactor must be cooled with water until the polymerization is finished.

Then the reactor is cooled down, unreacted VCM is vented to a recovery unit and the PVC product is removed for drying and storage.

This polymerization process is extremely sensitive to temperature. There are two major modes of PVC plastic, and very small temperature differences determine which type is produced.

Cycle Cut

Under manual control, a polymerization cycle might take about 14 hours. Computer control cuts this time to about eight hours, Kennedy said. It does this by several means.

First, it takes dead time out of the process by making certain that the reactor and its associated equipment are never standing idle, waiting for an operator to do something. Second, it both optimizes and hastens the heat-up and cool-down phases of the process. Thirdly, it allows (Continued on Page 40)

Uninsured System Stolen From College

By John Herbert

Of the CWS staff

BELOIT, Wis. — The lure of a portable computer system housed in a room with a defective door lock proved to be a regrettable combination at Beloit College here recently.

A thief or thieves walked off with an uninsured Data General Corp. Nova 1200 minicomputer and a Sykes Datronics, Inc. Data Recorder auxiliary storage unit donated to the college's physics department.

There was no extra security in the physics laboratory which housed the equipment because

both the building and the room had locks on the doors, according to Lt. Greg Falkman of Martin Security.

The crime occurred between the hours of 10 p.m., when the building was locked for the night, and 8 a.m., when the loss was discovered, Falkman said.

But the \$10,000 to \$20,000 worth of equipment was probably taken before 1 a.m. — the time when Martin Security makes its rounds, he said.

Know What They Were Doing

The thief or thieves "seemed to know what they were doing,"

because the electrical cables were cut in such a way as to leave a lot of wire attached to the equipment, he said.

And other items in the room, such as the system's user manual and a teletypewriter, were undisturbed, Falkman added.

The system was donated to the college, where it was used for research purposes, only three or four months before it was stolen. Students and staff were still learning how to use it, he said.

Noting that the system had not been recovered, Falkman said he believes the college now insures all valuable equipment.

Primeaid: fix a Prime quick with "Air Spare".

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Prime users, our unique low-cost Air Spare plan is the logical next step. We air express a temporary replacement to the user while he sends us the malfunctioning unit for repair. In most cases the system is up and running again without having to call field service. Write or call Prime for full details.

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intelligent
remote data entry
and batch
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\$328/month^{**}



The latest member of DATA 100's family of distributed processing systems is designed to provide remote entry and communication capabilities in remote processing applications. The Model 77 is an intelligent key to diskette unit which permits the user to enter, edit, store and transmit data under the control of powerful data entry and communications software.

The DATA 100 Model 77 gives you all these features

- Operational modes include entry, verify, search, update, system displays and optional format definition
- Enhanced with fixed entry validation, accumulators, arithmetic and logic functions and input output formatting
- Choice of optional line printers—62 and 125 lpm
- Second key station optional
- Batch data transmission via bisynchronous communications discipline, attended or unattended point-to-point or multipoint
- Control of remote entry network by centralized format creation and automatic distribution
- Optional local capability for user written application formats
- Selective data transfer to another diskette or line printer of individual data sets or complete media copy
- Technical support through a world-wide service network of more than 230 locations

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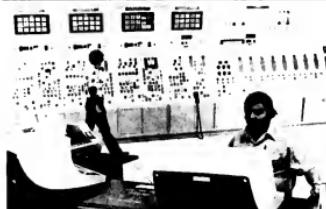
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MINIWORLD



Operators check control-room instruments at Georgia Pacific Corp.'s PVC plant in Plaquemine, La.

In Plastics Plants

Minis Reduce Risks to Workers

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All were designed specifically for computer control, a strategy that others increases of 30% to 40% in throughput per unit of capital cost when compared with manual control.

And all of them can meet the Occupational Safety and Health Administration (OSHA) limit on the exposure of workers to vinyl chloride monomer (VCM), the major raw material used in making PVC.

In due time, no manually controlled PVC plant has been able to comply with OSHA's requirements.

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Patrick Kennedy, a systems consultant at Taylor's office here, said the manufacturer of PVC provides an excellent example of the advantages computer control can bring to a batch process: increased throughput, closer control of the process, more plant safety, and often, the opportunity to use larger, more efficient processing equipment.

Difficult to Implement

Of course, it might be difficult to implement computer control to the VCM plant. But there is no denying the urgent need for an effective vehicle for reaching the first-time user, especially the small businessman, before he buys, not after.

Industry soothsayers predict that close to 5 million small businesses will be using computers installed in the next decade. Their future owners must be educated, starting now.

But Goes to DEC

By John Hebert

on the CW Staff

BUHL, WIS. The lure of a portable computer system housed in a room with a defective door lock proved to be a regrettable combination at Buhl College here recently.

A thief or thieves walked off with an unboxed Data General Corp. Nova 1000 minicomputer and a Sykes Datronics, Inc. Data Recorder auxiliary storage unit, donated to the college's physics department.

There was no extra security in the physics laboratory which housed the equipment because

both the building and the room had locks on the doors, according to Lt. Greg Falkman of Martin Security.

The crime occurred between the hours of 10 p.m. when the building was locked for the night, and 8 a.m., when the loss was discovered, Falkman said.

But the \$10,000 to \$20,000 worth of equipment was probably taken before 1 a.m., the time when Martin Security found its rounds, he said.

Knew What They Were Doing

The thief or thieves "seemed to know what they were doing."

PVC is made by the polymerization of VCM. In this reaction, molecules of VCM join to form longer, chain-like molecules.

In a typical manufacturing cycle, a reactor is loaded with VCM, water, a catalyst and certain additives. The vessel then is heated with steam until the polymerization reaction, which produces considerable heat, is running at a selected temperature.

After that, the reactor must be cooled with water until the polymerization is finished.

Then the reactor is cooled down, the reactor is vented to a recovery unit and the PVC product is removed for drying and storage.

This polymerization process is extremely sensitive to temperature. There are several grades of PVC plastic and very small temperature differences determine which type is produced.

Cycle Time Cut

Under manual control, a polymerization cycle might take about 14 hours. Computer control can reduce that to about 10 hours, Kennedy said. It does this by several means.

First, it takes dead time out of the process by making certain that the reactor and its associated equipment are never standing idle, waiting for an operator to turn a valve. Secondly, it both optimizes and hastens the heat-up and cool-down phases of the process. Thirdly, it allows

(Continued on Page 40)

Uninsured System Stolen From College

because the electrical cables were cut in such a way as to leave a lot of wire attached to the equipment, he said.

And other items in the room, such as a vacuum cleaner, a manual and a typewriter were un disturbed, Falkman added.

The system was donated to the college, where it was used for research purposes, only three or four months before it was stolen. Students and staff were still learning how to use it, he said.

Noting that the system had not been recovered, Falkman said he believes the college now insures all valuable equipment.

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Minis Help Reduce Worker Risks in Plastics Plants

(Continued from Page 39)

simultaneous performance of steps that must be done serially in a manually controlled plant.

The charging of a PVC reactor involves a large number of steps and the operation of as many as 50 valves and other devices—notably the opening and closing of valves, Kennedy said.

With the computer, steps are trimmed from the operation of each device and when sequential make-ready steps that take an hour are replaced by a computer-controlled operation that takes a few minutes, the saving of time can be substantial.

This can be translated readily into dollars, Kennedy cited an example of a plant that makes 400,000 ton/year of PVC, buying the required VCM for 12 cent/lb and selling the plastic for 26 cent/lb.

If a plant had a cycle time of 14 hours under manual control, every minute trimmed from the cycle time would yield about \$125,000/year in increased revenues simply by boosting throughput.

Contributes to Safety

The computer system's ability to check and compare information contributes greatly to the safety of both the product and the plant's operating personnel.

Manually controlled reactors have suffered a variety of accidents, including some committed, so that batches were ruined; valves have opened prematurely, dumping the product; and reactors have exploded after receiving a double charge of catalyst.

In a computer-controlled plant, a large number of data checks virtually precludes such occurrences, Kennedy said.

For example, when a reactor is being charged, the computer in a Taylor PVC system determines how much reactant is needed by monitoring four quantities: revolutions of a flow meter, revolutions of the pump that delivers the reactant, total running time of the pump and the change in the liquid level in the reactor.

Unless all of these quantities agree, the computer initiates an emergency procedure requiring intervention by an operator.

The value of computer control in allowing advanced processing equipment to be used is illustrated by the recent advent of large reactors in PVC manufacture.

The reactors stand about six stories tall and hold 30,000 to 50,000 gallons. In manually controlled plants, each reactor's capacity is between 2,000 and 7,000 gallons.

Able to Meet Standards

This combination of computer control and large reactor size—along with new methods of fabricating, controlling and monitoring the reactors—will enable the managers of automated PVC plants to meet new OSHA standards that will limit the exposure of workers to VCM vapors.

The regulations require that the average level of VCM in the air at a worker's breathing zone in an eight-hour shift must not exceed one part per million and that peak levels of VCM must not

exceed five parts per million.

Plant operators are required to VCM from two sources. Valves and fittings may allow small amounts of monomer to leak continuously into the plant atmosphere. And larger amounts of vapor may be released when a reactor is opened for manual cleaning.

In older PVC plants, average monomer concentrations in the ambient air may be as high as 50 parts per million, and local concentrations during reactor cleaning can be much greater.

Owners of such plants doubt that they can meet the OSHA standards, which are scheduled to become effective on April 1. The Society of the Plastics Industry tried unsuccessfully to persuade the Supreme Court to extend the deadline.

In the new large reactors, VCM vapor is well controlled. Kennedy said that only a few sources of leakage, since far less plumbing is needed for one 40,000-gallon reactor than for four 4,000-gallon units.

And the large vessels are

opened for cleaning less often. Reactors developed by Shen-etsu Chemical Industry Co. may need manual cleaning only once a year, he said.

This low cleaning frequency is attained through the use of a proprietary coating that is sprayed onto the reactor's interior surfaces before each production run.

Equally important is the fact that an automated plant has fewer workers to expose to VCM, Kennedy said.

Shintech's plant, for example,

has only about 45 operators. An older plant having roughly the same PVC capacity requires more than 160 operators.

The cost of such a system is about \$250,000, responding to a leasing cost of about \$8/hour for 24 hour/day, Kennedy said.

This is about half the cost of one plant operator, he said. Taking overhead items and fringe benefits into account, a typical chemical-plant operator now costs his employer about \$17/hour, Kennedy added.

THIS IS A REMOTE BATCH TERMINAL.

Controls Measuring Devices

Mini System Hastens Lab Testing of Air Conditioners

YORK, Pa. — By controlling some of its numerous analog measuring devices with a mini-computer system, the York Division of Borg-Warner Corp. here has slashed the time required to acquire and process certain kinds of test data in its engineering laboratory.

The manufacturer of air-conditioning, refrigeration and heating and ventilating systems has also realized substantial sav-

ings in computer programming time and broadened its computerized testing applications.

The microcomputers include a Hewlett-Packard HP 9600 scientific measurement and control system, used for data acquisition and conversion, and an HP 3000 Mini Datasenter, used for component and system design, rating, test data analysis, mathematical/statistical analysis and program development.

Prior to installing the HP computers, all measurements of data crucial to air-conditioning research were read manually by technicians, then converted to punched cards for computer input.

Now the HP 9600, located in York's engineering test laboratory, has the capability of scanning up to 400 analog input channels from a variety of transducers. In addition, it converts

the signals to a digital format for processing in the HP 3000 for some testing requirements.

Before releasing techniques of manual data input, the HP system processes in 1.07 hours a typical mix of test data that formerly required eight hours with the predecessor computer.

Programming man-hours with the HP 3000 have been reduced by 16%, according to the firm. Factors contributing to this im-

provement are on-line terminal access for program compilation and execution; a shareable sub-program library; and commonly used subroutines; and HP software aids which facilitate the detection of program errors.

Data acquisition, conversion — from analog microvolt representations to digital degrees Fahrenheit, for example — and data processing are all accomplished with the 9600. The HP 3000 is used for programming and further data processing. The two computers are interfaced to allow on-line transfer of programs and data.

Many variables are inherent in the basic air-conditioning cycle. Liquid refrigerant, the medium of air conditioning, flows to evaporator coils where it absorbs heat from air blown over the coils.

As a result, the refrigerant expands to a gaseous state. The vapors must then be compressed sufficiently to gain a high enough saturation pressure to allow condensing at an above-ambient temperature.

Upon discharge into a condenser, the heat is passed from the vapor to the atmosphere, thus condensing the vapor into a liquid state. Supporting the cycle are various flow controls and valves to regulate the process of removing heat from the air being conditioned.

A system of one variable in the design of an air-conditioning system affects the others. Hence, comprehensive testing is essential at York to increase continually the efficiency of its products.

Checks Temperatures

The program entails measuring temperatures, pressures, flow rates, electrical power and acoustic spectra of operating air-conditioning systems.

One test program, for example, measures various temperature levels both outside (at the condenser coil) and inside (at the evaporator coil), plus air flows and power input.

Other critical tests include compressing, for example, a compressor, which compresses vapors received from the evaporator, must be tested for capacity and power usage under a wide range of conditions.

Tests to determine and check that refrigerant flow rate from electrical heat input to the stand and from water flow and temperature measurements, temperature and pressure are recorded for both compressor inlet and outlet, as well as compressor speed and power consumed.



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Computer Caravan/76 brings a national computer conference to key computer-using states across the country.

Measured by value of computer systems installed, the ten largest states in the U.S. (lighter shading on map) account for more than 60% of all computer systems in the United States. Adding the next biggest areas - 7 states and the District of Columbia (darker shading on map) - we get to more than 75% of all the U.S. Computer systems, measured by value. And it's these key states in the computer world which will be host to - or nearby - one or more of the nine cities in the Computer Careavan '76 - the travelling computer users' forum and exhibition sponsored by Computerworld.

To computer professionals, this means a unique opportunity to see a national computer show without leaving the office for a week and travelling across the country. It's a chance to keep up on the latest information in our user-to-user forums and on the latest products and services in our complete exhibition.

And thousands of computer professionals will take advantage of this opportunity as the Caravan moves across the country. The '76 Caravan can expect attendance of over 30,000 computer professionals, and unlike any other computer show, significant numbers of attendees will come from each of 15 states and the District of Columbia - representing 65% of all U.S. computer systems installed. That's true national coverage.

As a marketer of computer products and services, the Computer Caravan offers you a unique opportunity to meet the professionals who run your country's computer installations in a one-to-one, business oriented atmosphere. Because there are 27 different show days, no one Caravan day is too crowded to give you the opportunity to present your products or services in detail—either on our exhibit floor, or in your own product seminar. And the 1976 Caravan offers several innovations which can make it more suitable to your individual marketing problems:

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CI Notes

HIS, CI Notes Continue

PARIS — Negotiations are continuing on the contract for the merger of Honeywell-Bull and Compagnie Internationale pour l'Informatique (CII), a Honeywell informant. Sympathetic CII spokesman said: "The French government is expected to grant contracts and subsidies amounting at about \$1.35 billion over the next four years, he said.

The French government has agreed to cover CII's losses for this year and for the first two months of next year, estimated at \$1.3 billion.

The spokesman explained the current negotiations are being conducted by lawyers, which could indicate agreement by high-level management has been reached on most terms.

DCI Injunction Stayed

FAIRFIELD, N.J. — Digital Computer Controls, Inc. (DCC) has filed an appeal and posted bond of \$500,000, thus effecting a stay on the injunction handed down by the Delaware Chancery Court [CW, Nov. 19].

The injunction will be heard by the Supreme Court of Delaware.

DCC said it will continue to manufacture and ship its full product line, including the D-116 involved in the suit, pending a decision on the appeal.

The injunction bars DCC from copying and using Data General Corp.'s (DG) proprietary trade secrets contained in the logic design for DG's Nova 1200s for any purpose other than maintenance or as permitted by DG proprietary legends and from using DG's Nova 1200 and DCC D-116 logic drawings containing DG trade secrets. The purpose of the manufacturing minus substantially identical to the Nova 1200.

Supershorts

Advanced Computer Techniques Corp. and Ekonomicki Biro, a Yugoslav management and business consulting firm, have agreed in principle to establish a joint company to provide DP consulting services to companies in Yugoslavia and other countries.

Sirvess, Inc. has agreed to perform third-party maintenance on Data Printer Corp. line printers.

Computer Sciences Corp. has formed an Applied Technology Division in its systems group which will incorporate functions of the Field Services Division while also adding new areas such as systems and operating simulation, aerospace and other high-technology systems for clients in industry and the Federal government.

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As Batch Jobs Decline

Survey Finds Remote Batch, T/S to Grow

By Molly Upton
Of the CW Staff

NEW YORK — DP service firms of all sizes expect remote batch and time-sharing services to account for a larger percentage of their revenues in 1977 than in 1976, and expect batch to be a relatively important source of revenues.

These are some of the results of the "Ninth Annual Industry Report" to the Association of Data Processing Service Organizations (Adapso) prepared by Quantum Science Corp.

Adapso's survey responses from 130 firms in the computer services industry.

Smaller firms' profits held up relatively

better than did those of the larger service firms during 1974 compared with 1973,

the study indicated.

The most significant problem was the impact from service bureau competitors

and/or new technology, followed by de-

sign and development of a new product,

the Adapso report found.

Forecasting sources of revenues for 1977, the small firms, under \$500,000 in annual revenues, indicated total revenues from batch would drop from 79% to 55% in 1974.

Firms in the category of \$500,000 to \$2 million in revenues forecast batch revenues dropping from 51% to 35% of their gross in 1977.

Firms from \$2 million to \$10 million in batch revenues accounting for 16% of their total in 1974, instead of the 24% in 1973, while for companies over \$10 million, the drop will be from 15% to 13%, according to the study.

Remote batch and time-sharing services will show the largest gains among the smaller firms, rising from 6% to 20% in the smallest size firms and 15% to 27% in those with revenues between \$500,000 and \$2 million.

In firms between \$2 million and \$10

million, the increase in revenues from remote batch and time sharing will be from 21% to 28% in 1977, and for the largest firms from 18% to 24%.

Services Estimates Vary

Expectations of revenue contributions from software services varies according to the size of the respondents. For instance, the smallest firms plan an increase in revenues from software services from 4% to 7%, while all other categories see a decrease in the percentage of total revenues.

Software products revenues are seen increasing by the \$500,000 to \$2 million firms and static by those over \$10 million in annual revenues.

Looking at profitability, the survey found the small firms' profit increased 11.2% between 1973 and 1974, while those in the \$500,000 to \$2 million category showed a rise of 4%.

However, in all other categories, the average profit declined.

Among firms in the \$10 million to \$100 million range, the average change was a 10% decline, compared with a 16% decline among those in the \$10 million to \$100 million category.

The average change overall among the 44 respondents to this question was a drop of 13%.

In ranking the competition, the category of other DP service firms retained its 1974 survey rank of first; however, mini-computers and small business systems, added to the survey this year, now occupy the No. 2 position.

Banks held third position as before. Corporations with in-house computers dropped to fourth position from the previous rank of second.

Government agencies outranked "others" for fifth place. Last year government agencies were last among possible competitors.

In ranking the most significant problems, companies differed in their assessment of the impact according to their sizes.

For instance, overall No. 1 was impact from service bureau competition and/or new technology, as voted by the two smaller categories. However, the next to largest firms saw design and development of a new product as most significant, whereas the largest firms were primarily concerned with technical personnel acquisition and retention.

Overall, the second problem was design and development of a new product, followed by marketing personnel acquisition and retention, then technical personnel.

Ranking 5 through 10, the largest firms had control of cash flow, followed by marketing of a new product, government regulation.

(Continued on Page 46)

Add-On Business Turns Up Again With FS Delay, Uneasy Economy

By Molly Upton
Of the CW Staff

The 370 add-on memory business has improved over a year ago with a noticeable upward trend in the last six months, most makers contacted in a survey agree.

And there's a lot of life in the 360 add-on market, they said.

In the 370 area, many attributed much of the growth to the word from IBM that it is postponing announcement of what was known as its Future Systems (FS) series.

Also, some cited the recessionary economy, which they said has prompted users to make do with their existing hardware rather than upgrade.

Bill Jordan, vice-president and general manager of Intel Corp.'s Memory Systems Division, said, "Business has been real good for us in the last six months."

Part of the rise in sales is a result of Intel's efforts to sell directly to the end user, he said, which began last spring.

Intel's add-on memory business is "substantially better" than a year ago, he said, observing there has been a general increase throughout the year.

The 370 models for which add-on memory demand is currently greatest are the 135 and the 158, he said. The 158 add-on averages about 1M bytes and the 135 about 1.5M bytes.

Intel makes add-ons for the 135, 145 and 158 and will soon have one for the 168, he said. All products are semicon-

ductor.

Jordan mentioned the recession as also partly responsible for the upswing, noting that in the economic crunch users tend to look to the independents.

Wayne R. Brumm, product manager of systems equipment operations at EMM Computer Products, said, "We're very bullish on 370 add-ons."

EMM's business in add-on memory for 158s is 50% larger than it was a year ago, he said.

Brumm cited as reasons for the upturn in the 158s the need for the FS market, which turned the trend by users to expand their systems above the manufacturer's limit.

EMM offers an enhancement product for the 158 with more than 2M bytes.

Indicating the popularity of using enhancement memory, Brumm said, "At the end of next year he expects the average memory capacity of the 155 to grow to 1.75M bytes, which means nearly 50% of the units will have over 2M bytes."

"And that market is only available to those that are able to sell to the user who needs enhancement," he observed.

"Enhancement only comes about after a product has matured," he said, and after users have added memory to the manufacturer's limits.

Accelerating Trend

Brumm cited an accelerating trend in the firm's memory business, saying the

(Continued on Page 46)

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Uneasy Economy, FS Delay Prove Add-On Mart Boon

(Continued from Page 45)

third quarter was 20% better than the first half, and the fourth quarter is expected to be 20% better than the third. "It is the first time in a long time we are making financial commitments for additional memory to get them in this year," Brumm observed.

The firm has about 60M bytes of memory on 155s installed, he said, and is entering the 145 and 158 market in earnest.

Although EMM has offered memory on the 145s before, it has not stressed this product as it was waiting until it had its own semiconductor capability for both the 145 and 158 product, he said.

The 145 is in 16 chips while the 158 uses 48 chips, he said.

Brumm said he's anticipating placing over 50M bytes of memory for 158s in 1976.

Of the 145 add-on business for the

industry next year, he said EMM expects to grab 20%, with EMM's portion growing from the eight units currently to over 75 in 1976.

The firm also plans to enter the 135 market next year, he added.

Overall, Brumm said he expects the 370 add-on market for EMM to become with in two years 2-1/2 times the 360 market in terms of bytes.

Contrary to Jordan, who cited the recession as helping business, Brumm said business a year ago was admittedly weak since there was a downturn in the economy.

Business Much Better at AMS

At Advanced Memory Systems, Inc. (AMS), business is much better, according to Dick Andreini, vice-president of systems marketing.

The firm makes semi memories for the 135, 145, 155, 165 and 158 and is soon coming out with one for the 168, he said.

It also offers processor speed-up units (PSU) for the 155 and 165. The 155 PSU has been very strong for a year and a half, he said.

Andreini said the key spots for next year are the 135 and the 158, which are very strong, and he has good expectations for the 168 also.

In terms of units, demand is hottest for the 135. Demand is fairly even across the board, Andreini said.

The add-on business has been heading upward in the last six months, he said, with demand running about 15% to 20% over the previous year.

Demand for add-ons for the 155 and 165 was "pretty dormant" through most of 1974, he said, until it became evident the FS would be postponed. Business in this sector has picked up in the last six months.

At Cambridge Memories, Inc. (CMI), a firm that earns 80% of its revenues from

sales of add-ons for the 145, 155, 155 and 165 and only 20% from 360 add-ons, salesmen are gearing up to meet the needs of the 135 user with an add-on memory that will be available in January.

"We have a backlog there and estimate that the 135 market will be a very active one."

Don Ventura, CMI vice-president of marketing, added, "Now that the air has cleared on FS, we are seeing a renewal of decisions on CPUs, which is indicative that the memory business should pick up."

The most significant trend CMI has observed has been a change in the mix of lease to purchase arrangements — many more DP managers have chosen to sign short-term leases opposed to purchases, he said.

At Ampex Corp., demand for the 155 and 165 core add-on is about the same as last year, said Al Horowitz, product manager.

However, he remarked, there is greater activity in the 360 area. The Extended Core memory for the 50, 65 and 75 are making to inroads and business in the add-on mainframe memory has increased over that of a year ago, he said.

The upward trend in 360 add-on demand has been especially noticeable in the last six months, he said.

Demand is up for memory for the 45, Horowitz added.

Fabtek Corp.'s Jerry Larsen, vice-president of marketing, reported the firm's 360 business is as good as last year's in terms of units, but is somewhat down in revenue because of price erosion in the market.

The firm initiated its own direct marketing program a year ago, and the campaign has picked up dramatically, he said.

Add-ons for the 65 and 80 are the two most popular items at the moment, Larsen said.

At AMS, Andreini said business has been surprisingly good in the 360 sector for the last six or eight months. Most notable demand has been for the 65 and 50, he said.

Batch to Ebb as T/S, Remote Batch Grow

(Continued from Page 45)

tions and other. One hundred firms answered this question in the survey.

In the area of future applications offerings, whereas there was a rising percentage of the number of smaller firms offering planning/modeling, fewer of the larger firms plan to offer this in 1977 than in 1974.

The percentage of smaller firms planning to offer data base management jumps from 16.9% in 1974 to 27.3% in 1977, but remains relatively stable among the larger firms, 56.7% compared with 57.1% in 1974.

The report is available for \$150 from Quantum Science Corp., 245 Park Ave., 10017.

Austrian HP Fined For Export Violation

WASHINGTON, D.C. — The U.S. Department of Commerce imposed a \$6,000 fine and a six-month probation period on Hewlett-Packard GmbH (HP) in Vienna, Austria, for unauthorized reexportation of 16-bit data systems and peripherals to Czechoslovakia.

The penalty was imposed after voluntary disclosure by HP, which indicated measures have been taken to prevent such violations from occurring again.

The U.S. government, or HP indicated he thought certain demonstration licenses would provide temporary coverage until U.S. export permission was obtained.

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But Has No Plans to Sell Tape

ITC Expects Improved Quality With In-House Media

By Molly Upton
Of the CW Staff

SUNNYVALE, Calif.—Media supplier International Terminal Corp. (ITC) is continuing a media maker's longest proceeding on the construction of a 37,400 sq ft plant for production of magnetic tape used in its media products.

The move is a natural one, President Reid Anderson said, observing that in-house manufacture will allow the firm to control the quality of its products more and also provide cost benefits.

"We believe we can make a better quality, more consistent product," he said. The firm supplies cassettes and floppy diskettes.

Costs of tape have more than doubled in the past year, Anderson said.

Currently the firm receives shipments of raw tape, which it then ships and coats for various products such as magnetic cards, cassettes and floppy disk drives. "We repeat the process," he said.

Currently ITC has one supplier with whom it has worked on quality, and ITC will continue to receive shipments as a second source, he said.

The building will allow for expansion in the production of cassettes and floppies, he said. The building is expected to be completed in February, and Anderson expects the tape production line to be operational about August.

No Plans to Sell Media

The firm has no plans to sell its media, but rather intends to consume all of the yield, he said.

ITC is not thinking of going into the

Wyly to Sell Gulf, UCC Banking Division

DALLAS—Wyly Corp. has been active in negotiations to sell its Gulf Insurance Co. subsidiary and its banking division and has reached a preliminary agreement with Walter Haefner Holding AG that would allow Haefner to make an additional investment in Wyly's Data Transmission Co. (Datran) subsidiary.

Wyly said it expects to complete the sale of Gulf to Fiqua Industries, Inc. within two months.

The sale is subject to approval by directors of both firms, certain creditors of Wyly and appropriate regulatory agencies.

The sale would eliminate \$30 million of Wyly's highest interest debt, the firm said. Wyly's nine-month report included a \$37 million loss for Gulf, including the extraordinary loss resulting from the sale.

Wyly's subsidiary, University Computing, Inc., is also in negotiations to sell its banking division to Boeing Computer Services, Inc. This sale is subject to financial audit and approval by certain Wyly creditors and directors of both companies.

Under terms of the agreement with Haefner, Haefner will increase its current investment in Datran to \$47 million.

Haefner will receive an option to acquire an additional \$20 million of Datran 8% subordinated convertible debentures and will subscribe to \$7 million of these early next year, according to the agreement terms.

Haefner will also receive additional warrants to purchase one million shares of Wyly common. The Swiss holding company already has rights to 3 million Wyly common shares.

Haefner will assume a guarantee Wyly had made to one of Datran's vendors, thereby releasing \$2.4 million of cash collateral to Wyly Corp.

The latest agreement between the two firms is subject to approval by the Federal Communications Commission, Wyly shareholders and others.

magnetic tape marketplace, he said.

The cassette market is not as cost-competitive as the magnetic tape area, primarily because of the economies of equipment included in the cartridge, he said. Anderson said this past fiscal year ended in June was a poor one for the firm: it grew only 60%. During the previous years it has more than doubled its growth, he said.

For fiscal 1976 he expects to almost double. "We could get closer," he said, adding that it is "very hard to double every year." Last year the firm's revenues were over \$10 million, he said.

ITC, which is 6-1/2 years old, has been profitable for the past three fiscal years, he said.

ITC has come out lately with media for its floppy disk that is "as good or better



CW Photo by R. Frank

Reid Anderson

not expect the prices to drop too much further, especially if customers are fussy and specify various levels of certification. Currently diskettes in large-volume orders are selling for under \$4 apiece, he said.

ITC supplies a cartridge for the 3M Co. drive and is waiting to check whether its license with 3M covers the smaller version 3M developed with Hewlett-Packard Co. (HP) for use in HP's new terminal, he said.

Although the floppy looks like a simple product to manufacture, it's not, Anderson said.

Carl Holder, product manager of marketing, said there are a lot of refinements to even the packaging of the diskette that make a difference.

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Transaction Pricing for Software Seen on Increase

By a CW Staff Writer

PHILADELPHIA — The use of transaction pricing for software will increase considerably by 1985, according to Informatics, Inc., President Walter F. Bauer.

Surveying several issues which could affect the software scene in 1985, Bauer observed: "DPers should weigh the issues and do their part to optimize the future shape of the industry," he told a users meeting here.

Among the "matches" being played in the industry today are: the government vs. IBM, IBM vs.

the peripheral equipment manufacturers, independent software and services companies vs. the mainframe companies, transaction vs. facilities pricing and free-standing minicomputer vs. large-scale communication-based computers, he said.

Bauer said the concept of transaction pricing appeals to both the user and supplier. Under transaction pricing, a user would be charged for a Cobol compiler, for example, on the number of Cobol statements produced.

"The appeal of transaction pricing is in its more direct relation to customer costs, allowing the customer to better understand the correlation of the DP costs to his other business units," he observed.

"We believe this arrangement because, in relating the price to value received, he hopes to get a higher price," he said.

U.S. vs. IBM Case

"The viability of the very existence of about 80% of the firms in the DP industry depends

on what happens" in the case of U.S. vs. IBM, he said.

One important question, he suggested, is, "Will the case be decided on its technical merits or will the decision gravitate to the intangible area of the future of competition in the DP industry?"

Another is the degree to which today's growing antitrust-business sentiment will offset the fine public relations image IBM has developed over the years, he said.

If there should be a consent

degree, the wording is it will be crucial, he said, for if the decree doesn't consider software and services, IBM could well become the overwhelming supplier of software and services in 1985, he said.

A "cavalier approach" to deciding IBM could easily result in less competition than now exists, Bauer observed.

The match of IBM vs. the peripherals makers "may not make it into the finals of the tournament, unless the government beats IBM in the semifinals," he said.

The U.S. vs. IBM case can be called "principally a lawsuit to determine whether there will be a plug-compatible peripheral equipment business in the future," he said.

The chances that the typical peripheral equipment company can survive if it is dependent only on the nonpluggable marketplace is in most cases no greater than 25%, according to Bauer.

Software Houses vs. Mainframes

In the match between the independent software and service company vs. the mainframe company, the participants are "reluctant to square off at each other."

"In fact, most of them probably don't yet recognize the other as a serious or qualified option," Bauer said.

Although "the larger mainframe companies are offering certain items of software, most of these are not yet in strong competition with the software products offered by the better software companies," he said.

An exception is in the data base area where IBM has IMS.

Although Honeywell and Univac and other mainframe manufacturers, like Control Data Corp., have shown little interest in data services, "is there anyone among us who believes the day will not come when all mainframe companies show such an interest?" he asked.

Bauer didn't venture to guess the outcome of the mini vs. communications-based central processors, but reiterated the arguments of each side.

Contracts

The Kennedy Co. has been awarded a contract from the Systems Technology Division of Fairchild Camera & Instrument for Model 9000 tape transports to be used with automated testing equipment.

Fairchild has received a \$1.6 million contract from the U.S. Army for continued work on the Army's computer-controlled processing, storage and retrieval system.

Statistical has been awarded a contract from the U.S. Department of Labor's Bureau of Labor Statistics for a data base system to be used in conducting surveys of economic business activity.

Informatics, Inc., has been awarded a contract grant by the National Science Foundation, Office of Science Information Service, for a study defining the development of computer-based crisis information systems.

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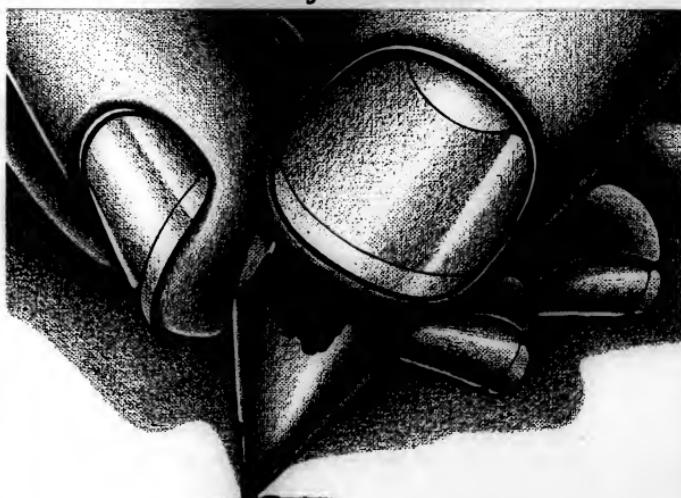
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HP '75 Revenues Rise 11%, Earnings Dip

PALO ALTO, Calif. — Preliminary figures indicate Hewlett-Packard Co.'s (HP) 1975 results were expected — an 11% increase in sales and a slight de-

Dataproducts Net Up 2%

WOODLAND HILLS, Calif. — Although Dataproducts Corp.'s second-quarter revenues were 4% lower than in the year-ago period, earnings ended up 2%.

More importantly, the second quarter showed progress over the preceding first quarter, according to the firm's President, Graham Tyson.

dine in earnings.

Two firms for the year occurred: orders surpassed the \$1 billion mark and international business exceeded domestic busi-

ness, according to William R. Hewlett, HP president.

For the year, sales totaled \$982.7 million compared with \$884.1 million last year, while earnings totaled \$83,957,000 or \$3.04 a share compared with \$84,022,000 or \$3.08 a share in 1974.

In October, the firm had projected about a 10% increase in sales, with earnings either a little above or a little below those of 1974, Hewlett said.

Current signs indicate improved business conditions within the computer industry, Tyson said. New orders have improved and backlog has increased modestly to \$36.5 million, he added.

Earnings for the second quarter ended Sept. 27 increased to \$1.4 million or 21 cents a share from \$1.37 million or 20 cents a share in the year-ago period.

Revenues dropped to \$20.2 million compared with \$21.1 million in the same period last year.

For the six months, earnings rose to \$34.4 million or 46 cents a share compared with \$2.8 million or 41 cents a share in the year-ago period.

Revenues decreased, however, to \$38.9 million compared with \$42.6 million last year.

Results for 1974 periods were restated to treat Data Card as an unconsolidated subsidiary.

\$244.8 million, while earnings fell to \$21.3 million or 77 cents a share compared with \$26 million or 94 cents a share in the same period last year.

The 1975 figures are tentative and have not been completely audited.

Incoming orders in all quarters were above the comparable quarters for the previous year, with the largest increase in the fourth quarter. Orders in the fourth quarter totaled \$249.2 million, up 23% over the year-ago quarter.

International orders for the year totaled \$502.1 million, up 18% from \$425.2 million in 1974. Domestic orders rose 7% to \$50.4 million from nearly \$46.8 million last year.

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Centronics Reaps 10% Quarter Rise

HUDSON, N.H. — Centronics Data Computer Corp.'s first-quarter revenues rose 18% on a 10% increase in revenues over the results for the same year-ago period, and the firm's President, Robert Howard, told shareholders he expects a record second quarter.

Revenues rose to \$11.2 million compared with \$10.2 million in the year-ago period while earnings jumped to \$2.1 million or 45 cents a share compared with \$1.8 million or 38 cents a share. "Our company's prior investment in its future has started to

materialize this quarter," Howard said.

"Our domestic and international marketing efforts have produced increased orders and first-quarter earnings contributed from most of our customers. The broad industry cross-section of these increases indicates to us the beginning of a potential growth period," he said.

"Since the end of fiscal 1974 our debt has been reduced from \$11.5 million to \$6.4 million, which is primarily the result of improved collection of receivables and a continued reduction in inventory," Howard said.

"Improved earnings in future quarters should be expected if the current trend in sales continues," he added.



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to UNITED!

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404-365-4000 (TUE, 10:30-11:30 A.M. EST)
505-890-0000 (TUE, 10:30-11:30 A.M. EST)
602-261-0000 (TUE, 10:30-11:30 A.M. EST)
708-248-0000 (TUE, 10:30-11:30 A.M. EST)
800-221-0000 (TUE, 10:30-11:30 A.M. EST)
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602-261-0000 (TUE, 10:30-11:30 A.M. EST)
708-248-0000 (TUE, 10:30-11:30 A.M. EST)
800-221-0000 (TUE, 10:30-11:30 A.M. EST)
901-682-0000 (TUE, 10:30-11:30 A.M. EST)

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FIRST 3 MONTHS

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Member Computer Dealers Assoc.

Earnings Reports

| PERTEC | | | SANDERS ASSOCIATES | | | ITEK | | |
|-----------------------------|------------|------------|----------------------------|------------|------------|-----------------------------|-------------|-------------|
| Three Months Ended Sept. 26 | | | Three Months Ended Oct. 24 | | | Three Months Ended Sept. 26 | | |
| 1975 | 1974 | 1975 | 1975 | 1974 | 1975 | 1975 | 1974 | 1975 |
| \$ hr End | 8.27 | 8.11 | \$ hr End | 8.20 | 8.10 | \$ hr End | 9.01 | 7.44 |
| Revenue | 12,548,000 | 10,021,000 | Revenue | 49,322,000 | 47,023,000 | Revenue | 49,650,000 | 47,023,000 |
| Earnings | 874,000 | 341,000 | Tax/Cred | 275,000 | 104,000 | Earnings | 35,000 | 4,069,000 |
| | | | Earnings | 215,000 | +34,000 | | 145,272,000 | 143,284,000 |
| | | | | | | | 145,272,000 | 143,284,000 |
| | | | | | | | | |
| CONIFAC | | | | | | | | |
| Three Months Ended Sept. 30 | | | | | | | | |
| 1975 | 1974 | | | | | | | |
| \$ hr End | 8.27 | 8.11 | \$ hr End | 8.20 | 8.10 | \$ hr End | 9.01 | 7.44 |
| Revenue | 21,766,000 | 19,365,000 | Revenue | 49,322,000 | 47,023,000 | Revenue | 49,650,000 | 47,023,000 |
| Earnings | 843,000 | 625,000 | Tax/Cred | 275,000 | 104,000 | Earnings | 35,000 | 4,069,000 |
| 9 Mo Shr | 1.82 | 1.62 | Earnings | 215,000 | +34,000 | | 145,272,000 | 143,284,000 |
| Revenue | 64,729,000 | 60,500,000 | Revenue | 82,842,199 | 84,525,215 | Revenue | 82,842,199 | 84,525,215 |
| Loss | 2,453,000 | 2,181,000 | Loss | 52,438 | 109,815 | Loss | 52,438 | 109,815 |

a-includes \$32,200 gain on sale of a manufacturing facility.

a-includes write-off of \$400,000 for disposal of certain manufacturing equipment.

a-includes \$100,000 gain on sale of Canadian property.

a-includes \$50,000 gain on sale of investment.

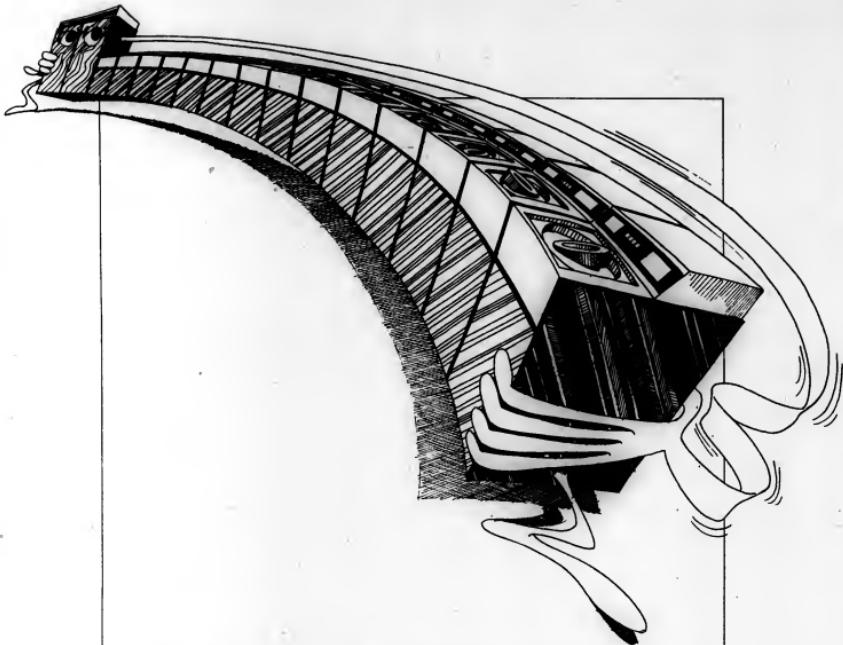
| COMPUTERWORLD computer Stock Trading Indexes | | |
|--|-------------------------|--------------------|
| Computer Systems | Software & EDP Services | Leasing Companies |
| Peripherals & Subsystems | Leasing Companies | CV Composite Index |
| Supplies & Accessories | | |
| 125 | 100 | 100 |
| 110 | 85 | 85 |
| 105 | 80 | 80 |
| 100 | 75 | 75 |
| 95 | 70 | 70 |
| 90 | 65 | 65 |
| 85 | 60 | 60 |
| 80 | 55 | 55 |
| 75 | 50 | 50 |
| 70 | 45 | 45 |
| 65 | 40 | 40 |
| 60 | 35 | 35 |
| 55 | 30 | 30 |
| 50 | 25 | 25 |
| 45 | 20 | 20 |
| 40 | 15 | 15 |
| 35 | 10 | 10 |
| 30 | 5 | 5 |
| 25 | 0 | 0 |
| 20 | 0 | 0 |
| 15 | 0 | 0 |
| 10 | 0 | 0 |
| 5 | 0 | 0 |
| 0 | 0 | 0 |

24 31 7 14 21 28 4 11 18 25 2 8 10 13 20 27 4 AUG SEPT OCT NOV

Computerworld Stock Trading Summary

PERIOD: SEPTEMBER, 1975

| COMPUTER SYSTEMS | | | SOFTWARE & SERVICES | | | PERIPHERALS | | |
|------------------|-------|-------|---------------------|-------|-------|-------------|-------|-------|
| 1975 | CLOSE | WEEKS | 1975 | CLOSE | WEEKS | 1975 | CLOSE | WEEKS |
| RANGE | LAST | CHG | RANGE | LAST | CHG | RANGE | LAST | CHG |
| 1 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 |
| 2 | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 |
| 3 | 3 | 0 | 3 | 3 | 0 | 3 | 3 | 0 |
| 4 | 4 | 0 | 4 | 4 | 0 | 4 | 4 | 0 |
| 5 | 5 | 0 | 5 | 5 | 0 | 5 | 5 | 0 |
| 6 | 6 | 0 | 6 | 6 | 0 | 6 | 6 | 0 |
| 7 | 7 | 0 | 7 | 7 | 0 | 7 | 7 | 0 |
| 8 | 8 | 0 | 8 | 8 | 0 | 8 | 8 | 0 |
| 9 | 9 | 0 | 9 | 9 | 0 | 9 | 9 | 0 |
| 10 | 10 | 0 | 10 | 10 | 0 | 10 | 10 | 0 |
| 11 | 11 | 0 | 11 | 11 | 0 | 11 | 11 | 0 |
| 12 | 12 | 0 | 12 | 12 | 0 | 12 | 12 | 0 |
| 13 | 13 | 0 | 13 | 13 | 0 | 13 | 13 | 0 |
| 14 | 14 | 0 | 14 | 14 | 0 | 14 | 14 | 0 |
| 15 | 15 | 0 | 15 | 15 | 0 | 15 | 15 | 0 |
| 16 | 16 | 0 | 16 | 16 | 0 | 16 | 16 | 0 |
| 17 | 17 | 0 | 17 | 17 | 0 | 17 | 17 | 0 |
| 18 | 18 | 0 | 18 | 18 | 0 | 18 | 18 | 0 |
| 19 | 19 | 0 | 19 | 19 | 0 | 19 | 19 | 0 |
| 20 | 20 | 0 | 20 | 20 | 0 | 20 | 20 | 0 |
| 21 | 21 | 0 | 21 | 21 | 0 | 21 | 21 | 0 |
| 22 | 22 | 0 | 22 | 22 | 0 | 22 | 22 | 0 |
| 23 | 23 | 0 | 23 | 23 | 0 | 23 | 23 | 0 |
| 24 | 24 | 0 | 24 | 24 | 0 | 24 | 24 | 0 |
| 25 | 25 | 0 | 25 | 25 | 0 | 25 | 25 | 0 |
| 26 | 26 | 0 | 26 | 26 | 0 | 26 | 26 | 0 |
| 27 | 27 | 0 | 27 | 27 | 0 | 27 | 27 | 0 |
| 28 | 28 | 0 | 28 | 28 | 0 | 28 | 28 | 0 |
| 29 | 29 | 0 | 29 | 29 | 0 | 29 | 29 | 0 |
| 30 | 30 | 0 | 30 | 30 | 0 | 30 | 30 | 0 |
| 31 | 31 | 0 | 31 | 31 | 0 | 31 | 31 | 0 |
| 1 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 |
| 2 | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 |
| 3 | 3 | 0 | 3 | 3 | 0 | 3 | 3 | 0 |
| 4 | 4 | 0 | 4 | 4 | 0 | 4 | 4 | 0 |
| 5 | 5 | 0 | 5 | 5 | 0 | 5 | 5 | 0 |
| 6 | 6 | 0 | 6 | 6 | 0 | 6 | 6 | 0 |
| 7 | 7 | 0 | 7 | 7 | 0 | 7 | 7 | 0 |
| 8 | 8 | 0 | 8 | 8 | 0 | 8 | 8 | 0 |
| 9 | 9 | 0 | 9 | 9 | 0 | 9 | 9 | 0 |
| 10 | 10 | 0 | 10 | 10 | 0 | 10 | 10 | 0 |
| 11 | 11 | 0 | 11 | 11 | 0 | 11 | 11 | 0 |
| 12 | 12 | 0 | 12 | 12 | 0 | 12 | 12 | 0 |
| 13 | 13 | 0 | 13 | 13 | 0 | 13 | 13 | 0 |
| 14 | 14 | 0 | 14 | 14 | 0 | 14 | 14 | 0 |
| 15 | 15 | 0 | 15 | 15 | 0 | 15 | 15 | 0 |
| 16 | 16 | 0 | 16 | 16 | 0 | 16 | 16 | 0 |
| 17 | 17 | 0 | 17 | 17 | 0 | 17 | 17 | 0 |
| 18 | 18 | 0 | 18 | 18 | 0 | 18 | 18 | 0 |
| 19 | 19 | 0 | 19 | 19 | 0 | 19 | 19 | 0 |
| 20 | 20 | 0 | 20 | 20 | 0 | 20 | 20 | 0 |
| 21 | 21 | 0 | 21 | 21 | 0 | 21 | 21 | 0 |
| 22 | 22 | 0 | 22 | 22 | 0 | 22 | 22 | 0 |
| 23 | 23 | 0 | 23 | 23 | 0 | 23 | 23 | 0 |
| 24 | 24 | 0 | 24 | 24 | 0 | 24 | 24 | 0 |
| 25 | 25 | 0 | 25 | 25 | 0 | 25 | 25 | 0 |
| 26 | 26 | 0 | 26 | 26 | 0 | 26 | 26 | 0 |
| 27 | 27 | 0 | 27 | 27 | 0 | 27 | 27 | 0 |
| 28 | 28 | 0 | 28 | 28 | 0 | 28 | 28 | 0 |
| 29 | 29 | 0 | 29 | 29 | 0 | 29 | 29 | 0 |
| 30 | 30 | 0 | 30 | 30 | 0 | 30 | 30 | 0 |
| 31 | 31 | 0 | 31 | 31 | 0 | 31 | 31 | 0 |
| 1 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 |
| 2 | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 |
| 3 | 3 | 0 | 3 | 3 | 0 | 3 | 3 | 0 |
| 4 | 4 | 0 | 4 | 4 | 0 | 4 | 4 | 0 |
| 5 | 5 | 0 | 5 | 5 | 0 | 5 | 5 | 0 |
| 6 | 6 | 0 | 6 | 6 | 0 | 6 | 6 | 0 |
| 7 | 7 | 0 | 7 | 7 | 0 | 7 | 7 | 0 |
| 8 | 8 | 0 | 8 | 8 | 0 | 8 | 8 | 0 |
| 9 | 9 | 0 | 9 | 9 | 0 | 9 | 9 | 0 |
| 10 | 10 | 0 | 10 | 10 | 0 | 10 | 10 | 0 |
| 11 | 11 | 0 | 11 | 11 | 0 | 11 | 11 | 0 |
| 12 | 12 | 0 | 12 | 12 | 0 | 12 | 12 | 0 |
| 13 | 13 | 0 | 13 | 13 | 0 | 13 | 13 | 0 |
| 14 | 14 | 0 | 14 | 14 | 0 | 14 | 14 | 0 |
| 15 | 15 | 0 | 15 | 15 | 0 | 15 | 15 | 0 |
| 16 | 16 | 0 | 16 | 16 | 0 | 16 | 16 | 0 |
| 17 | 17 | 0 | 17 | 17 | 0 | 17 | 17 | 0 |
| 18 | 18 | 0 | 18 | 18 | 0 | 18 | 18 | 0 |
| 19 | 19 | 0 | 19 | 19 | 0 | 19 | 19 | 0 |
| 20 | 20 | 0 | 20 | 20 | 0 | 20 | 20 | 0 |
| 21 | 21 | 0 | 21 | 21 | 0 | 21 | 21 | 0 |
| 22 | 22 | 0 | 22 | 22 | 0 | 22 | 22 | 0 |
| 23 | 23 | 0 | 23 | 23 | 0 | 23 | 23 | 0 |
| 24 | 24 | 0 | 24 | 24 | 0 | 24 | 24 | 0 |
| 25 | 25 | 0 | 25 | 25 | 0 | 25 | 25 | 0 |
| 26 | 26 | 0 | 26 | 26 | 0 | 26 | 26 | 0 |
| 27 | 27 | 0 | 27 | 27 | 0 | 27 | 27 | 0 |
| 28 | 28 | 0 | 28 | 28 | 0 | 28 | 28 | 0 |
| 29 | 29 | 0 | 29 | 29 | 0 | 29 | 29 | 0 |
| 30 | 30 | 0 | 30 | 30 | 0 | 30 | 30 | 0 |
| 1 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 |
| 2 | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 |
| 3 | 3 | 0 | 3 | 3 | 0 | 3 | 3 | 0 |
| 4 | 4 | 0 | 4 | 4 | 0 | 4 | 4 | 0 |
| 5 | 5 | 0 | 5 | 5 | 0 | 5 | 5 | 0 |
| 6 | 6 | 0 | 6 | 6 | 0 | 6 | 6 | 0 |
| 7 | 7 | 0 | 7 | 7 | 0 | 7 | 7 | 0 |
| 8 | 8 | 0 | 8 | 8 | 0 | 8 | 8 | 0 |
| 9 | 9 | 0 | 9 | 9 | 0 | 9 | 9 | 0 |
| 10 | 10 | 0 | 10 | 10 | 0 | 10 | 10 | 0 |
| 11 | 11 | 0 | 11 | 11 | 0 | 11 | 11 | 0 |
| 12 | 12 | 0 | 12 | 12 | 0 | 12 | 12 | 0 |
| 13 | 13 | 0 | 13 | 13 | 0 | 13 | 13 | 0 |
| 14 | 14 | 0 | 14 | 14 | 0 | 14 | 14 | 0 |
| 15 | 15 | 0 | 15 | 15 | 0 | 15 | 15 | 0 |
| 16 | 16 | 0 | 16 | 16 | 0 | 16 | 16 | 0 |
| 17 | 17 | 0 | 17 | 17 | 0 | 17 | 17 | 0 |
| 18 | 18 | 0 | 18 | 18 | 0 | 18 | 18 | 0 |
| 19 | 19 | 0 | 19 | 19 | 0 | 19 | 19 | 0 |
| 20 | 20 | 0 | 20 | 20 | 0 | 20 | 20 | 0 |
| 21 | 21 | 0 | 21 | 21 | 0 | 21 | 21 | 0 |
| 22 | 22 | 0 | 22 | 22 | 0 | 22 | 22 | 0 |
| 23 | 23 | 0 | 23 | 23 | 0 | 23 | 23 | 0 |
| 24 | 24 | 0 | 24 | 24 | 0 | 24 | 24 | 0 |
| 25 | 25 | 0 | 25 | 25 | 0 | 25 | 25 | 0 |
| 26 | 26 | 0 | 26 | 26 | 0 | 26 | 26 | 0 |
| 27 | 27 | 0 | 27 | 27 | 0 | 27 | 27 | 0 |
| 28 | 28 | 0 | 28 | 28 | 0 | 28 | 28 | 0 |
| 29 | 29 | 0 | 29 | 29 | 0 | 29 | 29 | 0 |
| 30 | 30 | 0 | 30 | 30 | 0 | 30 | 30 | 0 |
| 1 | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 |
| 2 | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 |
| 3 | 3 | 0 | 3 | 3 | 0 | 3 | 3 | 0 |
| 4 | 4 | 0 | 4 | 4 | 0 | 4 | 4 | 0 |
| 5 | 5 | 0 | 5 | 5 | 0 | 5 | 5 | 0 |
| 6 | 6 | 0 | 6 | 6 | 0 | 6 | 6 | 0 |
| 7 | 7 | 0 | 7 | 7 | 0 | 7 | 7 | 0 |
| 8 | 8 | 0 | 8 | 8 | 0 | 8 | 8 | 0 |
| 9 | 9 | 0 | 9 | 9 | 0 | 9 | 9 | 0 |
| 10 | 10 | 0 | 10 | 10 | 0 | 10 | 10 | 0 |
| 11 | 11 | 0 | 11 | 11 | 0 | 11 | 11 | 0 |
| 12 | 12 | 0 | 12 | 12 | 0 | 12 | 12 | 0 |
| 13 | 13 | 0 | 1 | | | | | |



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